

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2001 - Corporate Subscriptions | | | | |
| 2001/45300 Subscrptns and Levies General | £13,621 | £10,500 | £10,500 | £10,500 |
| 2001/45306 NWE0 Subscription | £3,666 | £4,000 | £4,000 | £4,000 |
| Sub Total: Supplies and Services | £17,286 | £14,500 | £14,500 | £14,500 |
| Expenditure Total | £17,286 | £14,500 | £14,500 | £14,500 |
| 2001 - Corporate Subscriptions Total | £17,286 | £14,500 | £14,500 | £14,500 |

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| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2117 - Organisational Improvement | | | | |
| 2117/46927 Organisational Improvement Costs | £12,491 | £20,000 | £27,000 | £20,000 |
| Sub Total: Supplies and Services | £12,491 | £20,000 | £27,000 | £20,000 |
| 2117/70000 SS - Chief Executive | £26,434 | £19,002 | £19,002 | £9,822 |
| 2117/70101 SS - Accountancy Services | £2,202 | £2,069 | £2,069 | £2,176 |
| 2117/70102 SS - Finance Administration | £521 | £486 | £486 | £501 |
| 2117/70703 SS - Democratic Team | £3,033 | £2,749 | £2,749 | £2,756 |
| 2117/70704 SS - Exec & Mayoral Support Team | £0 | £0 | £0 | £4,341 |
| 2117/70901 SS - Communications and PR | £0 | £0 | £0 | £16,713 |
| 2117/75300 SS - Corporate Services Team | £208,646 | £173,549 | £173,549 | £0 |
| 2117/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £2,253 |
| 2117/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £5,906 |
| 2117/75407 SM - Operational Services Team | £1,581 | £0 | £0 | £0 |
| Sub Total: Support Services | £248,871 | £203,648 | £203,648 | £44,468 |
| Expenditure Total | £261,362 | £223,648 | £230,648 | £64,468 |
| 2117 - Organisational Improvement Total | £261,362 | £223,648 | £230,648 | £64,468 |

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| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2500 - Emergency Planning & Out of Hours Servic | | | | |
| 2500/10021 Salaries - Overtime (1.0) | £0 | £0 | £601 | £0 |
| 2500/10022 Salaries - Overtime (1.5) | £0 | £0 | £26 | £0 |
| 2500/10023 Salaries - Overtime (2.0) | £0 | £0 | £105 | £0 |
| 2500/10065 Salaries - Standby Duties | £0 | £0 | £4,500 | £0 |
| 2500/11000 National Insurance | £0 | £0 | £598 | £0 |
| 2500/17001 Risk Management Training | £0 | £0 | £795 | £0 |
| Sub Total: Employees | £0 | £0 | £6,625 | £0 |
| 2500/40100 Purchase of Equipment | £1,244 | £0 | £55 | £0 |
| 2500/42303 Other Office Expenses | £1,250 | £800 | £1,849 | £800 |
| 2500/47110 Out of Hours Service | £0 | £15,428 | £7,699 | £15,428 |
| Sub Total: Supplies and Services | £2,494 | £16,228 | £9,603 | £16,228 |
| 2500/58004 Lancs Police - Emergency Planning | £1,374 | £1,000 | £1,000 | £1,000 |
| Sub Total: Third Party Payments | £1,374 | £1,000 | £1,000 | £1,000 |
| 2500/70102 SS - Finance Administration | £104 | £97 | £97 | £100 |
| 2500/70700 SS - Insurance & Risk Mgmt | £10,524 | £10,139 | £10,139 | £10,060 |
| 2500/75407 SM - Operational Services Team | £790 | £771 | £771 | £659 |
| 2500/75408 SM - Environmental Health Management | £9,665 | £9,070 | £9,070 | £4,115 |
| 2500/75500 SM - Building Control Team | £502 | £511 | £511 | £545 |
| 2500/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 2500/75505 SM - Regeneration Team | £0 | £7,413 | £7,413 | £6,810 |
| 2500/75600 SM - Technical Services Team | £3,784 | £665 | £665 | £0 |
| Sub Total: Support Services | £26,539 | £29,685 | £29,685 | £23,337 |
| Expenditure Total | £30,407 | £46,913 | £46,913 | £40,565 |
| 2500 - Emergency Planning & Out of Hours Servic | £30,407 | £46,913 | £46,913 | £40,565 |

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DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3025 - Lytham Institute | | | | |
| 3025/10021 Salaries - Overtime (1.0) | £7,051 | £0 | £0 | £0 |
| 3025/11000 National Insurance | £176 | £0 | £0 | £0 |
| 3025/13000 Agency Staff | £4,077 | £8,083 | £8,083 | £8,402 |
| Sub Total: Employees | £11,304 | £8,083 | £8,083 | £8,402 |
| 3025/20004 Alarms Maintenance | £630 | £0 | £0 | £0 |
| 3025/20103 Other Miscellaneous Repairs | £2,505 | £6,000 | £6,000 | £6,000 |
| 3025/22009 Fire Extinguisher Maintenance | £52 | £40 | £0 | £0 |
| 3025/22500 Electricity | £2,520 | £2,800 | £2,800 | £2,800 |
| 3025/22501 Gas | £5,800 | £3,000 | £3,000 | £3,000 |
| 3025/23500 Business Rates | £4,990 | £4,950 | £4,950 | £4,950 |
| 3025/24000 Water Charges-Metered | £2,144 | £3,000 | £3,000 | £3,000 |
| 3025/26500 Window Cleaning by Contractor | £409 | £270 | £270 | £270 |
| 3025/28001 General Maintenance of Grounds | £1,614 | £1,406 | £1,463 | £1,406 |
| 3025/29000 Building & Contents Insurance | £4,278 | £3,578 | £3,578 | £3,578 |
| Sub Total: Premises Related Expenses | £24,942 | £25,044 | £25,061 | £25,004 |
| 3025/40500 Cleaning Materials | £0 | £150 | £150 | £150 |
| 3025/42605 External Audit Fees | £950 | £825 | £825 | £825 |
| Sub Total: Supplies and Services | £950 | £975 | £975 | £975 |
| 3025/70000 SS - Chief Executive | £2,203 | £5,701 | £5,701 | £0 |
| 3025/70101 SS - Accountancy Services | £1,178 | £1,118 | £1,118 | £1,139 |
| 3025/70102 SS - Finance Administration | £869 | £810 | £810 | £834 |
| 3025/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3025/70600 SS - Head of Governance | £2,593 | £2,593 | £2,593 | £5,568 |
| 3025/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3025/75302 SM - Tourism & Cultural Services Team | £2,884 | £0 | £0 | £0 |
| 3025/75600 SM - Technical Services Team | £4,716 | £3,448 | £3,448 | £1,200 |
| Sub Total: Support Services | £15,152 | £14,384 | £14,384 | £9,110 |
| Expenditure Total | £52,348 | £48,486 | £48,503 | £43,491 |
| 3025/95005 Lettings General | -£8,609 | -£5,000 | -£5,000 | -£5,000 |
| Sub Total: Customer and Client Receipts | -£8,609 | -£5,000 | -£5,000 | -£5,000 |
| Income Total | -£8,609 | -£5,000 | -£5,000 | -£5,000 |
| 3025 - Lytham Institute Total | £43,739 | £43,486 | £43,503 | £38,491 |

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Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3160 - Clockhouse Café - St Annes Square | | | | |
| 3160/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3160/70102 SS - Finance Administration | £278 | £259 | £259 | £267 |
| 3160/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3160/70600 SS - Head of Governance | £2,593 | £2,593 | £2,593 | £0 |
| Sub Total: Support Services | £3,788 | £3,758 | £3,758 | £841 |
| Expenditure Total | | | | |
| | £3,788 | £3,758 | £3,758 | £841 |
| 3160/95001 Café Rent | -£8,614 | -£10,000 | -£10,000 | -£10,000 |
| Sub Total: Customer and Client Receipts | -£8,614 | -£10,000 | -£10,000 | -£10,000 |
| Income Total | | | | |
| | -£8,614 | -£10,000 | -£10,000 | -£10,000 |
| 3160 - Clockhouse Café - St Annes Square Total | | | | |
| | -£4,826 | -£6,242 | -£6,242 | -£9,159 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3605 - Development Management | | | | |
| 3605/13000 Agency Staff | £89,324 | £0 | £0 | £0 |
| Sub Total: Employees | £89,324 | £0 | £0 | £0 |
| 3605/42000 Printing | £0 | £900 | £900 | £900 |
| 3605/42200 Stationery | £184 | £1,000 | £1,000 | £1,000 |
| 3605/42300 Books and Periodicals | £12,742 | £50 | £50 | £50 |
| 3605/42600 Consultants Fees | £16,503 | £25,000 | £25,000 | £25,000 |
| 3605/42624 Archaeology and Heritage | £4,694 | £10,000 | £10,000 | £10,000 |
| 3605/42661 Ecology Agreement | £5,360 | £0 | £0 | £0 |
| 3605/42671 Viability Assessments Advice | £15,785 | £0 | £0 | £0 |
| 3605/42672 Windfarm - Morgan & Morcambe | £0 | £0 | £160,000 | £0 |
| 3605/43503 Computer - Program Licnce Chgs | £15,071 | £22,000 | £22,000 | £22,000 |
| 3605/45300 Subscrptns and Levies General | £0 | £0 | £18,000 | £18,000 |
| 3605/46200 Advertising | £15,437 | £17,000 | £17,000 | £17,000 |
| 3605/46400 Legal Fees and Court Costs | £350 | £4,000 | £4,000 | £4,000 |
| Sub Total: Supplies and Services | £86,126 | £79,950 | £257,950 | £97,950 |
| 3605/70000 SS - Chief Executive | £2,203 | £5,701 | £5,701 | £0 |
| 3605/70101 SS - Accountancy Services | £1,772 | £1,682 | £1,682 | £1,713 |
| 3605/70102 SS - Finance Administration | £10,360 | £9,652 | £9,652 | £9,946 |
| 3605/70600 SS - Head of Governance | £10,371 | £12,967 | £12,967 | £11,137 |
| 3605/70601 SS - Legal Services Team | £18,094 | £15,689 | £15,689 | £46,483 |
| 3605/70602 SS - Local Land & Property Gazetteer | £21,295 | £19,855 | £19,855 | £20,276 |
| 3605/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3605/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3605/71100 SS - Customer Service Specialists | £25,481 | £24,141 | £24,141 | £25,730 |
| 3605/75402 SM - Environmental Protection Team | £4,862 | £3,765 | £3,765 | £848 |
| 3605/75404 SM - Head of Env. Health & Housing | £18,138 | £19,725 | £19,725 | £0 |
| 3605/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| 3605/75501 SM - Development Management Team | £641,878 | £599,738 | £599,738 | £619,226 |
| 3605/75502 SM - Planning Policy Team | £29,600 | £84,446 | £84,446 | £86,870 |
| 3605/75505 SM - Regeneration Team | £115,494 | £112,733 | £112,733 | £107,246 |
| 3605/75700 SM - Housing Team | £5,211 | £0 | £0 | £0 |
| Sub Total: Support Services | £906,848 | £912,180 | £912,180 | £933,256 |
| Expenditure Total | £1,082,299 | £992,130 | £1,170,130 | £1,031,206 |
| 3605/90072 Planning Skills Delivery Fund (DLUHC) | -£51,400 | £0 | £0 | £0 |
| Sub Total: Government Grants | -£51,400 | £0 | £0 | £0 |
| 3605/91070 Government Grants Deferred | £52,485 | £0 | -£27,142 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | £52,485 | £0 | -£27,142 | £0 |
| 3605/93700 Planning Application Fees | -£580,494 | -£801,000 | -£801,000 | -£853,000 |
| 3605/93710 Pre-Planning Advice Fees | -£20,950 | -£20,000 | -£35,000 | -£42,000 |
| 3605/93721 Viability Assessments Income | -£15,785 | £0 | £0 | £0 |
| 3605/94406 Miscellaneous Income | -£6,865 | £0 | -£110,000 | £0 |

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Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Sub Total: Customer and Client Receipts | -£624,094 | -£821,000 | -£946,000 | -£895,000 |
| Income Total | -£623,009 | -£821,000 | -£973,142 | -£895,000 |
| 3605 - Development Management Total | £459,289 | £171,130 | £196,988 | £136,206 |

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Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3606 - Planning Appeals | | | | |
| 3606/42622 Planning Appeal Hearing Costs | £1,300 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £1,300 | £0 | £0 | £0 |
| 3606/70101 SS - Accountancy Services | £1,772 | £1,682 | £1,682 | £1,713 |
| 3606/70102 SS - Finance Administration | £278 | £259 | £259 | £267 |
| 3606/70600 SS - Head of Governance | £5,186 | £2,593 | £2,593 | £2,784 |
| 3606/70601 SS - Legal Services Team | £0 | £0 | £0 | £8,084 |
| 3606/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3606/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3606/75404 SM - Head of Env. Health & Housing | £2,267 | £2,466 | £2,466 | £0 |
| 3606/75501 SM - Development Management Team | £100,995 | £86,940 | £86,940 | £91,419 |
| 3606/75502 SM - Planning Policy Team | £3,334 | £0 | £0 | £0 |
| 3606/75505 SM - Regeneration Team | £11,049 | £0 | £0 | £0 |
| Sub Total: Support Services | £126,970 | £96,026 | £96,026 | £104,636 |
| Expenditure Total | £128,270 | £96,026 | £96,026 | £104,636 |
| 3606 - Planning Appeals Total | £128,270 | £96,026 | £96,026 | £104,636 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3607 - Planning Development | | | | |
| 3607/40100 Purchase of Equipment | £2,675 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £2,675 | £0 | £0 | £0 |
| 3607/56002 LCC - s106 Paymnts Made | £0 | £0 | £208,786 | £0 |
| 3607/56003 Prsh Cncl/Other Grps - s106 Paymnts Mad | £11,500 | £0 | £54,135 | £0 |
| Sub Total: Third Party Payments | £11,500 | £0 | £262,921 | £0 |
| Expenditure Total | £14,175 | £0 | £262,921 | £0 |
| 3607/91202 s106 Contributions | -£14,175 | £0 | -£262,921 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£14,175 | £0 | -£262,921 | £0 |
| Income Total | -£14,175 | £0 | -£262,921 | £0 |
| 3607 - Planning Development Total | £0 | £0 | £0 | £0 |

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DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3608 - Local Plan | | | | |
| 3608/42600 Consultants Fees | £21,459 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £21,459 | £0 | £0 | £0 |
| Expenditure Total | £21,459 | £0 | £0 | £0 |
| 3608 - Local Plan Total | £21,459 | £0 | £0 | £0 |

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DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3610 - Planning Enforcement | | | | |
| 3610/38001 Enforcement Costs | £6,540 | £5,000 | £8,460 | £5,000 |
| Sub Total: Transport Related Expenses | £6,540 | £5,000 | £8,460 | £5,000 |
| 3610/70000 SS - Chief Executive | £4,406 | £5,701 | £5,701 | £0 |
| 3610/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 3610/70600 SS - Head of Governance | £7,778 | £7,780 | £7,780 | £5,568 |
| 3610/70601 SS - Legal Services Team | £11,309 | £9,805 | £9,805 | £35,368 |
| 3610/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3610/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3610/75404 SM - Head of Env. Health & Housing | £3,174 | £3,452 | £3,452 | £0 |
| 3610/75501 SM - Development Management Team | £42,958 | £39,868 | £39,868 | £41,753 |
| 3610/75502 SM - Planning Policy Team | £0 | £13,431 | £13,431 | £13,997 |
| Sub Total: Support Services | £72,006 | £82,400 | £82,400 | £97,337 |
| Expenditure Total | £78,546 | £87,400 | £90,860 | £102,337 |
| 3610 - Planning Enforcement Total | £78,546 | £87,400 | £90,860 | £102,337 |

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Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3655 - Planning Policy | | | | |
| 3655/42200 Stationery | £0 | £300 | £300 | £300 |
| 3655/42300 Books and Periodicals | £238 | £0 | £0 | £0 |
| 3655/42616 Local Devlpmnt Framework Costs | £0 | £15,000 | £259,500 | £146,000 |
| 3655/46150 Compensation Payments | £450 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £688 | £15,300 | £259,800 | £146,300 |
| | | | | |
| 3655/70000 SS - Chief Executive | £6,608 | £3,800 | £3,800 | £0 |
| 3655/70101 SS - Accountancy Services | £1,470 | £1,395 | £1,395 | £1,421 |
| 3655/70102 SS - Finance Administration | £591 | £551 | £551 | £567 |
| 3655/70600 SS - Head of Governance | £5,186 | £2,593 | £2,593 | £0 |
| 3655/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3655/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3655/70902 SS - Customer Service Assistants | £39,724 | £29,007 | £29,007 | £38,183 |
| 3655/71100 SS - Customer Service Specialists | £2,250 | £2,051 | £2,051 | £2,192 |
| 3655/75404 SM - Head of Env. Health & Housing | £20,405 | £22,191 | £22,191 | £0 |
| 3655/75500 SM - Building Control Team | £1,355 | £1,379 | £1,379 | £1,471 |
| 3655/75501 SM - Development Management Team | £64,281 | £57,295 | £57,295 | £54,479 |
| 3655/75502 SM - Planning Policy Team | £230,829 | £220,400 | £220,400 | £226,729 |
| 3655/75505 SM - Regeneration Team | £50,095 | £43,745 | £43,745 | £41,614 |
| 3655/75700 SM - Housing Team | £5,211 | £0 | £0 | £0 |
| Sub Total: Support Services | £430,094 | £386,493 | £386,493 | £367,025 |
| | | | | |
| Expenditure Total | £430,782 | £401,793 | £646,293 | £513,325 |
| | | | | |
| 3655/94403 Miscellaneous Receipts | £0 | -£300 | -£300 | -£300 |
| Sub Total: Customer and Client Receipts | £0 | -£300 | -£300 | -£300 |
| | | | | |
| Income Total | £0 | -£300 | -£300 | -£300 |
| | | | | |
| 3655 - Planning Policy Total | £430,782 | £401,493 | £645,993 | £513,025 |

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| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3680 - National Land and Property Gazetteer | | | | |
| 3680/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3680/70602 SS - Local Land & Property Gazetteer | £7,098 | £6,618 | £6,618 | £6,759 |
| 3680/75600 SM - Technical Services Team | £1,986 | £0 | £0 | £0 |
| Sub Total: Support Services | £9,678 | £7,182 | £7,182 | £7,333 |
| Expenditure Total | £9,678 | £7,182 | £7,182 | £7,333 |
| 3680 - National Land and Property Gazetteer Total | £9,678 | £7,182 | £7,182 | £7,333 |

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Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3800 - Town Centre Redevelopment | | | | |
| 3800/70000 SS - Chief Executive | £2,203 | £1,900 | £1,900 | £0 |
| 3800/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 3800/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3800/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £16,713 |
| 3800/75306 SM - Projects Team | £65,246 | £87,660 | £87,660 | £91,185 |
| 3800/75409 SS - Procurement | £0 | £3,413 | £3,413 | £3,412 |
| 3800/75501 SM - Development Management Team | £10,269 | £9,628 | £9,628 | £10,090 |
| 3800/75504 SM - Head of Regeneration & Built Env. | £55,963 | £48,114 | £48,114 | £25,186 |
| 3800/75505 SM - Regeneration Team | £107,088 | £238,932 | £238,932 | £225,803 |
| Sub Total: Support Services | £243,150 | £392,010 | £392,010 | £373,040 |
| 3800/83001 Rev Exp funded from Capital | £2,641,837 | £0 | £5,733,000 | £1,740,000 |
| Sub Total: Deprctn and Impairment Losses | £2,641,837 | £0 | £5,733,000 | £1,740,000 |
| Expenditure Total | £2,884,987 | £392,010 | £6,125,010 | £2,113,040 |
| 3800/91300 REFCUS Income | -£2,641,837 | £0 | -£5,733,000 | -£1,740,000 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£2,641,837 | £0 | -£5,733,000 | -£1,740,000 |
| Income Total | -£2,641,837 | £0 | -£5,733,000 | -£1,740,000 |
| 3800 - Town Centre Redevelopment Total | £243,150 | £392,010 | £392,010 | £373,040 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3801 - Miscellaneous Properties | | | | |
| 3801/20004 Alarms Maintenance | £120 | £200 | £200 | £200 |
| 3801/20103 Other Miscellaneous Repairs | £32,429 | £65,000 | £105,687 | £65,000 |
| 3801/20105 Legionella Testing | £523 | £300 | £11,300 | £11,300 |
| 3801/22009 Fire Extinguisher Maintenance | £0 | £80 | £735 | £735 |
| 3801/22500 Electricity | -£3,379 | £0 | £0 | £0 |
| 3801/22501 Gas | -£2,822 | £0 | £0 | £0 |
| 3801/23001 Ground Rents | £1,759 | £750 | £750 | £750 |
| 3801/29000 Building & Contents Insurance | £5,848 | £5,861 | £5,861 | £5,861 |
| 3801/29500 Premises Licence | £70 | £0 | £0 | £0 |
| Sub Total: Premises Related Expenses | £34,547 | £72,191 | £124,533 | £83,846 |
| 3801/46101 Insurance - All Risks | £1,970 | £1,970 | £1,970 | £1,970 |
| Sub Total: Supplies and Services | £1,970 | £1,970 | £1,970 | £1,970 |
| 3801/70101 SS - Accountancy Services | £3,501 | £3,308 | £3,308 | £3,369 |
| 3801/70102 SS - Finance Administration | £13,107 | £12,211 | £12,211 | £12,583 |
| 3801/70400 SS - Property Management Team | £64,647 | £68,500 | £68,500 | £0 |
| 3801/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £0 |
| 3801/70601 SS - Legal Services Team | £73,507 | £63,736 | £63,736 | £30,315 |
| 3801/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3801/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3801/75505 SM - Regeneration Team | £0 | £14,826 | £14,826 | £13,620 |
| 3801/75600 SM - Technical Services Team | £39,596 | £33,673 | £33,673 | £5,848 |
| Sub Total: Support Services | £201,273 | £203,180 | £203,180 | £65,760 |
| 3801/82000 Loss on Impairment of Assets | £417,522 | £0 | £0 | £0 |
| 3801/83001 Rev Exp funded from Capital | £118,652 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £536,174 | £0 | £0 | £0 |
| Expenditure Total | £773,964 | £277,341 | £329,683 | £151,576 |
| 3801/91300 REFCUS Income | -£75,652 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£75,652 | £0 | £0 | £0 |
| 3801/95001 Café Rent | -£25,000 | -£25,000 | -£25,000 | -£25,000 |
| 3801/95003 Other Rent | -£164,415 | -£180,793 | -£161,336 | -£168,105 |
| 3801/95100 Ground Rents | -£1,828 | -£300 | -£300 | -£300 |
| Sub Total: Customer and Client Receipts | -£191,242 | -£206,093 | -£186,636 | -£193,405 |
| Income Total | -£266,894 | -£206,093 | -£186,636 | -£193,405 |
| 3801 - Miscellaneous Properties Total | £507,070 | £71,248 | £143,047 | -£41,829 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3802 - Economic Regeneration | | | | |
| 3802/28012 Trees | £500 | £5,000 | £5,000 | £5,000 |
| Sub Total: Premises Related Expenses | £500 | £5,000 | £5,000 | £5,000 |
| 3802/42633 Regeneration Survey Fees | £1,950 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £1,950 | £0 | £0 | £0 |
| 3802/70000 SS - Chief Executive | £4,406 | £1,900 | £1,900 | £0 |
| 3802/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 3802/70102 SS - Finance Administration | £417 | £389 | £389 | £401 |
| 3802/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3802/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £8,356 |
| 3802/75501 SM - Development Management Team | £11,703 | £10,187 | £10,187 | £10,475 |
| 3802/75505 SM - Regeneration Team | £85,930 | £27,195 | £27,195 | £25,867 |
| Sub Total: Support Services | £104,837 | £42,034 | £42,034 | £45,750 |
| 3802/83001 Rev Exp funded from Capital | £30,000 | £0 | £30,000 | £0 |
| Sub Total: Deprctn and Impairment Losses | £30,000 | £0 | £30,000 | £0 |
| Expenditure Total | £137,287 | £47,034 | £77,034 | £50,750 |
| 3802/91300 REFCUS Income | -£30,000 | £0 | -£30,000 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£30,000 | £0 | -£30,000 | £0 |
| Income Total | -£30,000 | £0 | -£30,000 | £0 |
| 3802 - Economic Regeneration Total | £107,287 | £47,034 | £47,034 | £50,750 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3804 - Pleasure Island/Salters Wharf | | | | |
| 3804/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3804/70102 SS - Finance Administration | £3,894 | £3,628 | £3,628 | £3,738 |
| 3804/70400 SS - Property Management Team | £21,980 | £23,290 | £23,290 | £0 |
| 3804/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £0 |
| Sub Total: Support Services | £31,654 | £32,669 | £32,669 | £4,312 |
| Expenditure Total | | | | |
| | £31,654 | £32,669 | £32,669 | £4,312 |
| 3804/95002 Rent of Stands/Site | -£82,306 | -£82,306 | -£82,306 | -£82,306 |
| Sub Total: Customer and Client Receipts | -£82,306 | -£82,306 | -£82,306 | -£82,306 |
| Income Total | | | | |
| | -£82,306 | -£82,306 | -£82,306 | -£82,306 |
| 3804 - Pleasure Island/Salters Wharf Total | | | | |
| | -£50,652 | -£49,637 | -£49,637 | -£77,994 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3812 - Kirkham Land | | | | |
| 3812/22500 Electricity | £829 | £0 | £0 | £0 |
| Sub Total: Premises Related Expenses | £829 | £0 | £0 | £0 |
| Expenditure Total | £829 | £0 | £0 | £0 |
| 3812 - Kirkham Land Total | £829 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3813 - 5 St. Georges Road | | | | |
| 3813/20004 Alarms Maintenance | £331 | £300 | £300 | £300 |
| 3813/20103 Other Miscellaneous Repairs | £150 | £4,000 | £4,000 | £4,000 |
| 3813/22009 Fire Extinguisher Maintenance | £159 | £0 | £0 | £0 |
| 3813/22500 Electricity | £0 | £775 | £775 | £775 |
| 3813/22501 Gas | £0 | £1,700 | £1,700 | £1,700 |
| 3813/24001 Sewerage and Envmntl Svces | £0 | £303 | £303 | £303 |
| 3813/26500 Window Cleaning by Contractor | £0 | £420 | £420 | £420 |
| 3813/29000 Building & Contents Insurance | £264 | £264 | £264 | £264 |
| Sub Total: Premises Related Expenses | £904 | £7,762 | £7,762 | £7,762 |
| 3813/42500 Security Services | £0 | £225 | £225 | £225 |
| Sub Total: Supplies and Services | £0 | £225 | £225 | £225 |
| 3813/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3813/70102 SS - Finance Administration | £1,078 | £1,004 | £1,004 | £1,035 |
| 3813/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3813/75600 SM - Technical Services Team | £2,218 | £2,275 | £2,275 | £500 |
| Sub Total: Support Services | £4,213 | £4,185 | £4,185 | £2,109 |
| Expenditure Total | £5,117 | £12,172 | £12,172 | £10,096 |
| 3813/95003 Other Rent | -£5,138 | -£6,000 | -£6,000 | -£6,000 |
| Sub Total: Customer and Client Receipts | -£5,138 | -£6,000 | -£6,000 | -£6,000 |
| Income Total | -£5,138 | -£6,000 | -£6,000 | -£6,000 |
| 3813 - 5 St. Georges Road Total | -£22 | £6,172 | £6,172 | £4,096 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3814 - 7 St. Georges Road | | | | |
| 3814/20103 Other Miscellaneous Repairs | £0 | £3,000 | £3,000 | £3,000 |
| 3814/29000 Building & Contents Insurance | £286 | £286 | £286 | £286 |
| Sub Total: Premises Related Expenses | £286 | £3,286 | £3,286 | £3,286 |
| 3814/42500 Security Services | £0 | £419 | £419 | £419 |
| Sub Total: Supplies and Services | £0 | £419 | £419 | £419 |
| 3814/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3814/70102 SS - Finance Administration | £452 | £421 | £421 | £434 |
| 3814/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3814/75600 SM - Technical Services Team | £772 | £803 | £803 | £0 |
| Sub Total: Support Services | £2,141 | £2,130 | £2,130 | £1,008 |
| Expenditure Total | £2,427 | £5,835 | £5,835 | £4,713 |
| 3814/95003 Other Rent | -£7,500 | -£7,500 | -£7,500 | -£7,500 |
| Sub Total: Customer and Client Receipts | -£7,500 | -£7,500 | -£7,500 | -£7,500 |
| Income Total | -£7,500 | -£7,500 | -£7,500 | -£7,500 |
| 3814 - 7 St. Georges Road Total | -£5,073 | -£1,665 | -£1,665 | -£2,787 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3817 - Carr Bridge Wood Caravan Site | | | | |
| 3817/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3817/70102 SS - Finance Administration | £348 | £324 | £324 | £334 |
| 3817/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| Sub Total: Support Services | £1,265 | £1,230 | £1,230 | £908 |
| Expenditure Total | £1,265 | £1,230 | £1,230 | £908 |
| 3817/95002 Rent of Stands/Site | -£31,870 | -£31,870 | -£42,870 | -£37,870 |
| Sub Total: Customer and Client Receipts | -£31,870 | -£31,870 | -£42,870 | -£37,870 |
| Income Total | -£31,870 | -£31,870 | -£42,870 | -£37,870 |
| 3817 - Carr Bridge Wood Caravan Site Total | -£30,605 | -£30,640 | -£41,640 | -£36,962 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3818 - 288-289 Clifton Drive South | | | | |
| 3818/20004 Alarms Maintenance | £0 | £100 | £100 | £100 |
| Sub Total: Premises Related Expenses | £0 | £100 | £100 | £100 |
| 3818/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3818/70102 SS - Finance Administration | £556 | £518 | £518 | £534 |
| 3818/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3818/75600 SM - Technical Services Team | £627 | £822 | £822 | £200 |
| Sub Total: Support Services | £1,782 | £1,909 | £1,909 | £1,313 |
| Expenditure Total | £1,782 | £2,009 | £2,009 | £1,413 |
| 3818 - 288-289 Clifton Drive South Total | £1,782 | £2,009 | £2,009 | £1,413 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3820 - 5 Moor Street, Kirkham | | | | |
| 3820/20103 Other Miscellaneous Repairs | £6,904 | £6,000 | £6,000 | £6,000 |
| 3820/22009 Fire Extinguisher Maintenance | £122 | £205 | £233 | £233 |
| 3820/22500 Electricity | £401 | £0 | £0 | £0 |
| 3820/22501 Gas | -£40 | £0 | £0 | £0 |
| 3820/24000 Water Charges-Metered | -£144 | £0 | £0 | £0 |
| 3820/29000 Building & Contents Insurance | £555 | £555 | £555 | £555 |
| Sub Total: Premises Related Expenses | £7,797 | £6,760 | £6,788 | £6,788 |
| 3820/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3820/70102 SS - Finance Administration | £939 | £875 | £875 | £901 |
| 3820/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3820/70700 SS - Insurance & Risk Mgmt | £10 | £10 | £10 | £10 |
| 3820/75600 SM - Technical Services Team | £2,898 | £2,952 | £2,952 | £600 |
| Sub Total: Support Services | £4,764 | £4,743 | £4,743 | £2,085 |
| Expenditure Total | £12,561 | £11,503 | £11,531 | £8,873 |
| 3820/95000 Rent of Rooms | -£12,250 | -£12,250 | -£12,250 | -£12,250 |
| Sub Total: Customer and Client Receipts | -£12,250 | -£12,250 | -£12,250 | -£12,250 |
| Income Total | -£12,250 | -£12,250 | -£12,250 | -£12,250 |
| 3820 - 5 Moor Street, Kirkham Total | £311 | -£747 | -£719 | -£3,377 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3821 - Fairhaven Cottage | | | | |
| 3821/20004 Alarms Maintenance | £689 | £0 | £0 | £0 |
| 3821/20103 Other Miscellaneous Repairs | £1,422 | £0 | £0 | £0 |
| 3821/22009 Fire Extinguisher Maintenance | £327 | £85 | £264 | £264 |
| 3821/22500 Electricity | £1,102 | £2,000 | £2,000 | £2,000 |
| 3821/22501 Gas | £376 | £2,000 | £2,000 | £2,000 |
| 3821/23500 Business Rates | £2,161 | £1,965 | £2,965 | £2,965 |
| 3821/26500 Window Cleaning by Contractor | £260 | £0 | £0 | £0 |
| Sub Total: Premises Related Expenses | £6,337 | £6,050 | £7,229 | £7,229 |
| 3821/41003 Water Coolers | £156 | £20 | £20 | £20 |
| 3821/42303 Other Office Expenses | £0 | £2,000 | £2,000 | £2,000 |
| Sub Total: Supplies and Services | £156 | £2,020 | £2,020 | £2,020 |
| 3821/80000 Capital Charges - Depreciation | £1,817 | £1,817 | £1,817 | £1,817 |
| Sub Total: Deprctn and Impairment Losses | £1,817 | £1,817 | £1,817 | £1,817 |
| Expenditure Total | £8,310 | £9,887 | £11,066 | £11,066 |
| 3821 - Fairhaven Cottage Total | £8,310 | £9,887 | £11,066 | £11,066 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3823 - North Beach Windsports Centre | | | | |
| 3823/20004 Alarms Maintenance | £1,290 | £1,250 | £1,250 | £1,250 |
| 3823/20103 Other Miscellaneous Repairs | £1,035 | £0 | £0 | £0 |
| 3823/20105 Legionella Testing | £597 | £300 | £300 | £300 |
| 3823/22009 Fire Extinguisher Maintenance | £114 | £0 | £0 | £0 |
| 3823/22500 Electricity | £2,381 | £0 | £0 | £0 |
| 3823/22501 Gas | £231 | £0 | £0 | £0 |
| 3823/23500 Business Rates | -£1,366 | £2,279 | £2,279 | £2,279 |
| 3823/29000 Building & Contents Insurance | £659 | £1,277 | £1,277 | £1,277 |
| Sub Total: Premises Related Expenses | £4,941 | £5,106 | £5,106 | £5,106 |
| 3823/40505 Sanitary Bins | £0 | £200 | £200 | £200 |
| Sub Total: Supplies and Services | £0 | £200 | £200 | £200 |
| Expenditure Total | £4,941 | £5,306 | £5,306 | £5,306 |
| 3823/95003 Other Rent | -£25,758 | -£25,000 | -£25,000 | -£25,000 |
| Sub Total: Customer and Client Receipts | -£25,758 | -£25,000 | -£25,000 | -£25,000 |
| Income Total | -£25,758 | -£25,000 | -£25,000 | -£25,000 |
| 3823 - North Beach Windsports Centre Total | -£20,817 | -£19,694 | -£19,694 | -£19,694 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3824 - UK Shared Prosperity Fund | | | | |
| 3824/10000 Salaries - Basic Pay | £90,492 | £0 | £0 | £0 |
| 3824/10098 IFRS - Accrued Annual/Flexi Leave Adj | £612 | £0 | £0 | £0 |
| 3824/11000 National Insurance | £6,929 | £0 | £0 | £0 |
| 3824/12000 Pension Costs (Employer Contrbtn) | £15,553 | £0 | £0 | £0 |
| 3824/12002 Surplus Contributions | -£500 | £0 | £0 | £0 |
| 3824/12021 Actuarial Valn Adjustments (3 year) | £217 | £0 | £0 | £0 |
| 3824/12023 Actuarial Reconciliation Adjs (3 year) | £522 | £0 | £0 | £0 |
| 3824/12099 IAS 19 Adjustments | £17,102 | £0 | £0 | £0 |
| Sub Total: Employees | £130,928 | £0 | £0 | £0 |
| 3824/42655 UKSPF Investment Plan Support Fees | £733,655 | £0 | £425,760 | £0 |
| Sub Total: Supplies and Services | £733,655 | £0 | £425,760 | £0 |
| Expenditure Total | £864,583 | £0 | £425,760 | £0 |
| 3824/90005 Other Specific Grants | -£730,664 | £0 | -£425,760 | £0 |
| Sub Total: Government Grants | -£730,664 | £0 | -£425,760 | £0 |
| Income Total | -£730,664 | £0 | -£425,760 | £0 |
| 3824 - UK Shared Prosperity Fund Total | £133,919 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3850 - 52-64 Poulton Street Kirkham (Form.TSB) | | | | |
| 3850/22500 Electricity | £878 | £0 | £0 | £0 |
| 3850/23501 Council Tax | £4,441 | £0 | £0 | £0 |
| 3850/29000 Building & Contents Insurance | £399 | £399 | £399 | £399 |
| Sub Total: Premises Related Expenses | £5,718 | £399 | £399 | £399 |
| 3850/42500 Security Services | £3,499 | £0 | £15,000 | £15,000 |
| 3850/42603 Other Fees | £0 | £10,000 | £10,000 | £10,000 |
| Sub Total: Supplies and Services | £3,499 | £10,000 | £25,000 | £25,000 |
| Expenditure Total | £9,217 | £10,399 | £25,399 | £25,399 |
| 3850 - 52-64 Poulton Street Kirkham (Form.TSB) T | £9,217 | £10,399 | £25,399 | £25,399 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3851 - 48 Preston Street (Hillside) | | | | |
| 3851/22500 Electricity | £3,786 | £0 | £0 | £0 |
| 3851/24000 Water Charges-Metered | £322 | £0 | £0 | £0 |
| 3851/29000 Building & Contents Insurance | £1,675 | £1,675 | £1,675 | £1,675 |
| Sub Total: Premises Related Expenses | £5,783 | £1,675 | £1,675 | £1,675 |
| 3851/42603 Other Fees | £0 | £10,000 | £17,000 | £10,000 |
| Sub Total: Supplies and Services | £0 | £10,000 | £17,000 | £10,000 |
| 3851/82000 Loss on Impairment of Assets | £684,399 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £684,399 | £0 | £0 | £0 |
| Expenditure Total | £690,182 | £11,675 | £18,675 | £11,675 |
| 3851 - 48 Preston Street (Hillside) Total | £690,182 | £11,675 | £18,675 | £11,675 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7000 - Chief Executive | | | | |
| 7000/10000 Salaries - Basic Pay | £122,796 | £126,480 | £126,838 | £130,528 |
| 7000/10021 Salaries - Overtime (1.0) | £44 | £0 | £0 | £0 |
| 7000/10098 IFRS - Accrued Annual/Flexi Leave Adj | £233 | £0 | £0 | £0 |
| 7000/11000 National Insurance | £14,162 | £18,222 | £18,222 | £18,829 |
| 7000/12000 Pension Costs (Employer Contrbtn) | £18,665 | £20,520 | £20,520 | £9,398 |
| 7000/12002 Surplus Contributions | -£4,433 | -£4,307 | -£4,307 | £0 |
| 7000/12021 Actuarial Valn Adjustments (3 year) | £2,455 | £0 | £0 | £0 |
| 7000/12023 Actuarial Reconciliation Adjs (3 year) | £825 | £0 | £0 | £0 |
| 7000/12099 IAS 19 Adjustments | £18,966 | £0 | £0 | £0 |
| 7000/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7000/17004 Training Exps - Seminars | £660 | £1,000 | £1,000 | £1,000 |
| 7000/18100 Insurance - Employers Liability | £637 | £636 | £636 | £636 |
| Sub Total: Employees | £175,191 | £162,551 | £162,909 | £160,391 |
| 7000/35001 Car Mileage Allowance | £631 | £1,000 | £1,000 | £1,000 |
| Sub Total: Transport Related Expenses | £631 | £1,000 | £1,000 | £1,000 |
| 7000/40100 Purchase of Equipment | £381 | £0 | £0 | £0 |
| 7000/42000 Printing | £0 | £500 | £500 | £500 |
| 7000/42101 Photocopying Charges | £15 | £36 | £36 | £36 |
| 7000/42200 Stationery | £0 | £25 | £25 | £25 |
| 7000/43000 Postage | £28 | £301 | £301 | £301 |
| 7000/43103 Mobile Phones - Calls/Rental | £0 | £180 | £180 | £180 |
| 7000/46106 Insurance - Public Liability | £1,681 | £1,681 | £1,681 | £1,681 |
| Sub Total: Supplies and Services | £2,105 | £2,723 | £2,723 | £2,723 |
| 7000/70101 SS - Accountancy Services | £2,151 | £2,037 | £2,037 | £1,984 |
| 7000/70102 SS - Finance Administration | £414 | £387 | £387 | £388 |
| 7000/70200 SS - Computer Services | £3,844 | £3,617 | £3,617 | £3,619 |
| 7000/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7000/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7000/70400 SS - Property Management Team | £1,019 | £1,089 | £1,089 | £9,495 |
| 7000/70500 SS - Accommodation - Town Hall | £27,128 | £10,324 | £10,324 | £10,533 |
| 7000/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7000/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7000/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £42,352 | £23,747 | £23,747 | £32,326 |
| Expenditure Total | £220,279 | £190,021 | £190,379 | £196,440 |
| 7000/99000 Support Service Recharge | -£220,279 | -£190,021 | -£190,021 | -£196,440 |
| Sub Total: Recharge Income | -£220,279 | -£190,021 | -£190,021 | -£196,440 |
| Income Total | -£220,279 | -£190,021 | -£190,021 | -£196,440 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|-------------------------------------|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7000 - Chief Executive Total | £0 | £0 | £358 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7040 - Human Resources | | | | |
| 7040/10085 Apprenticeship Levy | £29,566 | £19,000 | £19,000 | £19,000 |
| 7040/14001 First Aid Allowance | £3,663 | £2,120 | £2,120 | £2,120 |
| 7040/14006 Fire Warden Allowance | £1,880 | £1,550 | £1,550 | £1,550 |
| 7040/16200 Long Service Award | £172 | £0 | £0 | £0 |
| 7040/17003 Training Exps - qualifications | £12,978 | £15,000 | £25,000 | £25,000 |
| 7040/17007 First Aid Training | £1,819 | £0 | £0 | £0 |
| 7040/17012 Apprenticeship Levy - Training | £26,728 | £3,000 | £3,000 | £3,000 |
| Sub Total: Employees | £76,805 | £40,670 | £50,670 | £50,670 |
| 7040/42600 Consultants Fees | £7,269 | £0 | £0 | £0 |
| 7040/43503 Computer - Program Licnce Chgs | £6,299 | £5,000 | £5,000 | £5,000 |
| Sub Total: Supplies and Services | £13,567 | £5,000 | £5,000 | £5,000 |
| 7040/52003 Blackpool BC - HR Services | £165,366 | £168,000 | £168,000 | £172,000 |
| Sub Total: Third Party Payments | £165,366 | £168,000 | £168,000 | £172,000 |
| 7040/70101 SS - Accountancy Services | £3,671 | £3,504 | £3,504 | £3,411 |
| 7040/70102 SS - Finance Administration | £442 | £413 | £413 | £414 |
| 7040/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| Sub Total: Support Services | £7,170 | £5,566 | £5,566 | £5,368 |
| Expenditure Total | £262,908 | £219,236 | £229,236 | £233,038 |
| 7040/90005 Other Specific Grants | -£26,728 | £0 | £0 | £0 |
| Sub Total: Government Grants | -£26,728 | £0 | £0 | £0 |
| 7040/94406 Miscellaneous Income | -£500 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£500 | £0 | £0 | £0 |
| 7040/99000 Support Service Recharge | -£235,680 | -£219,236 | -£219,236 | -£233,038 |
| Sub Total: Recharge Income | -£235,680 | -£219,236 | -£219,236 | -£233,038 |
| Income Total | -£262,908 | -£219,236 | -£219,236 | -£233,038 |
| 7040 - Human Resources Total | £0 | £0 | £10,000 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7041 - Payroll Administration | | | | |
| 7041/46901 Miscellaneous Expenses | £13,478 | £9,000 | £9,000 | £9,000 |
| Sub Total: Supplies and Services | £13,478 | £9,000 | £9,000 | £9,000 |
| 7041/42501 Payroll Srvcs - Blackpool BC | £24,003 | £25,000 | £25,000 | £25,000 |
| Sub Total: Third Party Payments | £24,003 | £25,000 | £25,000 | £25,000 |
| 7041/70101 SS - Accountancy Services | £8,746 | £8,304 | £8,304 | £8,372 |
| 7041/70102 SS - Finance Administration | £2,843 | £2,659 | £2,659 | £2,664 |
| 7041/70103 SS - Internal Audit | £2,336 | £2,716 | £2,716 | £2,899 |
| 7041/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| Sub Total: Support Services | £16,982 | £15,328 | £15,328 | £15,478 |
| Expenditure Total | £54,462 | £49,328 | £49,328 | £49,478 |
| 7041/94403 Miscellaneous Receipts | £0 | -£1,000 | -£1,000 | -£1,000 |
| Sub Total: Customer and Client Receipts | £0 | -£1,000 | -£1,000 | -£1,000 |
| 7041/99000 Support Service Recharge | -£54,462 | -£48,328 | -£48,328 | -£48,478 |
| Sub Total: Recharge Income | -£54,462 | -£48,328 | -£48,328 | -£48,478 |
| Income Total | -£54,462 | -£49,328 | -£49,328 | -£49,478 |
| 7041 - Payroll Administration Total | £0 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7050 - Property Management Team | | | | |
| 7050/10000 Salaries - Basic Pay | £58,895 | £77,448 | £19,246 | £31,953 |
| 7050/10071 Salaries - Honorarium | £2,665 | £0 | £0 | £0 |
| 7050/10098 IFRS - Accrued Annual/Flexi Leave Adj | £234 | £0 | £0 | £0 |
| 7050/11000 National Insurance | £6,676 | £10,117 | £2,441 | £4,043 |
| 7050/12000 Pension Costs (Employer Contrbtn) | £4,615 | £12,479 | £3,623 | £2,301 |
| 7050/12002 Surplus Contributions | -£1,108 | -£2,619 | -£2,619 | £0 |
| 7050/12021 Actuarial Valn Adjustments (3 year) | £663 | £0 | £0 | £0 |
| 7050/12023 Actuarial Reconciliation Adjs (3 year) | £204 | £0 | £0 | £0 |
| 7050/12099 IAS 19 Adjustments | £4,737 | £0 | £0 | £0 |
| 7050/18005 Professional Body Subscription | £723 | £0 | £0 | £0 |
| 7050/18100 Insurance - Employers Liability | £386 | £386 | £386 | £386 |
| Sub Total: Employees | £78,690 | £97,811 | £23,077 | £38,683 |
| 7050/34001 Oth Public Trspt Csts - Offcrs | £10 | £0 | £0 | £0 |
| 7050/35000 Essential User Allowance | £476 | £964 | £0 | £0 |
| 7050/35001 Car Mileage Allowance | £138 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £624 | £964 | £0 | £0 |
| 7050/40100 Purchase of Equipment | £15,877 | £21,000 | £15,000 | £15,000 |
| 7050/40106 Purchase/Maint of Defibrillators | £1,013 | £1,000 | £1,000 | £1,000 |
| 7050/42101 Photocopying Charges | £26 | £60 | £0 | £0 |
| 7050/42200 Stationery | £15 | £0 | £0 | £0 |
| 7050/42300 Books and Periodicals | £0 | £150 | £0 | £0 |
| 7050/42603 Other Fees | £2,390 | £0 | £0 | £0 |
| 7050/42609 Lease Negotiations | £0 | £4,000 | £0 | £0 |
| 7050/42610 Rent Reviews | £0 | £2,500 | £0 | £0 |
| 7050/42613 Surveys / Valuation Fees | £38,226 | £15,000 | £60,000 | £55,000 |
| 7050/43000 Postage | £352 | £0 | £0 | £0 |
| 7050/43103 Mobile Phones - Calls/Rental | £47 | £0 | £0 | £0 |
| 7050/46106 Insurance - Public Liability | £1,019 | £1,019 | £1,019 | £1,019 |
| Sub Total: Supplies and Services | £58,964 | £44,729 | £77,019 | £72,019 |
| 7050/52015 Blackpool BC - Estates & Building Mainte | £0 | £0 | £249,062 | £284,513 |
| Sub Total: Third Party Payments | £0 | £0 | £249,062 | £284,513 |
| 7050/70101 SS - Accountancy Services | £1,951 | £1,874 | £1,874 | £1,824 |
| 7050/70102 SS - Finance Administration | £138 | £129 | £129 | £129 |
| 7050/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7050/70200 SS - Computer Services | £3,844 | £3,617 | £3,617 | £3,619 |
| 7050/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7050/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7050/70400 SS - Property Management Team | £360 | £384 | £384 | £3,351 |
| 7050/70500 SS - Accommodation - Town Hall | £9,575 | £3,644 | £3,644 | £3,718 |
| 7050/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7050/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7050/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| 7050/75409 SS - Procurement | £2,036 | £1,478 | £1,478 | £0 |
| 7050/75504 SM - Head of Regeneration & Built Env. | £0 | £0 | £0 | £8,558 |
| 7050/75505 SM - Regeneration Team | £0 | £12,635 | £12,635 | £11,704 |
| 7050/75600 SM - Technical Services Team | £11,794 | £6,641 | £6,641 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Sub Total: Support Services | £47,343 | £46,992 | £46,992 | £50,118 |
| Expenditure Total | £185,621 | £190,496 | £396,150 | £445,333 |
| 7050/94406 Miscellaneous Income | -£11,208 | -£5,000 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£11,208 | -£5,000 | £0 | £0 |
| 7050/99000 Support Service Recharge | -£174,414 | -£185,496 | -£185,496 | -£445,333 |
| Sub Total: Recharge Income | -£174,414 | -£185,496 | -£185,496 | -£445,333 |
| Income Total | -£185,621 | -£190,496 | -£185,496 | -£445,333 |
| 7050 - Property Management Team Total | £0 | £0 | £210,654 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7070 - Town Hall | | | | |
| 7070/10000 Salaries - Basic Pay | £32,624 | £33,443 | £33,538 | £34,514 |
| 7070/10021 Salaries - Overtime (1.0) | £2,337 | £0 | £0 | £0 |
| 7070/10027 Salaries - Overtime (Time + 1/3) | £33 | £0 | £0 | £0 |
| 7070/10098 IFRS - Accrued Annual/Flexi Leave Adj | £79 | £0 | £0 | £0 |
| 7070/11000 National Insurance | £56 | £0 | £0 | £0 |
| 7070/12000 Pension Costs (Employer Contrbtn) | £3,335 | £4,422 | £4,422 | £994 |
| 7070/12002 Surplus Contributions | -£790 | -£928 | -£928 | £0 |
| 7070/12021 Actuarial Valn Adjustments (3 year) | £431 | £0 | £0 | £0 |
| 7070/12023 Actuarial Reconciliation Adjs (3 year) | £147 | £0 | £0 | £0 |
| 7070/12099 IAS 19 Adjustments | £3,382 | £0 | £0 | £0 |
| 7070/18100 Insurance - Employers Liability | £169 | £169 | £169 | £169 |
| Sub Total: Employees | £41,803 | £37,106 | £37,201 | £35,677 |
| 7070/20004 Alarms Maintenance | £2,414 | £1,250 | £1,250 | £1,250 |
| 7070/20103 Other Miscellaneous Repairs | £26,534 | £40,000 | £40,000 | £40,000 |
| 7070/20105 Legionella Testing | £354 | £1,600 | £1,600 | £1,600 |
| 7070/22009 Fire Extinguisher Maintenance | £1,233 | £495 | £1,490 | £1,490 |
| 7070/22500 Electricity | £47,079 | £60,000 | £40,000 | £64,000 |
| 7070/22501 Gas | £25,027 | £46,000 | £46,000 | £48,000 |
| 7070/23001 Ground Rents | £62 | £0 | £0 | £0 |
| 7070/23500 Business Rates | £58,422 | £55,284 | £59,284 | £59,284 |
| 7070/24000 Water Charges-Metered | £11,502 | £7,500 | £7,500 | £7,500 |
| 7070/24001 Sewerage and Envnmntl Svces | £0 | £931 | £931 | £931 |
| 7070/26500 Window Cleaning by Contractor | £2,418 | £4,700 | £4,700 | £4,700 |
| 7070/27001 Trade Refuse Collection | £3,436 | £6,000 | £6,000 | £6,000 |
| 7070/28001 General Maintenance of Grounds | £6,998 | £6,478 | £6,723 | £6,478 |
| 7070/29000 Building & Contents Insurance | £8,900 | £8,900 | £8,900 | £8,900 |
| Sub Total: Premises Related Expenses | £194,379 | £239,138 | £224,378 | £250,133 |
| 7070/40100 Purchase of Equipment | £378 | £0 | £0 | £0 |
| 7070/40300 Purchase of Furniture | £68 | £0 | £0 | £0 |
| 7070/40500 Cleaning Materials | £2,445 | £2,000 | £2,000 | £2,000 |
| 7070/40501 Domestic Equipment | £0 | £200 | £200 | £200 |
| 7070/40503 Toilet Rolls | £1,476 | £900 | £900 | £900 |
| 7070/40505 Sanitary Bins | £721 | £4,000 | £4,000 | £4,000 |
| 7070/40804 General Materials | £2,078 | £2,100 | £2,100 | £2,100 |
| 7070/40806 Civil Ceremonies Expenses | £1,523 | £0 | £0 | £0 |
| 7070/41003 Water Coolers | £780 | £1,330 | £1,330 | £1,330 |
| 7070/42303 Other Office Expenses | £623 | £3,789 | £3,789 | £3,789 |
| 7070/42304 Confidential Paper / Waste | £776 | £0 | £0 | £0 |
| 7070/42500 Security Services | £0 | £392 | £392 | £392 |
| 7070/42603 Other Fees | £0 | £4,000 | £4,000 | £4,000 |
| 7070/43100 Telephones - Rentals | £18,998 | £8,382 | £8,382 | £8,382 |
| 7070/43101 Telephones - Call Charges | £2,068 | £5,880 | £5,880 | £5,880 |
| 7070/43102 Telephones - Misc Charges | £0 | £1,736 | £1,736 | £1,736 |
| 7070/43103 Mobile Phones - Calls/Rental | £0 | £326 | £326 | £326 |
| 7070/46101 Insurance - All Risks | £577 | £577 | £577 | £577 |
| 7070/46106 Insurance - Public Liability | £445 | £445 | £445 | £445 |
| 7070/46901 Miscellaneous Expenses | £0 | £3,800 | £3,800 | £3,800 |
| Sub Total: Supplies and Services | £32,957 | £39,857 | £39,857 | £39,857 |
| 7070/80000 Capital Charges - Depreciation | £33,550 | £63,887 | £63,887 | £63,887 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7070/82000 Loss on Impairment of Assets | £783,576 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £817,126 | £63,887 | £63,887 | £63,887 |
| Expenditure Total | £1,086,266 | £379,988 | £365,323 | £389,554 |
| 7070/94313 Civil Ceremonies | -£7,074 | -£5,000 | -£5,000 | -£5,000 |
| Sub Total: Customer and Client Receipts | -£7,074 | -£5,000 | -£5,000 | -£5,000 |
| 7070/99000 Support Service Recharge | -£1,079,192 | -£374,988 | -£374,988 | -£384,554 |
| Sub Total: Recharge Income | -£1,079,192 | -£374,988 | -£374,988 | -£384,554 |
| Income Total | -£1,086,266 | -£379,988 | -£379,988 | -£389,554 |
| 7070 - Town Hall Total | £0 | £0 | -£14,665 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7071 - St Annes Public Offices | | | | |
| 7071/23001 Ground Rents | £55 | £0 | £0 | £0 |
| 7071/29000 Building & Contents Insurance | £8,890 | £8,259 | £8,259 | £8,259 |
| Sub Total: Premises Related Expenses | £8,945 | £8,259 | £8,259 | £8,259 |
| Expenditure Total | | | | |
| | £8,945 | £8,259 | £8,259 | £8,259 |
| 7071/95003 Other Rent | -£30,000 | -£30,000 | -£30,000 | -£30,000 |
| Sub Total: Customer and Client Receipts | -£30,000 | -£30,000 | -£30,000 | -£30,000 |
| 7071/99000 Support Service Recharge | £21,055 | £21,741 | £21,741 | £21,741 |
| Sub Total: Recharge Income | £21,055 | £21,741 | £21,741 | £21,741 |
| Income Total | | | | |
| | -£8,945 | -£8,259 | -£8,259 | -£8,259 |
| 7071 - St Annes Public Offices Total | | | | |
| | £0 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7082 - Local Land & Property Gazetteer | | | | |
| 7082/10000 Salaries - Basic Pay | £32,811 | £33,795 | £33,891 | £34,877 |
| 7082/10098 IFRS - Accrued Annual/Flexi Leave Adj | £59 | £0 | £0 | £0 |
| 7082/11000 National Insurance | £3,273 | £4,319 | £4,319 | £4,482 |
| 7082/12000 Pension Costs (Employer Contrbtn) | £4,987 | £5,450 | £5,450 | £2,511 |
| 7082/12002 Surplus Contributions | -£1,183 | -£1,144 | -£1,144 | £0 |
| 7082/12021 Actuarial Valn Adjustments (3 year) | £649 | £0 | £0 | £0 |
| 7082/12023 Actuarial Reconciliation Adjs (3 year) | £221 | £0 | £0 | £0 |
| 7082/12099 IAS 19 Adjustments | £5,062 | £0 | £0 | £0 |
| 7082/18100 Insurance - Employers Liability | £168 | £168 | £168 | £168 |
| Sub Total: Employees | £46,047 | £42,588 | £42,684 | £42,038 |
| 7082/35001 Car Mileage Allowance | £0 | £100 | £100 | £100 |
| Sub Total: Transport Related Expenses | £0 | £100 | £100 | £100 |
| 7082/42101 Photocopying Charges | £26 | £60 | £60 | £60 |
| 7082/42603 Other Fees | £1,250 | £0 | £0 | £0 |
| 7082/43503 Computer - Program Licnce Chgs | £2,467 | £6,138 | £6,138 | £6,138 |
| 7082/46106 Insurance - Public Liability | £445 | £445 | £445 | £445 |
| Sub Total: Supplies and Services | £4,188 | £6,643 | £6,643 | £6,643 |
| 7082/70101 SS - Accountancy Services | £1,574 | £1,492 | £1,492 | £1,453 |
| 7082/70102 SS - Finance Administration | £28 | £26 | £26 | £26 |
| 7082/70103 SS - Internal Audit | £3,505 | £4,074 | £4,074 | £4,349 |
| 7082/70200 SS - Computer Services | £2,883 | £2,712 | £2,712 | £2,715 |
| 7082/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7082/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7082/70400 SS - Property Management Team | £201 | £215 | £215 | £1,875 |
| 7082/70500 SS - Accommodation - Town Hall | £5,357 | £2,039 | £2,039 | £2,080 |
| 7082/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7082/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7082/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £21,344 | £16,851 | £16,851 | £18,805 |
| Expenditure Total | £71,579 | £66,182 | £66,278 | £67,586 |
| 7082/94403 Miscellaneous Receipts | -£595 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£595 | £0 | £0 | £0 |
| 7082/99000 Support Service Recharge | -£70,984 | -£66,182 | -£66,182 | -£67,586 |
| Sub Total: Recharge Income | -£70,984 | -£66,182 | -£66,182 | -£67,586 |
| Income Total | -£71,579 | -£66,182 | -£66,182 | -£67,586 |
| 7082 - Local Land & Property Gazetteer Total | £0 | £0 | £96 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7101 - Deputy Chief Executive | | | | |
| 7101/10000 Salaries - Basic Pay | £87,021 | £53,779 | £53,931 | £55,500 |
| 7101/10098 IFRS - Accrued Annual/Flexi Leave Adj | £168 | £0 | £0 | £0 |
| 7101/11000 National Insurance | £7,737 | £7,317 | £7,317 | £7,575 |
| 7101/12000 Pension Costs (Employer Contrbtn) | £13,227 | £14,488 | £14,488 | £3,996 |
| 7101/12002 Surplus Contributions | -£3,151 | -£3,041 | -£3,041 | £0 |
| 7101/12021 Actuarial Valn Adjustments (3 year) | £1,788 | £0 | £0 | £0 |
| 7101/12023 Actuarial Reconciliation Adjs (3 year) | £585 | £0 | £0 | £0 |
| 7101/12099 IAS 19 Adjustments | £13,482 | £0 | £0 | £0 |
| 7101/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7101/17004 Training Exps - Seminars | £3,838 | £1,000 | £1,000 | £1,000 |
| 7101/18100 Insurance - Employers Liability | £451 | £451 | £451 | £451 |
| Sub Total: Employees | £125,326 | £73,994 | £74,146 | £68,522 |
| 7101/34000 Train Fares - Officers | £0 | £100 | £100 | £100 |
| 7101/34001 Oth Public Trspt Csts - Offcrs | £3 | £0 | £0 | £0 |
| 7101/35001 Car Mileage Allowance | £42 | £200 | £200 | £200 |
| Sub Total: Transport Related Expenses | £45 | £300 | £300 | £300 |
| 7101/42101 Photocopying Charges | £9 | £20 | £20 | £20 |
| 7101/43103 Mobile Phones - Calls/Rental | £156 | £200 | £200 | £200 |
| 7101/44000 Subsistence Exp - Officers | £106 | £0 | £0 | £0 |
| 7101/46106 Insurance - Public Liability | £1,191 | £1,191 | £1,191 | £1,191 |
| 7101/46919 Standards Committee Invstgtns | £0 | £0 | £18,000 | £0 |
| Sub Total: Supplies and Services | £1,462 | £1,411 | £19,411 | £1,411 |
| 7101/52002 Blackpool BC - Shared Services | £8,258 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £8,258 | £0 | £0 | £0 |
| 7101/70101 SS - Accountancy Services | £3,185 | £3,018 | £3,018 | £2,939 |
| 7101/70102 SS - Finance Administration | £166 | £155 | £155 | £155 |
| 7101/70103 SS - Internal Audit | £8,177 | £9,506 | £9,506 | £10,147 |
| 7101/70200 SS - Computer Services | £8,722 | £8,207 | £8,207 | £8,213 |
| 7101/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7101/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7101/70400 SS - Property Management Team | £668 | £714 | £714 | £6,223 |
| 7101/70500 SS - Accommodation - Town Hall | £17,781 | £6,767 | £6,767 | £6,904 |
| 7101/70704 SS - Exec & Mayoral Support Team | £2,138 | £2,182 | £2,182 | £0 |
| 7101/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7101/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7101/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| 7101/75409 SS - Procurement | £4,073 | £2,956 | £2,956 | £0 |
| Sub Total: Support Services | £52,706 | £39,798 | £39,798 | £40,888 |
| Expenditure Total | £187,796 | £115,503 | £133,655 | £111,121 |
| 7101/99000 Support Service Recharge | -£187,796 | -£115,503 | -£115,503 | -£111,121 |
| Sub Total: Recharge Income | -£187,796 | -£115,503 | -£115,503 | -£111,121 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Income Total | -£187,796 | -£115,503 | -£115,503 | -£111,121 |
| 7101 - Deputy Chief Executive Total | £0 | £0 | £18,152 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7130 - Corporate Services Team | | | | |
| 7130/10000 Salaries - Basic Pay | £257,081 | £269,462 | £270,225 | £298,318 |
| 7130/10071 Salaries - Honorarium | £2,105 | £0 | £0 | £0 |
| 7130/10098 IFRS - Accrued Annual/Flexi Leave Adj | £710 | £0 | £0 | £0 |
| 7130/11000 National Insurance | £27,286 | £35,669 | £35,669 | £39,498 |
| 7130/12000 Pension Costs (Employer Contrbtn) | £34,370 | £40,619 | £40,619 | £18,980 |
| 7130/12002 Surplus Contributions | -£8,154 | -£8,525 | -£8,525 | £0 |
| 7130/12021 Actuarial Valn Adjustments (3 year) | £4,483 | £0 | £0 | £0 |
| 7130/12023 Actuarial Reconciliation Adjs (3 year) | £1,520 | £0 | £0 | £0 |
| 7130/12099 IAS 19 Adjustments | £34,893 | £0 | £0 | £0 |
| 7130/18100 Insurance - Employers Liability | £1,266 | £1,266 | £1,266 | £1,266 |
| Sub Total: Employees | £355,560 | £338,491 | £339,254 | £358,062 |
| 7130/34000 Train Fares - Officers | £0 | £20 | £20 | £20 |
| 7130/34001 Oth Public Trspt Csts - Offcrs | £63 | £21 | £21 | £21 |
| 7130/35001 Car Mileage Allowance | £115 | £64 | £64 | £64 |
| Sub Total: Transport Related Expenses | £179 | £105 | £105 | £105 |
| 7130/40100 Purchase of Equipment | £2,613 | £0 | £0 | £0 |
| 7130/42101 Photocopying Charges | £23 | £53 | £53 | £53 |
| 7130/42600 Consultants Fees | £200 | £0 | £0 | £0 |
| 7130/43000 Postage | £2 | £0 | £0 | £0 |
| 7130/43500 Purchase of Computer Equipment | £4,182 | £0 | £0 | £0 |
| 7130/43503 Computer - Program Licnce Chgs | £8,400 | £8,500 | £8,500 | £0 |
| 7130/46106 Insurance - Public Liability | £3,342 | £3,342 | £3,342 | £3,342 |
| 7130/46400 Legal Fees and Court Costs | £400 | £0 | £0 | £0 |
| 7130/47300 Risk Management Initiatives | £0 | £750 | £750 | £750 |
| Sub Total: Supplies and Services | £19,162 | £12,645 | £12,645 | £4,145 |
| 7130/70101 SS - Accountancy Services | £1,286 | £1,212 | £1,212 | £1,181 |
| 7130/70102 SS - Finance Administration | £55 | £52 | £52 | £52 |
| 7130/70200 SS - Computer Services | £23,284 | £21,908 | £21,908 | £21,925 |
| 7130/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7130/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7130/70400 SS - Property Management Team | £304 | £325 | £325 | £2,832 |
| 7130/70500 SS - Accommodation - Town Hall | £8,093 | £3,080 | £3,080 | £3,142 |
| 7130/70701 SS - Deputy Chief Executive | £1,529 | £825 | £825 | £771 |
| 7130/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| 7130/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £42,392 | £34,425 | £34,425 | £36,037 |
| Expenditure Total | £417,293 | £385,666 | £386,429 | £398,349 |
| 7130/99000 Support Service Recharge | -£417,293 | -£385,666 | -£385,666 | -£398,349 |
| Sub Total: Recharge Income | -£417,293 | -£385,666 | -£385,666 | -£398,349 |
| Income Total | -£417,293 | -£385,666 | -£385,666 | -£398,349 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7130 - Corporate Services Team Total | £0 | £0 | £763 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7651 - Development Management Team | | | | |
| 7651/10000 Salaries - Basic Pay | £510,685 | £541,289 | £542,822 | £571,581 |
| 7651/10033 Salary Sacrifice - Leave Redctn | -£1,453 | £0 | £0 | £0 |
| 7651/10071 Salaries - Honorarium | £0 | £0 | £4,000 | £4,000 |
| 7651/10098 IFRS - Accrued Annual/Flexi Leave Adj | £1,158 | £0 | £0 | £0 |
| 7651/11000 National Insurance | £47,707 | £70,693 | £70,693 | £75,237 |
| 7651/12000 Pension Costs (Employer Contrbtn) | £72,548 | £84,017 | £84,017 | £41,156 |
| 7651/12002 Surplus Contributions | -£17,190 | -£17,633 | -£17,633 | £0 |
| 7651/12021 Actuarial Valn Adjustments (3 year) | £9,358 | £0 | £0 | £0 |
| 7651/12023 Actuarial Reconciliation Adjs (3 year) | £3,208 | £0 | £0 | £0 |
| 7651/12099 IAS 19 Adjustments | £73,561 | £0 | £0 | £0 |
| 7651/17003 Training Exps - qualifications | £0 | £0 | £2,000 | £2,000 |
| 7651/17006 Technical Training | £703 | £0 | £0 | £0 |
| 7651/18004 Misc Occupational Health Costs | £160 | £0 | £0 | £0 |
| 7651/18005 Professional Body Subscription | £1,546 | £1,280 | £1,280 | £1,280 |
| 7651/18100 Insurance - Employers Liability | £2,606 | £2,606 | £2,606 | £2,606 |
| Sub Total: Employees | £704,597 | £682,252 | £689,785 | £697,860 |
| 7651/34000 Train Fares - Officers | £0 | £100 | £100 | £100 |
| 7651/34001 Oth Public Trspt Csts - Offcrs | £162 | £0 | £0 | £0 |
| 7651/35000 Essential User Allowance | £8,242 | £6,964 | £6,964 | £6,964 |
| 7651/35001 Car Mileage Allowance | £1,632 | £3,000 | £3,000 | £3,000 |
| Sub Total: Transport Related Expenses | £10,036 | £10,064 | £10,064 | £10,064 |
| 7651/40100 Purchase of Equipment | £319 | £400 | £400 | £400 |
| 7651/41600 Protective Clothing Prchse/Rep | £0 | £200 | £200 | £200 |
| 7651/42000 Printing | £1,250 | £4,200 | £4,200 | £4,200 |
| 7651/42101 Photocopying Charges | £1,745 | £4,098 | £4,098 | £4,098 |
| 7651/42200 Stationery | £0 | £50 | £50 | £50 |
| 7651/42300 Books and Periodicals | £5,455 | £3,000 | £3,000 | £3,000 |
| 7651/42600 Consultants Fees | £5,594 | £5,000 | £5,000 | £5,000 |
| 7651/42603 Other Fees | £1,250 | £0 | £0 | £0 |
| 7651/43000 Postage | £5,423 | £5,266 | £5,266 | £5,266 |
| 7651/43103 Mobile Phones - Calls/Rental | £467 | £0 | £0 | £0 |
| 7651/44000 Subsistence Exp - Officers | £3 | £0 | £0 | £0 |
| 7651/46106 Insurance - Public Liability | £6,881 | £6,881 | £6,881 | £6,881 |
| Sub Total: Supplies and Services | £28,388 | £29,095 | £29,095 | £29,095 |
| 7651/58002 Land Registry Fees | £628 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £628 | £0 | £0 | £0 |
| 7651/70101 SS - Accountancy Services | £1,034 | £981 | £981 | £955 |
| 7651/70102 SS - Finance Administration | £635 | £594 | £594 | £595 |
| 7651/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7651/70200 SS - Computer Services | £49,452 | £46,528 | £46,528 | £46,565 |
| 7651/70300 SS - Human Resources | £11,197 | £10,470 | £10,470 | £11,156 |
| 7651/70301 SS - Payroll Administration | £1,555 | £1,370 | £1,370 | £1,370 |
| 7651/70400 SS - Property Management Team | £3,148 | £3,364 | £3,364 | £29,322 |
| 7651/70500 SS - Accommodation - Town Hall | £83,778 | £31,882 | £31,882 | £32,530 |
| 7651/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7651/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7651/75403 SM - Corporate Safety | £1,741 | £1,788 | £1,788 | £1,788 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Support Services | £163,973 | £107,727 | £107,727 | £135,362 |
| Expenditure Total | £907,622 | £829,138 | £836,671 | £872,381 |
| 7651/93718 Section 106 Monitoring Fee | -£1,800 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£1,800 | £0 | £0 | £0 |
| 7651/99000 Support Service Recharge | -£905,822 | -£829,138 | -£829,138 | -£872,381 |
| Sub Total: Recharge Income | -£905,822 | -£829,138 | -£829,138 | -£872,381 |
| Income Total | -£907,622 | -£829,138 | -£829,138 | -£872,381 |
| 7651 - Development Management Team Total | £0 | £0 | £7,533 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7652 - Planning Policy Team | | | | |
| 7652/10000 Salaries - Basic Pay | £145,095 | £224,616 | £198,621 | £229,043 |
| 7652/10021 Salaries - Overtime (1.0) | £10,659 | £0 | £0 | £0 |
| 7652/10098 IFRS - Accrued Annual/Flexi Leave Adj | £88 | £0 | £0 | £0 |
| 7652/11000 National Insurance | £15,338 | £29,192 | £29,192 | £29,856 |
| 7652/12000 Pension Costs (Employer Contrbtn) | £23,295 | £29,173 | £29,173 | £16,491 |
| 7652/12002 Surplus Contributions | -£5,551 | -£6,123 | -£6,123 | £0 |
| 7652/12021 Actuarial Valn Adjustments (3 year) | £3,156 | £0 | £0 | £0 |
| 7652/12023 Actuarial Reconciliation Adjs (3 year) | £1,027 | £0 | £0 | £0 |
| 7652/12099 IAS 19 Adjustments | £23,747 | £0 | £0 | £0 |
| 7652/15000 Recruitment Costs | £2,250 | £0 | £0 | £0 |
| 7652/18004 Misc Occupational Health Costs | £370 | £0 | £0 | £0 |
| 7652/18005 Professional Body Subscription | £658 | £550 | £550 | £550 |
| 7652/18100 Insurance - Employers Liability | £1,046 | £1,046 | £1,046 | £1,046 |
| Sub Total: Employees | £221,176 | £278,454 | £252,459 | £276,986 |
| 7652/34001 Oth Public Trspt Csts - Offcrs | £58 | £150 | £150 | £150 |
| 7652/35000 Essential User Allowance | £1,555 | £0 | £0 | £0 |
| 7652/35001 Car Mileage Allowance | £337 | £500 | £500 | £500 |
| Sub Total: Transport Related Expenses | £1,950 | £650 | £650 | £650 |
| 7652/40100 Purchase of Equipment | £1,077 | £0 | £0 | £0 |
| 7652/42101 Photocopying Charges | £520 | £1,220 | £1,220 | £1,220 |
| 7652/42200 Stationery | £0 | £25 | £25 | £25 |
| 7652/43000 Postage | £507 | £792 | £792 | £792 |
| 7652/43103 Mobile Phones - Calls/Rental | £180 | £0 | £0 | £0 |
| 7652/46106 Insurance - Public Liability | £2,762 | £2,762 | £2,762 | £2,762 |
| Sub Total: Supplies and Services | £5,046 | £4,799 | £4,799 | £4,799 |
| 7652/70101 SS - Accountancy Services | £1,034 | £981 | £981 | £955 |
| 7652/70200 SS - Computer Services | £19,367 | £18,222 | £18,222 | £18,236 |
| 7652/70300 SS - Human Resources | £3,999 | £3,739 | £3,739 | £3,984 |
| 7652/70301 SS - Payroll Administration | £555 | £488 | £488 | £488 |
| 7652/70400 SS - Property Management Team | £1,396 | £1,492 | £1,492 | £13,005 |
| 7652/70500 SS - Accommodation - Town Hall | £37,159 | £14,141 | £14,141 | £14,428 |
| 7652/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7652/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7652/75403 SM - Corporate Safety | £622 | £638 | £638 | £638 |
| 7652/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £72,521 | £46,202 | £46,202 | £57,017 |
| Expenditure Total | £300,692 | £330,105 | £304,110 | £339,452 |
| 7652/99000 Support Service Recharge | -£292,671 | -£322,015 | -£322,015 | -£331,362 |
| 7652/99006 Int. Rechge Inc.- Land Charges | -£8,021 | -£8,090 | -£8,090 | -£8,090 |
| Sub Total: Recharge Income | -£300,692 | -£330,105 | -£330,105 | -£339,452 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Income Total | -£300,692 | -£330,105 | -£330,105 | -£339,452 |
| 7652 - Planning Policy Team Total | £0 | £0 | -£25,995 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7655 - Regeneration Team | | | | |
| 7655/10000 Salaries - Basic Pay | £151,992 | £354,790 | £345,766 | £361,940 |
| 7655/10033 Salary Sacrifice - Leave Redctn | -£827 | £0 | £0 | £0 |
| 7655/10071 Salaries - Honorarium | £169 | £0 | £0 | £0 |
| 7655/10098 IFRS - Accrued Annual/Flexi Leave Adj | -£84 | £0 | £0 | £0 |
| 7655/11000 National Insurance | £12,357 | £46,468 | £44,968 | £47,541 |
| 7655/12000 Pension Costs (Employer Contrbtn) | £23,054 | £71,067 | £69,547 | £26,061 |
| 7655/12002 Surplus Contributions | -£8,649 | -£11,262 | -£11,262 | £0 |
| 7655/12021 Actuarial Valn Adjustments (3 year) | £4,772 | £0 | £0 | £0 |
| 7655/12023 Actuarial Reconciliation Adjs (3 year) | £1,185 | £0 | £0 | £0 |
| 7655/12099 IAS 19 Adjustments | £22,052 | £0 | £0 | £0 |
| 7655/14008 Mobile Phone Allowance | £176 | £0 | £0 | £0 |
| 7655/18005 Professional Body Subscription | £861 | £700 | £700 | £700 |
| 7655/18100 Insurance - Employers Liability | £1,179 | £1,179 | £1,179 | £1,179 |
| Sub Total: Employees | £208,236 | £462,942 | £450,898 | £437,421 |
| 7655/34001 Oth Public Trspt Csts - Offcrs | £96 | £600 | £600 | £600 |
| 7655/35000 Essential User Allowance | £942 | £1,926 | £1,926 | £1,926 |
| 7655/35001 Car Mileage Allowance | £1,471 | £900 | £900 | £900 |
| Sub Total: Transport Related Expenses | £2,509 | £3,426 | £3,426 | £3,426 |
| 7655/40100 Purchase of Equipment | £2,593 | £0 | £0 | £0 |
| 7655/42000 Printing | £0 | £600 | £600 | £600 |
| 7655/42101 Photocopying Charges | £169 | £396 | £396 | £396 |
| 7655/42200 Stationery | £55 | £200 | £200 | £200 |
| 7655/43000 Postage | £46 | £15 | £15 | £15 |
| 7655/43103 Mobile Phones - Calls/Rental | £246 | £200 | £200 | £200 |
| 7655/44000 Subsistence Exp - Officers | £0 | £27 | £27 | £27 |
| 7655/44201 Conference Expenses - Officers | £5,000 | £0 | £0 | £0 |
| 7655/45300 Subscrptns and Levies General | £758 | £3,500 | £3,500 | £3,500 |
| 7655/46106 Insurance - Public Liability | £3,113 | £3,113 | £3,113 | £3,113 |
| 7655/46901 Miscellaneous Expenses | £350 | £0 | £0 | £0 |
| 7655/46903 Contingency Costs | £980 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £13,311 | £8,051 | £8,051 | £8,051 |
| 7655/52014 Blackpool BC - Airport Enterprse Zone | £64,831 | £0 | £0 | £0 |
| 7655/58002 Land Registry Fees | £183 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £65,014 | £0 | £0 | £0 |
| 7655/70101 SS - Accountancy Services | £1,034 | £981 | £981 | £955 |
| 7655/70102 SS - Finance Administration | £110 | £103 | £103 | £103 |
| 7655/70200 SS - Computer Services | £19,367 | £18,222 | £18,222 | £18,236 |
| 7655/70300 SS - Human Resources | £9,597 | £8,974 | £8,974 | £9,562 |
| 7655/70301 SS - Payroll Administration | £1,334 | £1,175 | £1,175 | £1,175 |
| 7655/70400 SS - Property Management Team | £1,191 | £1,272 | £1,272 | £11,090 |
| 7655/70500 SS - Accommodation - Town Hall | £31,687 | £12,059 | £12,059 | £12,304 |
| 7655/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7655/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7655/75403 SM - Corporate Safety | £1,492 | £1,532 | £1,532 | £1,532 |
| 7655/75409 SS - Procurement | £4,073 | £2,956 | £2,956 | £0 |
| 7655/75504 SM - Head of Regeneration & Built Env. | £49,327 | £41,667 | £41,667 | £25,675 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Support Services | £125,972 | £94,259 | £94,259 | £85,915 |
| Expenditure Total | £415,042 | £568,678 | £556,634 | £534,813 |
| 7655/94403 Miscellaneous Receipts | -£1,155 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£1,155 | £0 | £0 | £0 |
| 7655/99000 Support Service Recharge | -£369,655 | -£568,678 | -£568,678 | -£534,813 |
| 7655/99003 Internal Recharge Income | -£44,232 | £0 | £0 | £0 |
| Sub Total: Recharge Income | -£413,887 | -£568,678 | -£568,678 | -£534,813 |
| Income Total | -£415,042 | -£568,678 | -£568,678 | -£534,813 |
| 7655 - Regeneration Team Total | £0 | £0 | -£12,044 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7760 - Service Director of Development | | | | |
| 7760/10000 Salaries - Basic Pay | £54,993 | £57,755 | £57,919 | £62,014 |
| 7760/10098 IFRS - Accrued Annual/Flexi Leave Adj | -£150 | £0 | £0 | £0 |
| 7760/11000 National Insurance | £5,929 | £7,913 | £7,913 | £8,552 |
| 7760/12000 Pension Costs (Employer Contrbtn) | £8,359 | £9,185 | £9,185 | £4,465 |
| 7760/12002 Surplus Contributions | -£1,985 | -£1,928 | -£1,928 | £0 |
| 7760/12021 Actuarial Valn Adjustments (3 year) | £1,099 | £0 | £0 | £0 |
| 7760/12023 Actuarial Reconciliation Adjs (3 year) | £370 | £0 | £0 | £0 |
| 7760/12099 IAS 19 Adjustments | £8,494 | £0 | £0 | £0 |
| 7760/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7760/17004 Training Exps - Seminars | £850 | £1,000 | £1,000 | £1,000 |
| 7760/18005 Professional Body Subscription | £0 | £500 | £500 | £500 |
| 7760/18100 Insurance - Employers Liability | £285 | £285 | £285 | £285 |
| Sub Total: Employees | £78,424 | £74,710 | £74,874 | £76,816 |
| 7760/34001 Oth Public Trspt Csts - Offcrs | £558 | £0 | £0 | £0 |
| 7760/35001 Car Mileage Allowance | £175 | £400 | £400 | £400 |
| Sub Total: Transport Related Expenses | £733 | £400 | £400 | £400 |
| 7760/42101 Photocopying Charges | £50 | £118 | £118 | £118 |
| 7760/43000 Postage | £0 | £54 | £54 | £54 |
| 7760/43103 Mobile Phones - Calls/Rental | £0 | £186 | £186 | £186 |
| 7760/46106 Insurance - Public Liability | £752 | £752 | £752 | £752 |
| Sub Total: Supplies and Services | £803 | £1,110 | £1,110 | £1,110 |
| 7760/70101 SS - Accountancy Services | £3,185 | £3,018 | £3,018 | £2,939 |
| 7760/70102 SS - Finance Administration | £221 | £207 | £207 | £207 |
| 7760/70200 SS - Computer Services | £8,722 | £8,207 | £8,207 | £8,213 |
| 7760/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7760/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7760/70400 SS - Property Management Team | £702 | £751 | £751 | £6,542 |
| 7760/70500 SS - Accommodation - Town Hall | £18,693 | £7,114 | £7,114 | £7,258 |
| 7760/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7760/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7760/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £39,319 | £25,590 | £25,590 | £31,466 |
| Expenditure Total | £119,279 | £101,810 | £101,974 | £109,792 |
| 7760/99000 Support Service Recharge | -£119,279 | -£101,810 | -£101,810 | -£109,792 |
| Sub Total: Recharge Income | -£119,279 | -£101,810 | -£101,810 | -£109,792 |
| Income Total | -£119,279 | -£101,810 | -£101,810 | -£109,792 |
| 7760 - Service Director of Development Total | £0 | £0 | £164 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Corporate and Economic Development

| Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--------------------------|------------------------------|--------------------------|------------------------------|
| 2024/25 | 2025/26 | 2025/26 | 2026/27 |

Corporate and Economic Development

£3,070,881

£1,533,587

£2,093,444

£1,307,198

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3339 - Dog Control | | | | |
| 3339/46020 Chip & Pin Card Machine Rental | £0 | £350 | £350 | £350 |
| 3339/46915 Kenneling, Stray & Vet Fees | £13,527 | £12,000 | £12,000 | £12,000 |
| 3339/47110 Out of Hours Service | £2,784 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £16,311 | £12,350 | £12,350 | £12,350 |
| | | | | |
| 3339/70102 SS - Finance Administration | £765 | £713 | £713 | £734 |
| 3339/70507 SS - Accom - Snowdon Road Depot | £1,734 | £2,023 | £2,023 | £2,063 |
| 3339/70901 SS - Communications and PR | £0 | £0 | £0 | £8,356 |
| 3339/71100 SS - Customer Service Specialists | £3,642 | £3,450 | £3,450 | £3,678 |
| 3339/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3339/75407 SM - Operational Services Team | £1,581 | £0 | £0 | £0 |
| 3339/75408 SM - Environmental Health Management | £0 | £0 | £0 | £2,744 |
| 3339/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £7,722 | £6,186 | £6,186 | £22,508 |
| | | | | |
| Expenditure Total | £24,033 | £18,536 | £18,536 | £34,858 |
| | | | | |
| 3339/93903 Dog Retrieval Fees | £0 | -£2,000 | -£2,000 | -£2,000 |
| Sub Total: Customer and Client Receipts | £0 | -£2,000 | -£2,000 | -£2,000 |
| | | | | |
| Income Total | £0 | -£2,000 | -£2,000 | -£2,000 |
| | | | | |
| 3339 - Dog Control Total | £24,033 | £16,536 | £16,536 | £32,858 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3345 - Environmental Enforcement | | | | |
| 3345/10000 Salaries - Basic Pay | £66,714 | £98,167 | £98,445 | £102,422 |
| 3345/10021 Salaries - Overtime (1.0) | £23,570 | £0 | £0 | £0 |
| 3345/10023 Salaries - Overtime (2.0) | £725 | £0 | £0 | £0 |
| 3345/10025 Salaries - OT Bank Hols (1.0) | £701 | £0 | £0 | £0 |
| 3345/10027 Salaries - Overtime (Time + 1/3) | £167 | £0 | £0 | £0 |
| 3345/10098 IFRS - Accrued Annual/Flexi Leave Adj | -£39 | £0 | £0 | £0 |
| 3345/11000 National Insurance | £8,932 | £11,725 | £11,725 | £12,363 |
| 3345/12000 Pension Costs (Employer Contrbtn) | £9,777 | £15,942 | £15,942 | £7,375 |
| 3345/12002 Surplus Contributions | -£2,317 | -£3,346 | -£3,346 | £0 |
| 3345/12021 Actuarial Valn Adjustments (3 year) | £1,266 | £0 | £0 | £0 |
| 3345/12023 Actuarial Reconciliation Adjs (3 year) | £432 | £0 | £0 | £0 |
| 3345/12099 IAS 19 Adjustments | £9,917 | £0 | £0 | £0 |
| 3345/18100 Insurance - Employers Liability | £486 | £486 | £486 | £486 |
| Sub Total: Employees | £120,329 | £122,974 | £123,252 | £122,646 |
| 3345/32000 Rech - Vehicle and Plant Costs | £30,455 | £28,885 | £28,885 | £28,885 |
| Sub Total: Transport Related Expenses | £30,455 | £28,885 | £28,885 | £28,885 |
| 3345/40100 Purchase of Equipment | £1,256 | £585 | £585 | £585 |
| 3345/41600 Protective Clothing Prchse/Rep | £346 | £350 | £350 | £350 |
| 3345/42000 Printing | £582 | £1,000 | £1,000 | £1,000 |
| 3345/42101 Photocopying Charges | £4 | £10 | £10 | £10 |
| 3345/42200 Stationery | £0 | £50 | £50 | £50 |
| 3345/43000 Postage | £30 | £65 | £65 | £65 |
| 3345/43103 Mobile Phones - Calls/Rental | £617 | £0 | £0 | £0 |
| 3345/46106 Insurance - Public Liability | £1,283 | £1,283 | £1,283 | £1,283 |
| 3345/46916 Education & Promotion Initiatives | £0 | £500 | £500 | £500 |
| Sub Total: Supplies and Services | £4,118 | £3,843 | £3,843 | £3,843 |
| 3345/70000 SS - Chief Executive | £4,406 | £0 | £0 | £0 |
| 3345/70101 SS - Accountancy Services | £1,178 | £1,118 | £1,118 | £1,139 |
| 3345/70200 SS - Computer Services | £27,803 | £26,217 | £26,217 | £28,760 |
| 3345/70300 SS - Human Resources | £5,144 | £4,755 | £4,755 | £5,039 |
| 3345/70301 SS - Payroll Administration | £1,246 | £1,110 | £1,110 | £1,115 |
| 3345/70400 SS - Property Management Team | £555 | £612 | £612 | £6,835 |
| 3345/70500 SS - Accommodation - Town Hall | £10,714 | £4,077 | £4,077 | £4,160 |
| 3345/70600 SS - Head of Governance | £2,593 | £2,593 | £2,593 | £0 |
| 3345/70700 SS - Insurance & Risk Mgmt | £232 | £223 | £223 | £221 |
| 3345/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3345/75401 SM - Commercial Team | £7,122 | £6,453 | £6,453 | £0 |
| 3345/75402 SM - Environmental Protection Team | £4,862 | £3,765 | £3,765 | £0 |
| 3345/75403 SM - Corporate Safety | £1,343 | £1,268 | £1,268 | £1,280 |
| 3345/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 3345/75407 SM - Operational Services Team | £2,371 | £0 | £0 | £0 |
| 3345/75408 SM - Environmental Health Management | £9,665 | £9,070 | £9,070 | £1,372 |
| 3345/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £80,937 | £62,975 | £62,975 | £58,806 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £235,839 | £218,677 | £218,955 | £214,180 |
| 3345/90068 DEFRA Grant Funding | -£260 | £0 | £0 | £0 |
| Sub Total: Government Grants | -£260 | £0 | £0 | £0 |
| 3345/91095 PCC - Safer Lancashire Neighbourhood Fun | -£9,208 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£9,208 | £0 | £0 | £0 |
| 3345/93909 Fixed Penalty Dog Notice | £0 | -£600 | -£600 | -£600 |
| Sub Total: Customer and Client Receipts | £0 | -£600 | -£600 | -£600 |
| Income Total | -£9,468 | -£600 | -£600 | -£600 |
| 3345 - Environmental Enforcement Total | £226,370 | £218,077 | £218,355 | £213,580 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3360 - Public Conveniences | | | | |
| 3360/20103 Other Miscellaneous Repairs | £2,169 | £2,000 | £2,000 | £2,000 |
| 3360/22500 Electricity | £17,494 | £21,500 | £21,500 | £22,500 |
| 3360/23500 Business Rates | £2,853 | £2,594 | £2,594 | £2,594 |
| 3360/24000 Water Charges-Metered | £15,829 | £15,000 | £15,000 | £15,000 |
| 3360/24001 Sewerage and Envmntl Svces | £2,228 | £322 | £322 | £322 |
| 3360/29000 Building & Contents Insurance | £1,768 | £1,768 | £1,768 | £1,768 |
| 3360/42505 Public Conveniences Contract | £253,103 | £267,701 | £267,701 | £281,701 |
| Sub Total: Premises Related Expenses | £295,444 | £310,885 | £310,885 | £325,885 |
| 3360/42603 Other Fees | £130 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £130 | £0 | £0 | £0 |
| 3360/70101 SS - Accountancy Services | £1,178 | £1,118 | £1,118 | £1,139 |
| 3360/70102 SS - Finance Administration | £2,816 | £2,624 | £2,624 | £2,704 |
| 3360/70700 SS - Insurance & Risk Mgmt | £257 | £248 | £248 | £246 |
| 3360/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3360/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £5,906 |
| 3360/75407 SM - Operational Services Team | £29,386 | £18,511 | £18,511 | £14,435 |
| 3360/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| 3360/75600 SM - Technical Services Team | £3,840 | £4,498 | £4,498 | £2,600 |
| Sub Total: Support Services | £45,634 | £34,506 | £34,506 | £30,442 |
| 3360/80000 Capital Charges - Depreciation | £31,673 | £49,689 | £49,689 | £49,689 |
| 3360/82000 Loss on Impairment of Assets | £101,407 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £133,080 | £49,689 | £49,689 | £49,689 |
| Expenditure Total | £474,288 | £395,080 | £395,080 | £406,016 |
| 3360/94403 Miscellaneous Receipts | -£82,829 | -£53,000 | -£53,000 | -£53,000 |
| Sub Total: Customer and Client Receipts | -£82,829 | -£53,000 | -£53,000 | -£53,000 |
| Income Total | -£82,829 | -£53,000 | -£53,000 | -£53,000 |
| 3360 - Public Conveniences Total | £391,460 | £342,080 | £342,080 | £353,016 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3450 - Highways Cleansing | | | | |
| 3450/10000 Salaries - Basic Pay | £316,963 | £421,156 | £422,349 | £434,665 |
| 3450/10021 Salaries - Overtime (1.0) | £807 | £0 | £0 | £0 |
| 3450/10022 Salaries - Overtime (1.5) | £60,152 | £17,000 | £17,000 | £17,000 |
| 3450/10023 Salaries - Overtime (2.0) | £48,603 | £22,000 | £22,000 | £22,000 |
| 3450/10025 Salaries - OT Bank Hols (1.0) | £4,393 | £7,000 | £7,000 | £7,000 |
| 3450/10065 Salaries - Standby Duties | £6,030 | £1,000 | £5,000 | £1,000 |
| 3450/10098 IFRS - Accrued Annual/Flexi Leave Adj | £468 | £0 | £0 | £0 |
| 3450/11000 National Insurance | £33,645 | £51,173 | £51,173 | £53,200 |
| 3450/12000 Pension Costs (Employer Contrbtn) | £54,584 | £64,644 | £64,644 | £31,296 |
| 3450/12002 Surplus Contributions | -£12,779 | -£13,567 | -£13,567 | £0 |
| 3450/12021 Actuarial Valn Adjustments (3 year) | £6,893 | £0 | £0 | £0 |
| 3450/12023 Actuarial Reconciliation Adjs (3 year) | £2,413 | £0 | £0 | £0 |
| 3450/12099 IAS 19 Adjustments | £55,352 | £0 | £0 | £0 |
| 3450/13000 Agency Staff | £39,602 | £11,338 | £11,338 | £11,785 |
| 3450/18004 Misc Occupational Health Costs | £428 | £1,000 | £1,000 | £1,000 |
| 3450/18100 Insurance - Employers Liability | £2,054 | £2,054 | £2,054 | £2,054 |
| Sub Total: Employees | £619,608 | £584,798 | £589,991 | £581,000 |
| 3450/26502 Dome Cleaning | £0 | £1,560 | £1,560 | £1,560 |
| Sub Total: Premises Related Expenses | £0 | £1,560 | £1,560 | £1,560 |
| 3450/32000 Rech - Vehicle and Plant Costs | £365,092 | £327,181 | £327,181 | £305,876 |
| 3450/34001 Oth Public Trspt Csts - Offcrs | £88 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £365,180 | £327,181 | £327,181 | £305,876 |
| 3450/40002 Purchase of Litter Bins | £11,449 | £10,000 | £10,000 | £10,000 |
| 3450/40101 Prchse of Tools and Implements | £7,080 | £12,000 | £12,000 | £12,000 |
| 3450/41600 Protective Clothing Prchse/Rep | £2,997 | £3,000 | £3,000 | £3,000 |
| 3450/42200 Stationery | £159 | £100 | £100 | £100 |
| 3450/43103 Mobile Phones - Calls/Rental | £426 | £143 | £143 | £143 |
| 3450/46106 Insurance - Public Liability | £5,422 | £5,422 | £5,422 | £5,422 |
| Sub Total: Supplies and Services | £27,533 | £30,665 | £30,665 | £30,665 |
| 3450/46906 Weed Control | £31,200 | £31,000 | £31,000 | £31,000 |
| 3450/59002 Prsh Cncl Amenity Clnsng Grant | £28,872 | £29,577 | £29,577 | £30,194 |
| Sub Total: Third Party Payments | £60,072 | £60,577 | £60,577 | £61,194 |
| 3450/70000 SS - Chief Executive | £2,203 | £1,900 | £1,900 | £0 |
| 3450/70101 SS - Accountancy Services | £2,949 | £2,800 | £2,800 | £2,443 |
| 3450/70102 SS - Finance Administration | £2,434 | £2,267 | £2,267 | £2,336 |
| 3450/70200 SS - Computer Services | £4,590 | £4,328 | £4,328 | £4,748 |
| 3450/70300 SS - Human Resources | £13,692 | £12,657 | £12,657 | £13,414 |
| 3450/70301 SS - Payroll Administration | £3,325 | £2,961 | £2,961 | £2,975 |
| 3450/70507 SS - Accommm - Snowdon Road Depot | £26,008 | £30,343 | £30,343 | £30,946 |
| 3450/70700 SS - Insurance & Risk Mgmtnt | £515 | £496 | £496 | £492 |
| 3450/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3450/71100 SS - Customer Service Specialists | £2,650 | £2,510 | £2,510 | £2,676 |
| 3450/75304 SM - Head of Place & Culture | £19,361 | £17,379 | £17,379 | £22,444 |
| 3450/75403 SM - Corporate Safety | £3,576 | £3,375 | £3,375 | £3,407 |
| 3450/75407 SM - Operational Services Team | £84,255 | £107,045 | £107,045 | £95,699 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|------------------------------------|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3450/75409 SS - Procurement | £0 | £3,413 | £3,413 | £0 |
| Sub Total: Support Services | £167,261 | £193,188 | £193,188 | £181,580 |

| | | | | |
|--------------------------|-------------------|-------------------|-------------------|-------------------|
| Expenditure Total | £1,239,655 | £1,197,969 | £1,203,162 | £1,161,875 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|

| | | | | |
|---|-----------------|-----------------|-----------------|-----------------|
| 3450/91101 Other Reimbursements | -£37,993 | -£35,530 | -£35,530 | -£35,530 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£37,993 | -£35,530 | -£35,530 | -£35,530 |

| | | | | |
|---------------------|-----------------|-----------------|-----------------|-----------------|
| Income Total | -£37,993 | -£35,530 | -£35,530 | -£35,530 |
|---------------------|-----------------|-----------------|-----------------|-----------------|

| | | | | |
|--|-------------------|-------------------|-------------------|-------------------|
| 3450 - Highways Cleansing Total | £1,201,662 | £1,162,439 | £1,167,632 | £1,126,345 |
|--|-------------------|-------------------|-------------------|-------------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|-------------------|----------------------|-------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3470 - Fylde Waste Schemes | | | | |
| 3470/10000 Salaries - Basic Pay | £995,853 | £1,061,231 | £1,064,237 | £1,097,055 |
| 3470/10021 Salaries - Overtime (1.0) | £3,139 | £0 | £0 | £0 |
| 3470/10022 Salaries - Overtime (1.5) | £5,257 | £7,000 | £7,000 | £7,000 |
| 3470/10023 Salaries - Overtime (2.0) | £20,023 | £6,000 | £6,000 | £6,000 |
| 3470/10025 Salaries - OT Bank Hols (1.0) | £14,793 | £17,000 | £17,000 | £17,000 |
| 3470/10065 Salaries - Standby Duties | £740 | £5,000 | £1,000 | £5,000 |
| 3470/10098 IFRS - Accrued Annual/Flexi Leave Adj | £2,100 | £0 | £0 | £0 |
| 3470/11000 National Insurance | £99,844 | £128,435 | £128,435 | £133,808 |
| 3470/12000 Pension Costs (Employer Contrbtn) | £155,442 | £163,600 | £163,600 | £77,153 |
| 3470/12002 Surplus Contributions | -£37,174 | -£34,334 | -£34,334 | £0 |
| 3470/12021 Actuarial Valn Adjustments (3 year) | £20,468 | £0 | £0 | £0 |
| 3470/12023 Actuarial Reconciliation Adjs (3 year) | £6,873 | £0 | £0 | £0 |
| 3470/12099 IAS 19 Adjustments | £157,692 | £0 | £0 | £0 |
| 3470/13000 Agency Staff | £138,850 | £85,845 | £135,845 | £109,701 |
| 3470/16100 Redundancy Payments | £461 | £0 | £0 | £0 |
| 3470/17004 Training Exps - Seminars | £10,607 | £10,000 | £10,000 | £10,000 |
| 3470/17006 Technical Training | £0 | £0 | £7,000 | £7,000 |
| 3470/18004 Misc Occupational Health Costs | £2,749 | £1,000 | £1,000 | £1,000 |
| 3470/18100 Insurance - Employers Liability | £5,197 | £5,197 | £5,197 | £5,197 |
| Sub Total: Employees | £1,602,913 | £1,455,974 | £1,511,980 | £1,475,914 |
| 3470/22500 Electricity | £0 | £3,000 | £3,000 | £3,000 |
| 3470/22501 Gas | £0 | £1,500 | £1,500 | £1,500 |
| 3470/24000 Water Charges-Metered | £0 | £3,000 | £3,000 | £3,000 |
| Sub Total: Premises Related Expenses | £0 | £7,500 | £7,500 | £7,500 |
| 3470/32000 Rech - Vehicle and Plant Costs | £1,073,406 | £972,790 | £947,790 | £910,466 |
| 3470/35000 Essential User Allowance | £0 | £964 | £964 | £964 |
| Sub Total: Transport Related Expenses | £1,073,406 | £973,754 | £948,754 | £911,430 |
| 3470/40101 Prchse of Tools and Implements | £1,022 | £1,000 | £1,000 | £1,000 |
| 3470/40504 Replacement Waste Containers | £89,563 | £100,000 | £100,000 | £100,000 |
| 3470/41600 Protective Clothing Prchse/Rep | £12,015 | £12,000 | £12,000 | £12,000 |
| 3470/42000 Printing | £24,669 | £25,000 | £25,000 | £25,000 |
| 3470/42101 Photocopying Charges | £422 | £991 | £991 | £991 |
| 3470/42200 Stationery | £126 | £100 | £100 | £100 |
| 3470/42602 Medical Fees | £0 | £250 | £250 | £250 |
| 3470/43103 Mobile Phones - Calls/Rental | £191 | £1,304 | £1,304 | £1,304 |
| 3470/43503 Computer - Program Licnce Chgs | £0 | £5,200 | £5,200 | £5,200 |
| 3470/46106 Insurance - Public Liability | £13,722 | £13,722 | £13,722 | £13,722 |
| 3470/46108 Insurance Claim Below Excess | £1,041 | £901 | £901 | £901 |
| Sub Total: Supplies and Services | £142,771 | £160,468 | £160,468 | £160,468 |
| 3470/57003 Recycling Banks/Bring Centres | £231 | £600 | £600 | £600 |
| 3470/57004 Dialysis Collection | £7,084 | £10,000 | £10,000 | £10,000 |
| 3470/58003 Bulky Waste Collection | £72,966 | £75,122 | £75,122 | £89,122 |
| Sub Total: Third Party Payments | £80,280 | £85,722 | £85,722 | £99,722 |
| 3470/70000 SS - Chief Executive | £2,203 | £1,900 | £1,900 | £0 |
| 3470/70101 SS - Accountancy Services | £4,137 | £3,927 | £3,927 | £3,591 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------|----------------------|--------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3470/70102 SS - Finance Administration | £9,769 | £9,101 | £9,101 | £9,379 |
| 3470/70200 SS - Computer Services | £6,973 | £6,575 | £6,575 | £7,213 |
| 3470/70300 SS - Human Resources | £38,357 | £35,458 | £35,458 | £37,579 |
| 3470/70301 SS - Payroll Administration | £9,365 | £8,342 | £8,342 | £8,380 |
| 3470/70400 SS - Property Management Team | £1,293 | £1,370 | £1,370 | £0 |
| 3470/70507 SS - Accommodation - Snowdon Road Depot | £43,347 | £50,572 | £50,572 | £51,577 |
| 3470/70512 SS - Accommodation - Ashton Gardens Depot | £2,079 | £2,459 | £2,459 | £2,432 |
| 3470/70700 SS - Insurance & Risk Mgmt | £10,292 | £9,916 | £9,916 | £9,839 |
| 3470/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £16,713 |
| 3470/70902 SS - Customer Service Assistants | £836 | £610 | £610 | £803 |
| 3470/71100 SS - Customer Service Specialists | £107,734 | £102,053 | £102,053 | £108,772 |
| 3470/75304 SM - Head of Place & Culture | £25,814 | £23,172 | £23,172 | £35,438 |
| 3470/75403 SM - Corporate Safety | £10,018 | £9,454 | £9,454 | £9,543 |
| 3470/75407 SM - Operational Services Team | £224,251 | £231,724 | £231,724 | £192,946 |
| 3470/75409 SS - Procurement | £0 | £3,413 | £3,413 | £6,824 |
| 3470/75600 SM - Technical Services Team | £3,500 | £3,749 | £3,749 | £800 |
| Sub Total: Support Services | £501,671 | £505,509 | £505,509 | £501,829 |
| 3470/80000 Capital Charges - Depreciation | £2,392 | £29,021 | £29,021 | £29,021 |
| Sub Total: Deprctn and Impairment Losses | £2,392 | £29,021 | £29,021 | £29,021 |
| Expenditure Total | £3,403,432 | £3,217,948 | £3,248,954 | £3,185,884 |
| 3470/90531 Defra Food Waste Income | -£188,295 | £0 | £0 | £0 |
| Sub Total: Government Grants | -£188,295 | £0 | £0 | £0 |
| 3470/91031 Other Miscellaneous Grants | £0 | -£764,000 | -£1,047,000 | -£1,071,000 |
| Sub Total: Oth Grants Rembsmts and Ctbns | £0 | -£764,000 | -£1,047,000 | -£1,071,000 |
| 3470/92401 Other Sales | -£69,284 | -£75,000 | -£75,000 | -£75,000 |
| 3470/93501 Household Refuse Special Colln | -£55,858 | -£42,000 | -£55,000 | -£56,000 |
| 3470/93510 Green Waste Subscription Charge | -£696,433 | -£730,800 | -£750,800 | -£775,800 |
| 3470/94308 Other Fees And Charges | -£317 | £0 | £0 | £0 |
| 3470/94403 Miscellaneous Receipts | -£3,347 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£825,238 | -£847,800 | -£880,800 | -£906,800 |
| Income Total | -£1,013,533 | -£1,611,800 | -£1,927,800 | -£1,977,800 |
| 3470 - Fylde Waste Schemes Total | £2,389,899 | £1,606,148 | £1,321,154 | £1,208,084 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3472 - Trade Waste Service | | | | |
| 3472/10000 Salaries - Basic Pay | £48,750 | £54,859 | £55,014 | £57,058 |
| 3472/10022 Salaries - Overtime (1.5) | £286 | £0 | £0 | £0 |
| 3472/10023 Salaries - Overtime (2.0) | £842 | £500 | £500 | £500 |
| 3472/10025 Salaries - OT Bank Hols (1.0) | £0 | £500 | £500 | £500 |
| 3472/10098 IFRS - Accrued Annual/Flexi Leave Adj | £55 | £0 | £0 | £0 |
| 3472/11000 National Insurance | £5,213 | £6,729 | £6,729 | £7,059 |
| 3472/12000 Pension Costs (Employer Contrbtn) | £8,200 | £8,575 | £8,575 | £4,108 |
| 3472/12002 Surplus Contributions | -£1,778 | -£1,800 | -£1,800 | £0 |
| 3472/12021 Actuarial Valn Adjustments (3 year) | £907 | £0 | £0 | £0 |
| 3472/12023 Actuarial Reconciliation Adjs (3 year) | £363 | £0 | £0 | £0 |
| 3472/12099 IAS 19 Adjustments | £8,329 | £0 | £0 | £0 |
| 3472/18100 Insurance - Employers Liability | £274 | £274 | £274 | £274 |
| Sub Total: Employees | £71,440 | £69,637 | £69,792 | £69,499 |
| 3472/32000 Rech - Vehicle and Plant Costs | £99,358 | £111,584 | £111,584 | £104,676 |
| Sub Total: Transport Related Expenses | £99,358 | £111,584 | £111,584 | £104,676 |
| 3472/40000 Pchse of Bulk Recycling Cntrns | -£8,323 | £2,000 | £2,000 | £2,000 |
| 3472/40803 Goods for Resale | £723 | £2,000 | £2,000 | £2,000 |
| 3472/41600 Protective Clothing Prchse/Rep | £32 | £200 | £200 | £200 |
| 3472/42000 Printing | £0 | £1,000 | £1,000 | £1,000 |
| 3472/43000 Postage | £244 | £107 | £107 | £107 |
| 3472/46106 Insurance - Public Liability | £723 | £723 | £723 | £723 |
| 3472/46108 Insurance Claim Below Excess | £320 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | -£6,282 | £6,030 | £6,030 | £6,030 |
| 3472/52000 LCC-Landfill Levy/Tipping Chgs | £130,038 | £153,000 | £153,000 | £153,000 |
| Sub Total: Third Party Payments | £130,038 | £153,000 | £153,000 | £153,000 |
| 3472/70101 SS - Accountancy Services | £11,367 | £10,729 | £10,729 | £10,725 |
| 3472/70102 SS - Finance Administration | £22,494 | £20,956 | £20,956 | £21,595 |
| 3472/70300 SS - Human Resources | £1,715 | £1,585 | £1,585 | £1,680 |
| 3472/70301 SS - Payroll Administration | £413 | £368 | £368 | £370 |
| 3472/70507 SS - Accommm - Snowdon Road Depot | £5,202 | £6,069 | £6,069 | £6,189 |
| 3472/70700 SS - Insurance & Risk Mgmt | £391 | £377 | £377 | £379 |
| 3472/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3472/70902 SS - Customer Service Assistants | £9,886 | £7,219 | £7,219 | £9,502 |
| 3472/71100 SS - Customer Service Specialists | £6,142 | £5,795 | £5,795 | £6,178 |
| 3472/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £5,906 |
| 3472/75403 SM - Corporate Safety | £448 | £423 | £423 | £427 |
| 3472/75407 SM - Operational Services Team | £88,153 | £78,725 | £78,725 | £114,674 |
| 3472/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £154,368 | £139,753 | £139,753 | £182,708 |
| Expenditure Total | £448,922 | £480,004 | £480,159 | £515,913 |
| 3472/92202 Bulk Bin Sales | -£49 | -£1,000 | -£1,000 | -£1,000 |
| 3472/92211 Grey Sacks - Sack Collection | -£33,951 | -£36,000 | -£36,000 | -£36,000 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3472/92212 Blue Sacks (Trade) | -£1,904 | -£1,500 | -£1,500 | -£1,500 |
| 3472/92213 Grey Sacks - Schedule 2 | -£2,317 | -£3,000 | -£3,000 | -£3,000 |
| 3472/93500 Bulk Bin Lease Charges | -£72,678 | -£70,640 | -£70,640 | -£70,640 |
| 3472/93502 Bulk Bin Collection Charges | -£186,696 | -£190,560 | -£190,560 | -£190,560 |
| 3472/93503 Bulk Bin Disposal Charges | -£221,134 | -£194,800 | -£194,800 | -£214,800 |
| Sub Total: Customer and Client Receipts | -£518,729 | -£497,500 | -£497,500 | -£517,500 |

| | | | | |
|---------------------|------------------|------------------|------------------|------------------|
| Income Total | -£518,729 | -£497,500 | -£497,500 | -£517,500 |
|---------------------|------------------|------------------|------------------|------------------|

| | | | | |
|---|-----------------|-----------------|-----------------|----------------|
| 3472 - Trade Waste Service Total | -£69,806 | -£17,496 | -£17,341 | -£1,587 |
|---|-----------------|-----------------|-----------------|----------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3474 - Food Waste Collections | | | | |
| 3474/10000 Salaries - Basic Pay | £0 | £0 | £21,170 | £37,018 |
| 3474/11000 National Insurance | £0 | £0 | £2,738 | £4,803 |
| 3474/12000 Pension Costs (Employer Contrbtn) | £0 | £0 | £3,217 | £7,079 |
| Sub Total: Employees | £0 | £0 | £27,125 | £48,900 |
| 3474/40100 Purchase of Equipment | £0 | £0 | £5,000 | £0 |
| 3474/42000 Printing | £0 | £0 | £20,000 | £20,000 |
| 3474/42200 Stationery | £0 | £0 | £20,000 | £20,000 |
| 3474/42603 Other Fees | £0 | £0 | £0 | £140,000 |
| 3474/46208 Marketing & Communications | £0 | £0 | £25,000 | £30,983 |
| 3474/46212 Campaign Management | £0 | £0 | £10,000 | £10,000 |
| Sub Total: Supplies and Services | £0 | £0 | £80,000 | £220,983 |
| Expenditure Total | £0 | £0 | £107,125 | £269,883 |
| 3474/90531 Defra Food Waste Income | £0 | £0 | -£107,125 | -£129,883 |
| Sub Total: Government Grants | £0 | £0 | -£107,125 | -£129,883 |
| Income Total | £0 | £0 | -£107,125 | -£129,883 |
| 3474 - Food Waste Collections Total | £0 | £0 | £0 | £140,000 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4355 - Car Parks General | | | | |
| 4355/22002 Other General Repairs and Mtce | £15,701 | £20,600 | £25,499 | £20,600 |
| 4355/22023 Electrical Maintenance Contract | £0 | £1,200 | £1,200 | £1,200 |
| 4355/22500 Electricity | £4,452 | £11,300 | £11,300 | £12,300 |
| Sub Total: Premises Related Expenses | £20,153 | £33,100 | £37,999 | £34,100 |
| 4355/38004 Cash Collection - Pay and Display | £37,158 | £37,000 | £37,000 | £37,000 |
| Sub Total: Transport Related Expenses | £37,158 | £37,000 | £37,000 | £37,000 |
| 4355/40102 Ticket Issuing Machines | £13,471 | £14,000 | £14,000 | £14,000 |
| 4355/42000 Printing | £2,511 | £1,000 | £1,000 | £1,000 |
| 4355/42200 Stationery | £153 | £150 | £150 | £150 |
| 4355/42603 Other Fees | -£46 | £0 | £12,000 | £12,000 |
| Sub Total: Supplies and Services | £16,089 | £15,150 | £27,150 | £27,150 |
| 4355/70000 SS - Chief Executive | £2,203 | £0 | £0 | £0 |
| 4355/70101 SS - Accountancy Services | £1,470 | £1,395 | £1,395 | £1,421 |
| 4355/70102 SS - Finance Administration | £9,630 | £8,972 | £8,972 | £9,245 |
| 4355/70601 SS - Legal Services Team | £6,785 | £5,883 | £5,883 | £6,063 |
| 4355/70700 SS - Insurance & Risk Mgmt | £530 | £511 | £511 | £507 |
| 4355/70901 SS - Communications and PR | £0 | £0 | £0 | £1,671 |
| 4355/71100 SS - Customer Service Specialists | £5,054 | £4,789 | £4,789 | £5,104 |
| 4355/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £1,126 |
| 4355/75305 SM - Parks & Coastal Services Team | £1,430 | £1,348 | £1,348 | £1,331 |
| 4355/75309 SM - Play & Projects Team | £4,178 | £3,937 | £3,937 | £4,009 |
| 4355/75505 SM - Regeneration Team | £0 | £7,413 | £7,413 | £6,810 |
| 4355/75600 SM - Technical Services Team | £9,602 | £7,301 | £7,301 | £6,620 |
| Sub Total: Support Services | £40,882 | £41,549 | £41,549 | £43,907 |
| 4355/80000 Capital Charges - Depreciation | £0 | £8,410 | £8,410 | £8,410 |
| 4355/84000 De-minimus Capital Expenditure | £7,182 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £7,182 | £8,410 | £8,410 | £8,410 |
| Expenditure Total | £121,464 | £135,209 | £152,108 | £150,567 |
| 4355/94103 Dispensation Permits | -£325 | -£100 | -£100 | -£100 |
| 4355/94104 Fylde Residents Parking Permits | -£17,779 | -£3,400 | -£3,400 | -£3,400 |
| 4355/94110 Permit Replacements | -£900 | £0 | £0 | £0 |
| 4355/94308 Other Fees And Charges | -£242 | -£1,424 | -£1,424 | -£1,424 |
| Sub Total: Customer and Client Receipts | -£19,246 | -£4,924 | -£4,924 | -£4,924 |
| Income Total | -£19,246 | -£4,924 | -£4,924 | -£4,924 |
| 4355 - Car Parks General Total | £102,218 | £130,285 | £147,184 | £145,643 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4356 - North Promenade Car Park | | | | |
| 4356/23500 Business Rates | £7,352 | £5,882 | £10,882 | £10,882 |
| 4356/28001 General Maintenance of Grounds | £420 | £388 | £403 | £388 |
| Sub Total: Premises Related Expenses | £7,772 | £6,270 | £11,285 | £11,270 |
| 4356/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4356/70102 SS - Finance Administration | £487 | £453 | £453 | £467 |
| 4356/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4356/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4356/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,248 | £4,685 | £4,685 | £4,411 |
| Expenditure Total | £12,020 | £10,955 | £15,970 | £15,681 |
| 4356/94100 Car Parking Fees | -£87,489 | -£96,000 | -£96,000 | -£96,000 |
| 4356/94106 Business Permits | -£100 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£87,589 | -£96,000 | -£96,000 | -£96,000 |
| Income Total | -£87,589 | -£96,000 | -£96,000 | -£96,000 |
| 4356 - North Promenade Car Park Total | -£75,569 | -£85,045 | -£80,030 | -£80,319 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4357 - Stanner Bank Car Park | | | | |
| 4357/43103 Mobile Phones - Calls/Rental | £424 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £424 | £0 | £0 | £0 |
| 4357/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4357/70102 SS - Finance Administration | £278 | £259 | £259 | £267 |
| 4357/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4357/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4357/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,039 | £4,491 | £4,491 | £4,211 |
| Expenditure Total | £4,463 | £4,491 | £4,491 | £4,211 |
| 4357/94100 Car Parking Fees | -£26,457 | -£15,000 | -£15,000 | -£15,000 |
| 4357/94106 Business Permits | -£167 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£26,624 | -£15,000 | -£15,000 | -£15,000 |
| Income Total | -£26,624 | -£15,000 | -£15,000 | -£15,000 |
| 4357 - Stanner Bank Car Park Total | -£22,161 | -£10,509 | -£10,509 | -£10,789 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 4358 - St Pauls Ave Car Park | | | | |
| 4358/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4358/70102 SS - Finance Administration | £139 | £130 | £130 | £134 |
| 4358/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4358/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4358/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £3,900 | £4,362 | £4,362 | £4,078 |
| Expenditure Total | £3,900 | £4,362 | £4,362 | £4,078 |
| 4358/94100 Car Parking Fees | -£16,930 | -£13,000 | -£13,000 | -£13,000 |
| Sub Total: Customer and Client Receipts | -£16,930 | -£13,000 | -£13,000 | -£13,000 |
| Income Total | -£16,930 | -£13,000 | -£13,000 | -£13,000 |
| 4358 - St Pauls Ave Car Park Total | -£13,030 | -£8,638 | -£8,638 | -£8,922 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4359 - The Island Car Park | | | | |
| 4359/23500 Business Rates | £6,487 | £6,487 | £6,487 | £6,487 |
| 4359/24001 Sewerage and Envmntl Svces | £811 | £322 | £322 | £322 |
| Sub Total: Premises Related Expenses | £7,298 | £6,809 | £6,809 | £6,809 |
| 4359/46940 Car Parking Fees - St Annes Pool | £12,986 | £15,000 | £15,000 | £15,000 |
| Sub Total: Supplies and Services | £12,986 | £15,000 | £15,000 | £15,000 |
| 4359/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4359/70102 SS - Finance Administration | £626 | £583 | £583 | £601 |
| 4359/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4359/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4359/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,387 | £4,815 | £4,815 | £4,545 |
| Expenditure Total | £24,671 | £26,624 | £26,624 | £26,354 |
| 4359/94100 Car Parking Fees | -£78,235 | -£89,000 | -£89,000 | -£89,000 |
| Sub Total: Customer and Client Receipts | -£78,235 | -£89,000 | -£89,000 | -£89,000 |
| Income Total | -£78,235 | -£89,000 | -£89,000 | -£89,000 |
| 4359 - The Island Car Park Total | -£53,565 | -£62,376 | -£62,376 | -£62,646 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4360 - Fairhaven Road Car Park | | | | |
| 4360/23500 Business Rates | £5,129 | £4,663 | £6,663 | £6,663 |
| Sub Total: Premises Related Expenses | £5,129 | £4,663 | £6,663 | £6,663 |
| 4360/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4360/70102 SS - Finance Administration | £313 | £292 | £292 | £300 |
| 4360/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4360/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4360/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,074 | £4,524 | £4,524 | £4,244 |
| Expenditure Total | £9,203 | £9,187 | £11,187 | £10,907 |
| 4360/94100 Car Parking Fees | -£40,596 | -£36,000 | -£36,000 | -£36,000 |
| Sub Total: Customer and Client Receipts | -£40,596 | -£36,000 | -£36,000 | -£36,000 |
| Income Total | -£40,596 | -£36,000 | -£36,000 | -£36,000 |
| 4360 - Fairhaven Road Car Park Total | -£31,392 | -£26,813 | -£24,813 | -£25,093 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4361 - Lytham Station Car Park | | | | |
| 4361/23500 Business Rates | £4,841 | £4,401 | £4,401 | £4,401 |
| 4361/24001 Sewerage and Envmntl Svces | £522 | £226 | £226 | £226 |
| 4361/28001 General Maintenance of Grounds | £383 | £356 | £369 | £356 |
| Sub Total: Premises Related Expenses | £5,746 | £4,983 | £4,996 | £4,983 |
| 4361/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4361/70102 SS - Finance Administration | £382 | £356 | £356 | £367 |
| 4361/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4361/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4361/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,143 | £4,588 | £4,588 | £4,311 |
| Expenditure Total | £9,889 | £9,571 | £9,584 | £9,294 |
| 4361/94100 Car Parking Fees | -£38,647 | -£37,000 | -£37,000 | -£37,000 |
| 4361/94106 Business Permits | -£9,300 | -£7,000 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£47,947 | -£44,000 | -£37,000 | -£37,000 |
| Income Total | -£47,947 | -£44,000 | -£37,000 | -£37,000 |
| 4361 - Lytham Station Car Park Total | -£38,058 | -£34,429 | -£27,416 | -£27,706 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4362 - Pleasant Street Car Park | | | | |
| 4362/23500 Business Rates | £17,465 | £15,743 | £20,743 | £20,743 |
| 4362/24001 Sewerage and Envmntl Svces | £145 | £63 | £63 | £63 |
| 4362/28001 General Maintenance of Grounds | £1,312 | £1,215 | £1,261 | £1,215 |
| Sub Total: Premises Related Expenses | £18,922 | £17,021 | £22,067 | £22,021 |
| 4362/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4362/70102 SS - Finance Administration | £1,008 | £939 | £939 | £968 |
| 4362/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4362/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4362/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,769 | £5,171 | £5,171 | £4,912 |
| Expenditure Total | £23,691 | £22,192 | £27,238 | £26,933 |
| 4362/94100 Car Parking Fees | -£184,908 | -£214,700 | -£214,700 | -£214,700 |
| 4362/94104 Fylde Residents Parking Permits | -£1,383 | -£400 | -£400 | -£400 |
| 4362/94106 Business Permits | -£3,300 | -£800 | -£800 | -£800 |
| Sub Total: Customer and Client Receipts | -£189,591 | -£215,900 | -£215,900 | -£215,900 |
| Income Total | -£189,591 | -£215,900 | -£215,900 | -£215,900 |
| 4362 - Pleasant Street Car Park Total | -£165,900 | -£193,708 | -£188,662 | -£188,967 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4363 - Wood Street Car Park | | | | |
| 4363/23500 Business Rates | £3,493 | £3,493 | £3,493 | £3,493 |
| 4363/24001 Sewerage and Envmntl Svces | £268 | £57 | £57 | £57 |
| Sub Total: Premises Related Expenses | £3,761 | £3,550 | £3,550 | £3,550 |
| 4363/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4363/70102 SS - Finance Administration | £313 | £292 | £292 | £300 |
| 4363/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4363/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4363/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,074 | £4,524 | £4,524 | £4,244 |
| Expenditure Total | £7,835 | £8,074 | £8,074 | £7,794 |
| 4363/94100 Car Parking Fees | -£23,381 | -£19,000 | -£19,000 | -£19,000 |
| Sub Total: Customer and Client Receipts | -£23,381 | -£19,000 | -£19,000 | -£19,000 |
| Income Total | -£23,381 | -£19,000 | -£19,000 | -£19,000 |
| 4363 - Wood Street Car Park Total | -£15,545 | -£10,926 | -£10,926 | -£11,206 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4364 - Lytham Green Car Park | | | | |
| 4364/23500 Business Rates | £20,584 | £19,773 | £20,773 | £20,773 |
| 4364/24001 Sewerage and Envmntl Svces | £0 | £2,247 | £2,247 | £2,247 |
| Sub Total: Premises Related Expenses | £20,584 | £22,020 | £23,020 | £23,020 |
| 4364/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4364/70102 SS - Finance Administration | £1,252 | £1,166 | £1,166 | £1,202 |
| 4364/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4364/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4364/75600 SM - Technical Services Team | £4,835 | £5,816 | £5,816 | £6,468 |
| Sub Total: Support Services | £6,707 | £7,606 | £7,606 | £7,957 |
| Expenditure Total | £27,291 | £29,626 | £30,626 | £30,977 |
| 4364/94100 Car Parking Fees | -£143,263 | -£135,600 | -£135,600 | -£135,600 |
| Sub Total: Customer and Client Receipts | -£143,263 | -£135,600 | -£135,600 | -£135,600 |
| Income Total | -£143,263 | -£135,600 | -£135,600 | -£135,600 |
| 4364 - Lytham Green Car Park Total | -£115,972 | -£105,974 | -£104,974 | -£104,623 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4365 - North Beach Car Park | | | | |
| 4365/23500 Business Rates | £2,320 | £2,320 | £2,320 | £2,320 |
| 4365/24001 Sewerage and Envmntl Svces | £0 | £376 | £376 | £376 |
| Sub Total: Premises Related Expenses | £2,320 | £2,696 | £2,696 | £2,696 |
| 4365/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4365/70102 SS - Finance Administration | £209 | £194 | £194 | £200 |
| 4365/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4365/70700 SS - Insurance & Risk Mgmnt | £5 | £5 | £5 | £5 |
| 4365/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £3,970 | £4,426 | £4,426 | £4,144 |
| Expenditure Total | £6,290 | £7,122 | £7,122 | £6,840 |
| 4365/94100 Car Parking Fees | -£42,844 | -£43,000 | -£43,000 | -£43,000 |
| 4365/94107 Horse Box Permits | -£1,884 | -£350 | -£350 | -£350 |
| Sub Total: Customer and Client Receipts | -£44,728 | -£43,350 | -£43,350 | -£43,350 |
| Income Total | -£44,728 | -£43,350 | -£43,350 | -£43,350 |
| 4365 - North Beach Car Park Total | -£38,438 | -£36,228 | -£36,228 | -£36,510 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4370 - St Albans Rd Car Park | | | | |
| 4370/23500 Business Rates | £699 | £699 | £699 | £699 |
| 4370/24001 Sewerage and Envmntl Svces | £121 | £52 | £52 | £52 |
| 4370/28001 General Maintenance of Grounds | £1,785 | £1,654 | £1,716 | £1,654 |
| Sub Total: Premises Related Expenses | £2,605 | £2,405 | £2,467 | £2,405 |
| 4370/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4370/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4370/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4370/75600 SM - Technical Services Team | £2,291 | £2,500 | £2,500 | £2,247 |
| Sub Total: Support Services | £2,911 | £3,124 | £3,124 | £2,534 |
| Expenditure Total | £5,516 | £5,529 | £5,591 | £4,939 |
| 4370 - St Albans Rd Car Park Total | £5,516 | £5,529 | £5,591 | £4,939 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4371 - St Annes Square Car Park | | | | |
| 4371/23500 Business Rates | £11,567 | £11,252 | £12,252 | £12,252 |
| 4371/24001 Sewerage and Envmntl Svces | £541 | £294 | £294 | £294 |
| Sub Total: Premises Related Expenses | £12,108 | £11,546 | £12,546 | £12,546 |
| 4371/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4371/70102 SS - Finance Administration | £973 | £907 | £907 | £935 |
| 4371/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 4371/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4371/75600 SM - Technical Services Team | £3,141 | £3,608 | £3,608 | £3,657 |
| Sub Total: Support Services | £4,734 | £5,139 | £5,139 | £4,879 |
| Expenditure Total | £16,842 | £16,685 | £17,685 | £17,425 |
| 4371/94100 Car Parking Fees | -£69,331 | -£65,000 | -£65,000 | -£65,000 |
| Sub Total: Customer and Client Receipts | -£69,331 | -£65,000 | -£65,000 | -£65,000 |
| Income Total | -£69,331 | -£65,000 | -£65,000 | -£65,000 |
| 4371 - St Annes Square Car Park Total | -£52,489 | -£48,315 | -£47,315 | -£47,575 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4372 - Public Offices Car Park | | | | |
| 4372/24001 Sewerage and Envmntl Svces | £0 | £222 | £222 | £222 |
| Sub Total: Premises Related Expenses | £0 | £222 | £222 | £222 |
| 4372/70101 SS - Accountancy Services | £292 | £277 | £277 | £0 |
| 4372/70102 SS - Finance Administration | £35 | £32 | £32 | £0 |
| 4372/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £0 |
| 4372/75600 SM - Technical Services Team | £2,291 | £2,500 | £2,500 | £0 |
| Sub Total: Support Services | £2,623 | £2,814 | £2,814 | £0 |
| Expenditure Total | £2,623 | £3,036 | £3,036 | £222 |
| 4372 - Public Offices Car Park Total | £2,623 | £3,036 | £3,036 | £222 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4373 - Town Hall Car Park | | | | |
| 4373/24001 Sewerage and Envmntl Svces | £0 | £1,400 | £1,400 | £1,400 |
| Sub Total: Premises Related Expenses | £0 | £1,400 | £1,400 | £1,400 |
| 4373/70101 SS - Accountancy Services | £292 | £277 | £277 | £438 |
| 4373/70102 SS - Finance Administration | £35 | £32 | £32 | £67 |
| 4373/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £10 |
| 4373/75600 SM - Technical Services Team | £2,532 | £2,815 | £2,815 | £3,964 |
| Sub Total: Support Services | £2,864 | £3,129 | £3,129 | £4,479 |
| Expenditure Total | £2,864 | £4,529 | £4,529 | £5,879 |
| 4373/94100 Car Parking Fees | -£7,388 | -£6,000 | -£6,000 | -£6,000 |
| Sub Total: Customer and Client Receipts | -£7,388 | -£6,000 | -£6,000 | -£6,000 |
| Income Total | -£7,388 | -£6,000 | -£6,000 | -£6,000 |
| 4373 - Town Hall Car Park Total | -£4,524 | -£1,471 | -£1,471 | -£121 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4374 - Ballam Road Car Park | | | | |
| 4374/28001 General Maintenance of Grounds | £0 | £0 | £6,000 | £6,000 |
| Sub Total: Premises Related Expenses | £0 | £0 | £6,000 | £6,000 |
| Expenditure Total | £0 | £0 | £6,000 | £6,000 |
| 4374/94106 Business Permits | £0 | £0 | -£9,000 | -£9,000 |
| Sub Total: Customer and Client Receipts | £0 | £0 | -£9,000 | -£9,000 |
| Income Total | £0 | £0 | -£9,000 | -£9,000 |
| 4374 - Ballam Road Car Park Total | £0 | £0 | -£3,000 | -£3,000 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4390 - Off-Street Parking Enforcement | | | | |
| 4390/32000 Rech - Vehicle and Plant Costs | £5,008 | £5,290 | £5,290 | £5,290 |
| 4390/38001 Enforcement Costs | £73,853 | £64,000 | £79,000 | £81,000 |
| 4390/38002 Patrol Services | £750 | £1,550 | £1,550 | £1,550 |
| 4390/38003 TEC Registration Costs | £2,000 | £1,000 | £1,000 | £1,000 |
| Sub Total: Transport Related Expenses | £81,610 | £71,840 | £86,840 | £88,840 |
| 4390/42200 Stationery | £1,508 | £50 | £50 | £50 |
| 4390/43103 Mobile Phones - Calls/Rental | £121 | £30 | £30 | £30 |
| Sub Total: Supplies and Services | £1,629 | £80 | £80 | £80 |
| 4390/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 4390/70102 SS - Finance Administration | £765 | £713 | £713 | £734 |
| 4390/70601 SS - Legal Services Team | £1,131 | £981 | £981 | £1,011 |
| 4390/75600 SM - Technical Services Team | £16,980 | £20,967 | £20,967 | £15,324 |
| Sub Total: Support Services | £19,470 | £23,225 | £23,225 | £17,643 |
| Expenditure Total | £102,710 | £95,145 | £110,145 | £106,563 |
| 4390/94102 Decrim - Off-Street Pkng Fees | -£69,704 | -£65,000 | -£70,000 | -£70,000 |
| Sub Total: Customer and Client Receipts | -£69,704 | -£65,000 | -£70,000 | -£70,000 |
| Income Total | -£69,704 | -£65,000 | -£70,000 | -£70,000 |
| 4390 - Off-Street Parking Enforcement Total | £33,006 | £30,145 | £40,145 | £36,563 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7035 - Computer Services | | | | |
| 7035/10000 Salaries - Basic Pay | £272,349 | £278,907 | £279,697 | £292,106 |
| 7035/10022 Salaries - Overtime (1.5) | £674 | £0 | £0 | £0 |
| 7035/10071 Salaries - Honorarium | £16,200 | £0 | £0 | £0 |
| 7035/10098 IFRS - Accrued Annual/Flexi Leave Adj | £691 | £0 | £0 | £0 |
| 7035/11000 National Insurance | £28,768 | £35,836 | £35,836 | £37,816 |
| 7035/12000 Pension Costs (Employer Contrbtn) | £28,827 | £45,698 | £45,698 | £21,032 |
| 7035/12002 Surplus Contributions | -£6,837 | -£9,591 | -£9,591 | £0 |
| 7035/12021 Actuarial Valn Adjustments (3 year) | £3,748 | £0 | £0 | £0 |
| 7035/12023 Actuarial Reconciliation Adjs (3 year) | £1,275 | £0 | £0 | £0 |
| 7035/12099 IAS 19 Adjustments | £29,255 | £0 | £0 | £0 |
| 7035/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7035/18100 Insurance - Employers Liability | £1,396 | £1,396 | £1,396 | £1,396 |
| Sub Total: Employees | £376,526 | £352,246 | £353,036 | £352,350 |
| 7035/35001 Car Mileage Allowance | £210 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £210 | £0 | £0 | £0 |
| 7035/40100 Purchase of Equipment | £120 | £0 | £0 | £0 |
| 7035/42101 Photocopying Charges | £226 | £531 | £531 | £531 |
| 7035/43000 Postage | £6 | £12 | £12 | £12 |
| 7035/43103 Mobile Phones - Calls/Rental | £0 | £424 | £424 | £424 |
| 7035/43500 Purchase of Computer Equipment | £56,481 | £85,147 | £85,147 | £85,147 |
| 7035/43501 Computer - Telephone Charges | £180 | £20,000 | £20,000 | £20,000 |
| 7035/43503 Computer - Program Licnce Chgs | £126,501 | £129,000 | £141,000 | £129,000 |
| 7035/43600 Computer Mtce - Contract | £6,149 | £10,000 | £10,000 | £10,000 |
| 7035/43602 Computer - Development Costs | £91,802 | £40,000 | £40,000 | £40,000 |
| 7035/43604 Computer - Other Expenditure | £11,085 | £25,000 | £25,000 | £25,000 |
| 7035/44000 Subsistence Exp - Officers | £72 | £12 | £12 | £12 |
| 7035/46101 Insurance - All Risks | £6,871 | £6,871 | £6,871 | £6,871 |
| 7035/46106 Insurance - Public Liability | £3,685 | £3,685 | £3,685 | £3,685 |
| Sub Total: Supplies and Services | £303,178 | £320,682 | £332,682 | £320,682 |
| 7035/70101 SS - Accountancy Services | £4,265 | £4,002 | £4,002 | £4,070 |
| 7035/70102 SS - Finance Administration | £2,319 | £2,168 | £2,168 | £2,173 |
| 7035/70103 SS - Internal Audit | £7,009 | £8,148 | £8,148 | £8,697 |
| 7035/70300 SS - Human Resources | £6,398 | £5,983 | £5,983 | £6,375 |
| 7035/70301 SS - Payroll Administration | £888 | £782 | £782 | £782 |
| 7035/70400 SS - Property Management Team | £2,227 | £2,380 | £2,380 | £20,744 |
| 7035/70500 SS - Accommodation - Town Hall | £59,272 | £22,556 | £22,556 | £23,014 |
| 7035/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7035/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7035/75403 SM - Corporate Safety | £995 | £1,021 | £1,021 | £1,021 |
| 7035/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £91,762 | £53,541 | £53,541 | £72,159 |
| Expenditure Total | £771,677 | £726,469 | £739,259 | £745,191 |
| 7035/99000 Support Service Recharge | -£771,677 | -£726,469 | -£726,469 | -£745,191 |

**BUDGET BOOK 2026/27
 DETAIL INCOME AND EXPENDITURE
 Customer and Operational Services**

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---------------------------------------|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Recharge Income | -£771,677 | -£726,469 | -£726,469 | -£745,191 |
| Income Total | -£771,677 | -£726,469 | -£726,469 | -£745,191 |
| 7035 - Computer Services Total | £0 | £0 | £12,790 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7075 - Customer Services Attendants | | | | |
| 7075/10000 Salaries - Basic Pay | £54,094 | £56,323 | £56,482 | £58,211 |
| 7075/10021 Salaries - Overtime (1.0) | £1,523 | £1,992 | £1,992 | £1,992 |
| 7075/10022 Salaries - Overtime (1.5) | £1,113 | £4,600 | £4,600 | £4,600 |
| 7075/10023 Salaries - Overtime (2.0) | £976 | £1,655 | £1,655 | £1,655 |
| 7075/10026 Salaries - OT Unsocial Hours | £0 | £165 | £165 | £165 |
| 7075/10027 Salaries - Overtime (Time + 1/3) | £138 | £0 | £0 | £0 |
| 7075/10098 IFRS - Accrued Annual/Flexi Leave Adj | £110 | £0 | £0 | £0 |
| 7075/11000 National Insurance | £4,319 | £6,199 | £6,199 | £6,482 |
| 7075/12000 Pension Costs (Employer Contrbtn) | £8,847 | £9,001 | £9,001 | £4,191 |
| 7075/12002 Surplus Contributions | -£2,096 | -£1,889 | -£1,889 | £0 |
| 7075/12021 Actuarial Valn Adjustments (3 year) | £1,142 | £0 | £0 | £0 |
| 7075/12023 Actuarial Reconciliation Adjs (3 year) | £391 | £0 | £0 | £0 |
| 7075/12099 IAS 19 Adjustments | £8,971 | £0 | £0 | £0 |
| 7075/16200 Long Service Award | £326 | £0 | £0 | £0 |
| 7075/18100 Insurance - Employers Liability | £273 | £273 | £273 | £273 |
| Sub Total: Employees | £80,128 | £78,319 | £78,478 | £77,569 |
| 7075/35001 Car Mileage Allowance | £307 | £1,400 | £1,400 | £1,400 |
| Sub Total: Transport Related Expenses | £307 | £1,400 | £1,400 | £1,400 |
| 7075/43103 Mobile Phones - Calls/Rental | £546 | £79 | £79 | £79 |
| 7075/46106 Insurance - Public Liability | £720 | £720 | £720 | £720 |
| Sub Total: Supplies and Services | £1,265 | £799 | £799 | £799 |
| Expenditure Total | £81,700 | £80,518 | £80,677 | £79,768 |
| 7075/99000 Support Service Recharge | -£81,700 | -£80,518 | -£80,518 | -£79,768 |
| Sub Total: Recharge Income | -£81,700 | -£80,518 | -£80,518 | -£79,768 |
| Income Total | -£81,700 | -£80,518 | -£80,518 | -£79,768 |
| 7075 - Customer Services Attendants Total | £0 | £0 | £159 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7131 - Communications and PR | | | | |
| 7131/10000 Salaries - Basic Pay | £82,360 | £100,797 | £101,082 | £100,689 |
| 7131/10098 IFRS - Accrued Annual/Flexi Leave Adj | £5 | £0 | £0 | £0 |
| 7131/11000 National Insurance | £8,358 | £12,870 | £12,870 | £12,853 |
| 7131/12000 Pension Costs (Employer Contrbtn) | £12,445 | £15,737 | £15,737 | £7,250 |
| 7131/12002 Surplus Contributions | -£2,973 | -£3,303 | -£3,303 | £0 |
| 7131/12021 Actuarial Valn Adjustments (3 year) | £1,723 | £0 | £0 | £0 |
| 7131/12023 Actuarial Reconciliation Adjs (3 year) | £550 | £0 | £0 | £0 |
| 7131/12099 IAS 19 Adjustments | £12,719 | £0 | £0 | £0 |
| 7131/16001 Employment Settlement Costs | £3,547 | £0 | £0 | £0 |
| 7131/16100 Redundancy Payments | £3,547 | £0 | £0 | £0 |
| 7131/18100 Insurance - Employers Liability | £497 | £497 | £497 | £497 |
| Sub Total: Employees | £122,776 | £126,598 | £126,883 | £121,289 |
| 7131/40100 Purchase of Equipment | £925 | £0 | £6,000 | £0 |
| 7131/42101 Photocopying Charges | £17 | £39 | £39 | £39 |
| 7131/45308 Photo Software Subscription | £100 | £0 | £0 | £0 |
| 7131/46106 Insurance - Public Liability | £1,311 | £1,311 | £1,311 | £1,311 |
| 7131/46208 Marketing & Communications | £6,870 | £5,000 | £5,000 | £5,000 |
| 7131/46212 Campaign Management | £2,843 | £15,000 | £27,157 | £15,000 |
| 7131/46213 Consultation Costs | £3,574 | £0 | £0 | £0 |
| 7131/46214 Digital Coastal Signage | £1,540 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £17,179 | £21,350 | £39,507 | £21,350 |
| 7131/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7131/70200 SS - Computer Services | £11,605 | £10,919 | £10,919 | £10,928 |
| 7131/70300 SS - Human Resources | £2,399 | £2,244 | £2,244 | £2,391 |
| 7131/70301 SS - Payroll Administration | £334 | £294 | £294 | £294 |
| 7131/70400 SS - Property Management Team | £253 | £270 | £270 | £2,354 |
| 7131/70500 SS - Accommodation - Town Hall | £6,725 | £2,559 | £2,559 | £2,611 |
| 7131/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7131/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7131/75403 SM - Corporate Safety | £373 | £383 | £383 | £383 |
| 7131/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £30,343 | £23,422 | £23,422 | £24,489 |
| Expenditure Total | £170,298 | £171,370 | £189,812 | £167,128 |
| 7131/99000 Support Service Recharge | -£170,298 | -£171,370 | -£171,370 | -£167,128 |
| Sub Total: Recharge Income | -£170,298 | -£171,370 | -£171,370 | -£167,128 |
| Income Total | -£170,298 | -£171,370 | -£171,370 | -£167,128 |
| 7131 - Communications and PR Total | £0 | £0 | £18,442 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7132 - Customer Services Assistants | | | | |
| 7132/10000 Salaries - Basic Pay | £97,667 | £105,053 | £105,350 | £108,416 |
| 7132/10021 Salaries - Overtime (1.0) | £450 | £0 | £0 | £0 |
| 7132/10098 IFRS - Accrued Annual/Flexi Leave Adj | £117 | £0 | £0 | £0 |
| 7132/11000 National Insurance | £7,672 | £12,008 | £12,008 | £12,512 |
| 7132/12000 Pension Costs (Employer Contrbtn) | £15,029 | £16,512 | £16,512 | £7,807 |
| 7132/12002 Surplus Contributions | -£3,554 | -£3,465 | -£3,465 | £0 |
| 7132/12021 Actuarial Valn Adjustments (3 year) | £1,906 | £0 | £0 | £0 |
| 7132/12023 Actuarial Reconciliation Adjs (3 year) | £664 | £0 | £0 | £0 |
| 7132/12099 IAS 19 Adjustments | £15,210 | £0 | £0 | £0 |
| 7132/18004 Misc Occupational Health Costs | £100 | £0 | £0 | £0 |
| 7132/18100 Insurance - Employers Liability | £519 | £519 | £519 | £519 |
| Sub Total: Employees | £135,780 | £130,627 | £130,924 | £129,254 |
| 7132/34001 Oth Public Trspt Csts - Offcrs | £0 | £200 | £200 | £200 |
| Sub Total: Transport Related Expenses | £0 | £200 | £200 | £200 |
| 7132/40100 Purchase of Equipment | £418 | £400 | £400 | £400 |
| 7132/42000 Printing | £300 | £750 | £750 | £750 |
| 7132/42200 Stationery | £1,833 | £2,000 | £2,000 | £2,000 |
| 7132/43000 Postage | £3 | £454 | £454 | £454 |
| 7132/43001 Franking Machine Rentals | £782 | £700 | £700 | £700 |
| 7132/43103 Mobile Phones - Calls/Rental | £120 | £0 | £0 | £0 |
| 7132/46106 Insurance - Public Liability | £1,370 | £1,370 | £1,370 | £1,370 |
| Sub Total: Supplies and Services | £4,826 | £5,674 | £5,674 | £5,674 |
| 7132/70101 SS - Accountancy Services | £2,971 | £2,834 | £2,834 | £2,760 |
| 7132/70102 SS - Finance Administration | £994 | £929 | £929 | £931 |
| 7132/70200 SS - Computer Services | £23,284 | £21,908 | £21,908 | £21,925 |
| 7132/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7132/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7132/70400 SS - Property Management Team | £5,465 | £5,840 | £5,840 | £50,904 |
| 7132/70500 SS - Accommodation - Town Hall | £145,443 | £55,348 | £55,348 | £56,473 |
| 7132/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| 7132/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £185,998 | £93,882 | £93,882 | £139,127 |
| Expenditure Total | £326,603 | £230,383 | £230,680 | £274,255 |
| 7132/99000 Support Service Recharge | -£326,603 | -£230,383 | -£230,383 | -£274,255 |
| Sub Total: Recharge Income | -£326,603 | -£230,383 | -£230,383 | -£274,255 |
| Income Total | -£326,603 | -£230,383 | -£230,383 | -£274,255 |
| 7132 - Customer Services Assistants Total | £0 | £0 | £297 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7170 - Customer Services Specialists | | | | |
| 7170/10000 Salaries - Basic Pay | £260,420 | £331,861 | £332,801 | £339,255 |
| 7170/10098 IFRS - Accrued Annual/Flexi Leave Adj | £553 | £0 | £0 | £0 |
| 7170/11000 National Insurance | £21,493 | £36,667 | £36,667 | £41,138 |
| 7170/12000 Pension Costs (Employer Contrbtn) | £39,645 | £54,983 | £54,983 | £24,426 |
| 7170/12002 Surplus Contributions | -£9,380 | -£11,539 | -£11,539 | £0 |
| 7170/12021 Actuarial Valn Adjustments (3 year) | £5,051 | £0 | £0 | £0 |
| 7170/12023 Actuarial Reconciliation Adjs (3 year) | £1,753 | £0 | £0 | £0 |
| 7170/12099 IAS 19 Adjustments | £40,145 | £0 | £0 | £0 |
| 7170/13000 Agency Staff | £19,278 | £9,011 | £6,311 | £9,642 |
| 7170/17002 Staff Development Training | £179 | £300 | £300 | £300 |
| 7170/18004 Misc Occupational Health Costs | £120 | £0 | £0 | £0 |
| 7170/18100 Insurance - Employers Liability | £1,609 | £1,609 | £1,609 | £1,609 |
| Sub Total: Employees | £380,866 | £422,892 | £421,132 | £416,370 |
| 7170/34001 Oth Public Trspt Csts - Offcrs | £152 | £74 | £74 | £74 |
| Sub Total: Transport Related Expenses | £152 | £74 | £74 | £74 |
| 7170/40100 Purchase of Equipment | £2,210 | £0 | £0 | £0 |
| 7170/40300 Purchase of Furniture | £112 | £500 | £500 | £500 |
| 7170/42000 Printing | £0 | £100 | £100 | £100 |
| 7170/42101 Photocopying Charges | £425 | £999 | £999 | £999 |
| 7170/42200 Stationery | £1,478 | £1,500 | £1,500 | £1,500 |
| 7170/42303 Other Office Expenses | £60 | £0 | £0 | £0 |
| 7170/43000 Postage | £28 | £73 | £73 | £73 |
| 7170/43503 Computer - Program Licnce Chgs | £0 | £500 | £500 | £500 |
| 7170/43600 Computer Mtce - Contract | £0 | £173 | £173 | £173 |
| 7170/46106 Insurance - Public Liability | £4,248 | £4,248 | £4,248 | £4,248 |
| 7170/46200 Advertising | £0 | £600 | £600 | £600 |
| Sub Total: Supplies and Services | £8,561 | £8,693 | £8,693 | £8,693 |
| 7170/70101 SS - Accountancy Services | £3,873 | £3,642 | £3,642 | £3,662 |
| 7170/70102 SS - Finance Administration | £359 | £336 | £336 | £336 |
| 7170/70200 SS - Computer Services | £66,970 | £63,011 | £63,011 | £63,062 |
| 7170/70300 SS - Human Resources | £11,246 | £10,470 | £10,470 | £11,156 |
| 7170/70301 SS - Payroll Administration | £1,555 | £1,370 | £1,370 | £1,370 |
| 7170/70400 SS - Property Management Team | £4,193 | £4,481 | £4,481 | £39,056 |
| 7170/70500 SS - Accommodation - Town Hall | £111,590 | £42,466 | £42,466 | £43,329 |
| 7170/75403 SM - Corporate Safety | £1,741 | £1,788 | £1,788 | £1,788 |
| Sub Total: Support Services | £201,527 | £127,564 | £127,564 | £163,759 |
| Expenditure Total | £591,106 | £559,223 | £557,463 | £588,896 |
| 7170/99000 Support Service Recharge | -£591,106 | -£559,223 | -£559,223 | -£588,896 |
| Sub Total: Recharge Income | -£591,106 | -£559,223 | -£559,223 | -£588,896 |
| Income Total | -£591,106 | -£559,223 | -£559,223 | -£588,896 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7170 - Customer Services Specialists Total | £0 | £0 | -£1,760 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7607 - Operational Services Team | | | | |
| 7607/10000 Salaries - Basic Pay | £270,428 | £301,646 | £302,560 | £311,790 |
| 7607/10021 Salaries - Overtime (1.0) | £159 | £0 | £0 | £0 |
| 7607/10022 Salaries - Overtime (1.5) | £125 | £0 | £0 | £0 |
| 7607/10023 Salaries - Overtime (2.0) | £420 | £0 | £0 | £0 |
| 7607/10065 Salaries - Standby Duties | £2,220 | £700 | £700 | £700 |
| 7607/10098 IFRS - Accrued Annual/Flexi Leave Adj | £803 | £0 | £0 | £0 |
| 7607/11000 National Insurance | £28,935 | £39,247 | £39,247 | £40,768 |
| 7607/12000 Pension Costs (Employer Contrbtn) | £43,370 | £47,962 | £47,962 | £18,036 |
| 7607/12002 Surplus Contributions | -£10,269 | -£10,066 | -£10,066 | £0 |
| 7607/12021 Actuarial Valn Adjustments (3 year) | £5,562 | £0 | £0 | £0 |
| 7607/12023 Actuarial Reconciliation Adjs (3 year) | £1,918 | £0 | £0 | £0 |
| 7607/12099 IAS 19 Adjustments | £43,948 | £0 | £0 | £0 |
| 7607/14008 Mobile Phone Allowance | £360 | £0 | £0 | £0 |
| 7607/17004 Training Exps - Seminars | £50 | £200 | £200 | £200 |
| 7607/18004 Misc Occupational Health Costs | £2,580 | £0 | £0 | £0 |
| 7607/18100 Insurance - Employers Liability | £1,535 | £1,535 | £1,535 | £1,535 |
| Sub Total: Employees | £392,143 | £381,224 | £382,138 | £373,029 |
| 7607/35000 Essential User Allowance | £0 | £964 | £964 | £964 |
| 7607/35001 Car Mileage Allowance | £189 | £400 | £400 | £400 |
| Sub Total: Transport Related Expenses | £189 | £1,364 | £1,364 | £1,364 |
| 7607/42101 Photocopying Charges | £295 | £692 | £692 | £692 |
| 7607/42200 Stationery | £93 | £100 | £100 | £100 |
| 7607/43000 Postage | £6,077 | £1,521 | £1,521 | £1,521 |
| 7607/43103 Mobile Phones - Calls/Rental | £523 | £120 | £120 | £120 |
| 7607/43503 Computer - Program Licnce Chgs | £3,643 | £9,000 | £1,005 | £1,005 |
| 7607/46106 Insurance - Public Liability | £4,052 | £4,052 | £4,052 | £4,052 |
| Sub Total: Supplies and Services | £14,684 | £15,485 | £7,490 | £7,490 |
| 7607/70101 SS - Accountancy Services | £1,034 | £981 | £981 | £955 |
| 7607/70102 SS - Finance Administration | £28 | £26 | £26 | £26 |
| 7607/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7607/70200 SS - Computer Services | £15,523 | £14,605 | £14,605 | £14,617 |
| 7607/70300 SS - Human Resources | £3,999 | £3,739 | £3,739 | £3,984 |
| 7607/70301 SS - Payroll Administration | £555 | £488 | £488 | £488 |
| 7607/70507 SS - Accommm - Snowdon Road Depot | £5,202 | £6,069 | £6,069 | £6,189 |
| 7607/70701 SS - Deputy Chief Executive | £7,644 | £4,124 | £4,124 | £3,857 |
| 7607/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7607/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7607/75403 SM - Corporate Safety | £622 | £638 | £638 | £638 |
| 7607/75409 SS - Procurement | £4,073 | £2,956 | £2,956 | £0 |
| Sub Total: Support Services | £50,113 | £44,376 | £44,376 | £41,835 |
| Expenditure Total | £457,129 | £442,449 | £435,368 | £423,718 |
| 7607/99000 Support Service Recharge | -£457,129 | -£442,449 | -£442,449 | -£423,718 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Recharge Income | -£457,129 | -£442,449 | -£442,449 | -£423,718 |
| Income Total | -£457,129 | -£442,449 | -£442,449 | -£423,718 |
| 7607 - Operational Services Team Total | £0 | £0 | -£7,081 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7806 - Depot - Snowdon Road | | | | |
| 7806/20004 Alarms Maintenance | £6,348 | £2,010 | £2,010 | £2,010 |
| 7806/20103 Other Miscellaneous Repairs | £7,117 | £4,445 | £4,445 | £4,445 |
| 7806/20105 Legionella Testing | £664 | £300 | £300 | £300 |
| 7806/22009 Fire Extinguisher Maintenance | £1,082 | £755 | £750 | £750 |
| 7806/22500 Electricity | £23,597 | £38,500 | £20,500 | £40,500 |
| 7806/22501 Gas | £11,631 | £30,000 | £30,000 | £32,000 |
| 7806/22502 Heating Oil | £0 | £4,500 | £0 | £0 |
| 7806/23500 Business Rates | £29,940 | £29,541 | £29,541 | £29,541 |
| 7806/24000 Water Charges-Metered | £9,725 | £9,500 | £9,500 | £9,500 |
| 7806/24001 Sewerage and Envnmntl Svces | £0 | £3,308 | £3,308 | £3,308 |
| 7806/25000 Maintenance of Fixed Plant | £1,176 | £0 | £0 | £0 |
| 7806/26500 Window Cleaning by Contractor | £410 | £0 | £0 | £0 |
| 7806/26501 Office Cleaning by Contractor | £6,000 | £8,100 | £8,100 | £8,100 |
| 7806/27001 Trade Refuse Collection | £12,742 | £14,000 | £14,000 | £14,000 |
| 7806/29000 Building & Contents Insurance | £1,613 | £1,613 | £1,613 | £1,613 |
| Sub Total: Premises Related Expenses | £112,045 | £146,572 | £124,067 | £146,067 |
| 7806/40100 Purchase of Equipment | £4,265 | £5,000 | £5,000 | £5,000 |
| 7806/40300 Purchase of Furniture | £1,409 | £0 | £0 | £0 |
| 7806/40505 Sanitary Bins | £359 | £2,000 | £2,000 | £2,000 |
| 7806/40801 Chemicals | £180 | £0 | £0 | £0 |
| 7806/41003 Water Coolers | £694 | £480 | £480 | £480 |
| 7806/42500 Security Services | £0 | £1,580 | £1,580 | £1,580 |
| 7806/42603 Other Fees | £1,319 | £2,735 | £2,735 | £2,735 |
| 7806/46101 Insurance - All Risks | £128 | £128 | £128 | £128 |
| 7806/46901 Miscellaneous Expenses | £4,829 | £5,000 | £9,500 | £9,500 |
| Sub Total: Supplies and Services | £13,184 | £16,923 | £21,423 | £21,423 |
| 7806/70101 SS - Accountancy Services | £584 | £554 | £554 | £564 |
| 7806/70102 SS - Finance Administration | £1,286 | £1,198 | £1,198 | £1,235 |
| 7806/75600 SM - Technical Services Team | £4,331 | £2,021 | £2,021 | £2,000 |
| Sub Total: Support Services | £6,201 | £3,773 | £3,773 | £3,799 |
| 7806/80000 Capital Charges - Depreciation | £41,958 | £35,018 | £35,018 | £35,018 |
| Sub Total: Deprctn and Impairment Losses | £41,958 | £35,018 | £35,018 | £35,018 |
| Expenditure Total | £173,388 | £202,286 | £184,281 | £206,307 |
| 7806/99000 Support Service Recharge | -£173,388 | -£202,286 | -£202,286 | -£206,307 |
| Sub Total: Recharge Income | -£173,388 | -£202,286 | -£202,286 | -£206,307 |
| Income Total | -£173,388 | -£202,286 | -£202,286 | -£206,307 |
| 7806 - Depot - Snowdon Road Total | £0 | £0 | -£18,005 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7811 - Fleet Management Services | | | | |
| 7811/10000 Salaries - Basic Pay | £258,688 | £269,117 | £269,117 | £277,820 |
| 7811/10021 Salaries - Overtime (1.0) | £8,919 | £0 | £0 | £0 |
| 7811/10022 Salaries - Overtime (1.5) | £2,102 | £2,000 | £2,000 | £2,000 |
| 7811/10023 Salaries - Overtime (2.0) | £2,071 | £1,300 | £1,300 | £1,300 |
| 7811/10025 Salaries - OT Bank Hols (1.0) | £1,890 | £2,500 | £2,500 | £2,500 |
| 7811/10065 Salaries - Standby Duties | £0 | £1,000 | £1,000 | £1,000 |
| 7811/10098 IFRS - Accrued Annual/Flexi Leave Adj | £668 | £0 | £0 | £0 |
| 7811/11000 National Insurance | £26,566 | £34,368 | £34,368 | £35,673 |
| 7811/12000 Pension Costs (Employer Contrbtn) | £40,130 | £36,875 | £36,875 | £20,005 |
| 7811/12002 Surplus Contributions | -£9,516 | -£7,739 | -£7,739 | £0 |
| 7811/12021 Actuarial Valn Adjustments (3 year) | £5,212 | £0 | £0 | £0 |
| 7811/12023 Actuarial Reconciliation Adjs (3 year) | £1,774 | £0 | £0 | £0 |
| 7811/12099 IAS 19 Adjustments | £40,720 | £0 | £0 | £0 |
| 7811/18000 Medical Examinations | £80 | £0 | £0 | £0 |
| 7811/18100 Insurance - Employers Liability | £1,322 | £1,322 | £1,322 | £1,322 |
| Sub Total: Employees | £380,626 | £340,743 | £340,743 | £341,620 |
| 7811/20103 Other Miscellaneous Repairs | £1,765 | £11,000 | £11,000 | £11,000 |
| 7811/29001 Engineering Insurance | £5,040 | £5,040 | £5,040 | £5,040 |
| Sub Total: Premises Related Expenses | £6,805 | £16,040 | £16,040 | £16,040 |
| 7811/30000 FMS Materials Cost | £5,490 | £0 | £0 | £0 |
| 7811/31000 Fuel Costs | £740 | £0 | £0 | £0 |
| 7811/31001 Oil, Lubricants and Grease | £7,404 | £0 | £0 | £0 |
| 7811/31003 Tyres - Renewal | £616 | £0 | £0 | £0 |
| 7811/31005 HGV Inspections | £410 | £0 | £0 | £0 |
| 7811/31006 Operators Licence | £3,592 | £0 | £0 | £0 |
| 7811/31007 Mtce - Vehcl Plant & Equipmt | £14 | £0 | £0 | £0 |
| 7811/32000 Rech - Vehicle and Plant Costs | £17,755 | £29,722 | £29,722 | £29,722 |
| 7811/34001 Oth Public Trspt Csts - Offcrs | £18 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £36,038 | £29,722 | £29,722 | £29,722 |
| 7811/40100 Purchase of Equipment | £11,272 | £9,000 | £9,000 | £9,000 |
| 7811/40805 Consumable Materials | £2,421 | £1,500 | £1,500 | £1,500 |
| 7811/41003 Water Coolers | £0 | £720 | £720 | £720 |
| 7811/41600 Protective Clothing Prchse/Rep | £1,628 | £1,000 | £1,000 | £1,000 |
| 7811/41701 Linen Services | £1,775 | £2,000 | £2,000 | £2,000 |
| 7811/42000 Printing | £181 | £300 | £300 | £300 |
| 7811/42101 Photocopying Charges | £85 | £199 | £199 | £199 |
| 7811/42200 Stationery | £624 | £750 | £750 | £750 |
| 7811/42602 Medical Fees | £0 | £250 | £250 | £250 |
| 7811/43000 Postage | £36 | £21 | £21 | £21 |
| 7811/43100 Telephones - Rentals | £390 | £417 | £417 | £417 |
| 7811/43103 Mobile Phones - Calls/Rental | £113 | £50 | £50 | £50 |
| 7811/45300 Subscrptns and Levies General | £198 | £1,000 | £1,000 | £1,000 |
| 7811/46101 Insurance - All Risks | £3,391 | £3,391 | £3,391 | £3,391 |
| 7811/46106 Insurance - Public Liability | £3,490 | £3,490 | £3,490 | £3,490 |
| Sub Total: Supplies and Services | £25,604 | £24,088 | £24,088 | £24,088 |
| 7811/70101 SS - Accountancy Services | £1,052 | £999 | £999 | £1,052 |
| 7811/70102 SS - Finance Administration | £5,945 | £5,539 | £5,539 | £5,707 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Customer and Operational Services

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7811/70200 SS - Computer Services | £16,240 | £15,314 | £15,314 | £16,800 |
| 7811/70300 SS - Human Resources | £7,715 | £7,132 | £7,132 | £7,559 |
| 7811/70301 SS - Payroll Administration | £1,869 | £1,665 | £1,665 | £1,672 |
| 7811/70507 SS - Accommodation - Snowdon Road Depot | £31,209 | £36,411 | £36,411 | £37,134 |
| 7811/70701 SS - Deputy Chief Executive | £5,424 | £3,577 | £3,577 | £3,487 |
| 7811/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £0 |
| 7811/75403 SM - Corporate Safety | £2,015 | £1,902 | £1,902 | £1,920 |
| 7811/75407 SM - Operational Services Team | £1,581 | £0 | £0 | £0 |
| 7811/75409 SS - Procurement | £4,740 | £3,413 | £3,413 | £0 |
| Sub Total: Support Services | £84,244 | £81,745 | £81,745 | £75,331 |
| 7811/80000 Capital Charges - Depreciation | £12,784 | £0 | £0 | £0 |
| 7811/84000 De-minimus Capital Expenditure | £4,676 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £17,460 | £0 | £0 | £0 |

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|--------------------------|-----------------|-----------------|-----------------|-----------------|
| Expenditure Total | £550,777 | £492,338 | £492,338 | £486,801 |
|--------------------------|-----------------|-----------------|-----------------|-----------------|

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|---|------------------|------------------|------------------|------------------|
| 7811/91101 Other Reimbursements | -£517,053 | -£466,328 | -£466,328 | -£460,791 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£517,053 | -£466,328 | -£466,328 | -£460,791 |
| 7811/94320 MOT Test Fee - Taxi Tests | -£18,128 | -£11,800 | -£11,800 | -£11,800 |
| 7811/94321 MOT Test Fee - Class 3 | -£485 | -£500 | -£500 | -£500 |
| 7811/94322 MOT Test Fee - Class 4 | -£9,599 | -£9,000 | -£9,000 | -£9,000 |
| 7811/94323 MOT Test Fee - Class 5 | -£218 | -£110 | -£110 | -£110 |
| 7811/94324 MOT Test Fee - Class 7 | -£3,489 | -£4,000 | -£4,000 | -£4,000 |
| 7811/94326 MOT Test Fee - Class 1 | -£135 | -£200 | -£200 | -£200 |
| 7811/94327 MOT Test Fee - Class 2 | -£378 | -£400 | -£400 | -£400 |
| 7811/94406 Miscellaneous Income | -£1,292 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£33,724 | -£26,010 | -£26,010 | -£26,010 |

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|---------------------|------------------|------------------|------------------|------------------|
| Income Total | -£550,777 | -£492,338 | -£492,338 | -£486,801 |
|---------------------|------------------|------------------|------------------|------------------|

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|---|-----------|-----------|-----------|-----------|
| 7811 - Fleet Management Services Total | £0 | £0 | £0 | £0 |
|---|-----------|-----------|-----------|-----------|

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|--|-------------------|-------------------|-------------------|-------------------|
| Customer and Operational Services | £3,680,338 | £2,872,347 | £2,642,856 | £2,652,186 |
|--|-------------------|-------------------|-------------------|-------------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2600 - Land Charges | | | | |
| 2600/10000 Salaries - Basic Pay | £47,935 | £50,324 | £50,467 | £31,953 |
| 2600/10021 Salaries - Overtime (1.0) | £0 | £40,000 | £57,965 | £0 |
| 2600/10022 Salaries - Overtime (1.5) | £1,048 | £0 | £0 | £0 |
| 2600/10023 Salaries - Overtime (2.0) | £986 | £0 | £0 | £0 |
| 2600/10033 Salary Sacrifice - Leave Redctn | -£576 | £0 | £0 | £0 |
| 2600/10098 IFRS - Accrued Annual/Flexi Leave Adj | £84 | £0 | £0 | £0 |
| 2600/11000 National Insurance | £3,967 | £6,049 | £6,049 | £4,043 |
| 2600/12000 Pension Costs (Employer Contrbtn) | £7,513 | £7,834 | £7,834 | £2,301 |
| 2600/12002 Surplus Contributions | -£1,774 | -£1,644 | -£1,644 | £0 |
| 2600/12021 Actuarial Valn Adjustments (3 year) | £940 | £0 | £0 | £0 |
| 2600/12023 Actuarial Reconciliation Adjs (3 year) | £332 | £0 | £0 | £0 |
| 2600/12099 IAS 19 Adjustments | £7,593 | £0 | £0 | £0 |
| 2600/18100 Insurance - Employers Liability | £247 | £247 | £247 | £247 |
| Sub Total: Employees | £68,295 | £102,810 | £120,918 | £38,544 |
| 2600/42101 Photocopying Charges | £95 | £223 | £223 | £223 |
| 2600/42200 Stationery | £0 | £50 | £50 | £50 |
| 2600/43000 Postage | £14 | £203 | £203 | £203 |
| 2600/43503 Computer - Program Licnce Chgs | £5,841 | £11,200 | £11,200 | £11,200 |
| 2600/45300 Subscrptns and Levies General | £150 | £0 | £0 | £0 |
| 2600/46103 Insurance - Land Charges | £2,416 | £2,416 | £2,416 | £2,416 |
| 2600/46106 Insurance - Public Liability | £653 | £653 | £653 | £653 |
| 2600/46400 Legal Fees and Court Costs | £0 | £2,000 | £2,000 | £2,000 |
| Sub Total: Supplies and Services | £9,169 | £16,745 | £16,745 | £16,745 |
| 2600/42700 Land Charges Fees - LCC | £12,590 | £14,400 | £14,400 | £14,400 |
| 2600/50002 Land Charges Fees-Build Cont. | £4,280 | £4,450 | £4,450 | £4,450 |
| 2600/50003 Land Charges Fees - Planning | £8,021 | £8,090 | £8,090 | £8,090 |
| 2600/50004 Land Charges Fees - Health/EP | £3,971 | £3,410 | £3,410 | £3,410 |
| 2600/50005 Land Charges Fees - Housing | £1,277 | £1,080 | £1,080 | £1,080 |
| Sub Total: Third Party Payments | £30,140 | £31,430 | £31,430 | £31,430 |
| 2600/70101 SS - Accountancy Services | £1,178 | £1,118 | £1,118 | £1,139 |
| 2600/70102 SS - Finance Administration | £973 | £907 | £907 | £935 |
| 2600/70200 SS - Computer Services | £16,240 | £15,314 | £15,314 | £16,800 |
| 2600/70300 SS - Human Resources | £1,715 | £1,585 | £1,585 | £1,680 |
| 2600/70301 SS - Payroll Administration | £413 | £368 | £368 | £370 |
| 2600/70400 SS - Property Management Team | £561 | £618 | £618 | £6,907 |
| 2600/70500 SS - Accommodation - Town Hall | £10,828 | £4,121 | £4,121 | £4,205 |
| 2600/70602 SS - Local Land & Property Gazetteer | £7,098 | £6,618 | £6,618 | £6,759 |
| 2600/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 2600/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 2600/75402 SM - Environmental Protection Team | £0 | £0 | £0 | £2,820 |
| 2600/75403 SM - Corporate Safety | £448 | £423 | £423 | £427 |
| 2600/75404 SM - Head of Env. Health & Housing | £453 | £493 | £493 | £0 |
| 2600/75500 SM - Building Control Team | £5,032 | £5,644 | £5,644 | £6,466 |
| 2600/75501 SM - Development Management Team | £5,697 | £1,019 | £1,019 | £1,048 |
| 2600/75600 SM - Technical Services Team | £3,773 | £0 | £0 | £0 |
| Sub Total: Support Services | £56,498 | £40,314 | £40,314 | £49,925 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £164,101 | £191,299 | £209,407 | £136,644 |
| 2600/91101 Other Reimbursements | -£24,000 | -£40,000 | -£40,000 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£24,000 | -£40,000 | -£40,000 | £0 |
| 2600/93802 LC - CON29 Fees | -£56,053 | -£56,000 | -£56,000 | -£56,000 |
| 2600/93803 LC - LLC1 Fees | -£23,506 | -£15,000 | -£15,000 | -£15,000 |
| 2600/93804 LC - Extra Parcel Fees - CON29 | -£2,702 | -£2,000 | -£2,000 | -£2,000 |
| 2600/93805 LC - Extra Parcel Fees - LLC1 | -£192 | £0 | £0 | £0 |
| 2600/93806 LC - CON290 (except Q.22) | -£9,619 | -£6,000 | -£6,000 | -£6,000 |
| 2600/93807 LC - CON290 (with Q.22) | -£2,381 | -£1,000 | -£1,000 | -£1,000 |
| 2600/93808 LC - Additional Enquiry Fees | -£21 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£94,475 | -£80,000 | -£80,000 | -£80,000 |
| Income Total | -£118,475 | -£120,000 | -£120,000 | -£80,000 |
| 2600 - Land Charges Total | £45,627 | £71,299 | £89,407 | £56,644 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3117 - Drainage and Flooding | | | | |
| 3117/10000 Salaries - Basic Pay | £60,980 | £71,188 | £71,390 | £47,526 |
| 3117/10098 IFRS - Accrued Annual/Flexi Leave Adj | £51 | £0 | £0 | £0 |
| 3117/11000 National Insurance | £5,191 | £9,178 | £9,178 | £6,379 |
| 3117/12000 Pension Costs (Employer Contrbtn) | £9,285 | £11,377 | £11,377 | £3,422 |
| 3117/12002 Surplus Contributions | -£2,200 | -£2,388 | -£2,388 | £0 |
| 3117/12021 Actuarial Valn Adjustments (3 year) | £1,196 | £0 | £0 | £0 |
| 3117/12023 Actuarial Reconciliation Adjs (3 year) | £411 | £0 | £0 | £0 |
| 3117/12099 IAS 19 Adjustments | £9,414 | £0 | £0 | £0 |
| 3117/17004 Training Exps - Seminars | £348 | £0 | £0 | £0 |
| 3117/18100 Insurance - Employers Liability | £354 | £354 | £354 | £354 |
| Sub Total: Employees | £85,030 | £89,709 | £89,911 | £57,681 |
| 3117/34001 Oth Public Trspt Csts - Offcrs | £20 | £0 | £0 | £0 |
| 3117/35000 Essential User Allowance | £963 | £0 | £0 | £0 |
| 3117/35001 Car Mileage Allowance | £556 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £1,539 | £0 | £0 | £0 |
| 3117/43103 Mobile Phones - Calls/Rental | £90 | £0 | £0 | £0 |
| 3117/46106 Insurance - Public Liability | £933 | £933 | £933 | £933 |
| 3117/46903 Contingency Costs | £1,569 | £2,000 | £2,000 | £2,000 |
| Sub Total: Supplies and Services | £2,592 | £2,933 | £2,933 | £2,933 |
| 3117/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3117/70102 SS - Finance Administration | £35 | £32 | £32 | £33 |
| 3117/75500 SM - Building Control Team | £192 | £199 | £199 | £0 |
| 3117/75505 SM - Regeneration Team | £0 | £7,413 | £7,413 | £6,810 |
| 3117/75600 SM - Technical Services Team | £5,033 | £665 | £665 | £0 |
| Sub Total: Support Services | £5,854 | £8,873 | £8,873 | £7,417 |
| Expenditure Total | £95,015 | £101,515 | £101,717 | £68,031 |
| 3117 - Drainage and Flooding Total | £95,015 | £101,515 | £101,717 | £68,031 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3280 - Coast Protection | | | | |
| 3280/22002 Other General Repairs and Mtce | £34,573 | £50,000 | £50,000 | £50,000 |
| Sub Total: Premises Related Expenses | £34,573 | £50,000 | £50,000 | £50,000 |
| 3280/70000 SS - Chief Executive | £2,203 | £0 | £0 | £0 |
| 3280/70101 SS - Accountancy Services | £8,101 | £7,675 | £7,675 | £7,817 |
| 3280/70102 SS - Finance Administration | £3,650 | £3,401 | £3,401 | £3,505 |
| 3280/70901 SS - Communications and PR | £8,515 | £8,568 | £8,568 | £1,671 |
| 3280/75505 SM - Regeneration Team | £0 | £37,066 | £37,066 | £34,051 |
| 3280/75600 SM - Technical Services Team | £33,149 | £1,964 | £1,964 | £2,500 |
| Sub Total: Support Services | £55,618 | £58,674 | £58,674 | £49,544 |
| 3280/80000 Capital Charges - Depreciation | £439,583 | £464,495 | £464,495 | £464,495 |
| 3280/82000 Loss on Impairment of Assets | £1,066,495 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £1,506,078 | £464,495 | £464,495 | £464,495 |
| Expenditure Total | £1,596,268 | £573,169 | £573,169 | £564,039 |
| 3280 - Coast Protection Total | £1,596,268 | £573,169 | £573,169 | £564,039 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3300 - Food Safety Compliance | | | | |
| 3300/40804 General Materials | £469 | £500 | £500 | £500 |
| 3300/42600 Consultants Fees | £8,395 | £10,000 | £27,250 | £10,000 |
| 3300/45300 Subscrptns and Levies General | £0 | £192 | £192 | £192 |
| 3300/46900 Food And Drug Samples | £29 | £0 | £0 | £0 |
| 3300/47110 Out of Hours Service | £1,193 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £10,086 | £10,692 | £27,942 | £10,692 |
| 3300/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3300/70102 SS - Finance Administration | £591 | £551 | £551 | £567 |
| 3300/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £0 |
| 3300/70601 SS - Legal Services Team | £56,544 | £49,027 | £49,027 | £0 |
| 3300/70700 SS - Insurance & Risk Mgmt | £51 | £50 | £50 | £49 |
| 3300/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3300/71100 SS - Customer Service Specialists | £1,351 | £1,280 | £1,280 | £1,365 |
| 3300/75401 SM - Commercial Team | £194,619 | £175,545 | £175,545 | £129,363 |
| 3300/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 3300/75407 SM - Operational Services Team | £790 | £0 | £0 | £0 |
| 3300/75408 SM - Environmental Health Management | £0 | £0 | £0 | £1,372 |
| 3300/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £261,137 | £233,641 | £233,641 | £141,893 |
| Expenditure Total | £271,223 | £244,333 | £261,583 | £152,585 |
| 3300/91103 Income from Enforcement Action | £0 | -£100 | -£100 | -£100 |
| Sub Total: Oth Grants Rembsmts and Ctbns | £0 | -£100 | -£100 | -£100 |
| 3300/93930 Export Certificates | £0 | £0 | -£250 | £0 |
| 3300/93951 FHRS - Revisit charges | -£2,520 | £0 | -£2,000 | £0 |
| Sub Total: Customer and Client Receipts | -£2,520 | £0 | -£2,250 | £0 |
| Income Total | -£2,520 | -£100 | -£2,350 | -£100 |
| 3300 - Food Safety Compliance Total | £268,703 | £244,233 | £259,233 | £152,485 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3325 - Pest Control | | | | |
| 3325/42629 Drainage Costs | £3,443 | £5,000 | £0 | £5,000 |
| 3325/42662 Pest Control Services | £0 | £0 | £9,000 | £3,000 |
| Sub Total: Supplies and Services | £3,443 | £5,000 | £9,000 | £8,000 |
| 3325/75402 SM - Environmental Protection Team | £1,945 | £1,506 | £1,506 | £47,640 |
| 3325/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 3325/75408 SM - Environmental Health Management | £0 | £0 | £0 | £1,372 |
| 3325/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £1,945 | £1,506 | £1,506 | £56,226 |
| Expenditure Total | £5,388 | £6,506 | £10,506 | £64,226 |
| 3325/93900 Rodent Control Fees | £0 | -£2,500 | -£2,500 | -£2,500 |
| Sub Total: Customer and Client Receipts | £0 | -£2,500 | -£2,500 | -£2,500 |
| Income Total | £0 | -£2,500 | -£2,500 | -£2,500 |
| 3325 - Pest Control Total | £5,388 | £4,006 | £8,006 | £61,726 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3330 - Pollution Control | | | | |
| 3330/18002 Staff Eye Tests and Spectacles | £46 | £0 | £0 | £0 |
| Sub Total: Employees | £46 | £0 | £0 | £0 |
| 3330/40100 Purchase of Equipment | £593 | £100 | £100 | £100 |
| 3330/42600 Consultants Fees | £1,625 | £0 | £0 | £0 |
| 3330/42603 Other Fees | £330 | £0 | £0 | £0 |
| 3330/42618 Nox/Water Sample Analysis Costs | £878 | £300 | £300 | £300 |
| 3330/42619 Air/Radiation Monitoring Costs | £0 | £3,000 | £3,000 | £2,000 |
| 3330/42647 Works Completed in Default of Notice | £4,515 | £0 | £7,000 | £1,000 |
| Sub Total: Supplies and Services | £7,942 | £3,400 | £10,400 | £3,400 |
| 3330/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3330/70102 SS - Finance Administration | £1,425 | £1,328 | £1,328 | £1,368 |
| 3330/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3330/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3330/71100 SS - Customer Service Specialists | £18,830 | £17,840 | £17,840 | £19,014 |
| 3330/75402 SM - Environmental Protection Team | £115,687 | £99,014 | £99,014 | £47,640 |
| 3330/75404 SM - Head of Env. Health & Housing | £0 | £32,690 | £32,690 | £7,605 |
| 3330/75407 SM - Operational Services Team | £790 | £0 | £0 | £0 |
| 3330/75408 SM - Environmental Health Management | £0 | £18,140 | £18,140 | £1,372 |
| 3330/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £138,763 | £171,038 | £171,038 | £80,728 |
| Expenditure Total | £146,750 | £174,438 | £181,438 | £84,128 |
| 3330/93330 Perm Proc - Waste Oil Burners | -£3,779 | -£5,300 | -£5,300 | -£5,300 |
| 3330/93910 Fixed Penalty Notice - Litter | -£200 | -£200 | -£200 | -£200 |
| 3330/93911 Works Completed in Default of Notice | -£6,690 | -£1,000 | -£8,000 | -£1,000 |
| Sub Total: Customer and Client Receipts | -£10,669 | -£6,500 | -£13,500 | -£6,500 |
| Income Total | -£10,669 | -£6,500 | -£13,500 | -£6,500 |
| 3330 - Pollution Control Total | £136,081 | £167,938 | £167,938 | £77,628 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3331 - Public Health Improvement | | | | |
| 3331/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3331/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3331/75401 SM - Commercial Team | £0 | £0 | £0 | £4,817 |
| 3331/75402 SM - Environmental Protection Team | £4,862 | £3,765 | £3,765 | £47,640 |
| 3331/75407 SM - Operational Services Team | £3,952 | £0 | £0 | £0 |
| 3331/75408 SM - Environmental Health Management | £0 | £0 | £0 | £5,487 |
| Sub Total: Support Services | £10,543 | £5,504 | £5,504 | £59,640 |
| Expenditure Total | £10,543 | £5,504 | £5,504 | £59,640 |
| 3331 - Public Health Improvement Total | £10,543 | £5,504 | £5,504 | £59,640 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3333 - Infectious Disease Control | | | | |
| 3333/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3333/75401 SM - Commercial Team | £26,972 | £24,348 | £24,348 | £12,493 |
| 3333/75402 SM - Environmental Protection Team | £4,862 | £3,765 | £3,765 | £0 |
| 3333/75408 SM - Environmental Health Management | £0 | £0 | £0 | £1,372 |
| Sub Total: Support Services | £31,860 | £28,138 | £28,138 | £13,890 |
| Expenditure Total | £31,860 | £28,138 | £28,138 | £13,890 |
| 3333 - Infectious Disease Control Total | £31,860 | £28,138 | £28,138 | £13,890 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3334 - Other Public Health Risk | | | | |
| 3334/26503 Health Risk Cleanup Costs | £2,339 | £500 | £500 | £500 |
| Sub Total: Premises Related Expenses | £2,339 | £500 | £500 | £500 |
| 3334/47203 National Assistance Burials | £7,988 | £2,050 | £2,050 | £2,050 |
| Sub Total: Supplies and Services | £7,988 | £2,050 | £2,050 | £2,050 |
| 3334/58002 Land Registry Fees | £392 | £200 | £200 | £200 |
| Sub Total: Third Party Payments | £392 | £200 | £200 | £200 |
| 3334/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3334/70102 SS - Finance Administration | £1,391 | £1,296 | £1,296 | £1,335 |
| 3334/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3334/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3334/75401 SM - Commercial Team | £1,424 | £1,291 | £1,291 | £11,235 |
| 3334/75402 SM - Environmental Protection Team | £76,613 | £60,853 | £60,853 | £47,640 |
| 3334/75408 SM - Environmental Health Management | £0 | £0 | £0 | £1,372 |
| Sub Total: Support Services | £81,459 | £65,466 | £65,466 | £61,899 |
| Expenditure Total | £92,178 | £68,216 | £68,216 | £64,649 |
| 3334/93915 Reimbursement of NA Burials | -£4,088 | -£500 | -£500 | -£500 |
| Sub Total: Customer and Client Receipts | -£4,088 | -£500 | -£500 | -£500 |
| Income Total | -£4,088 | -£500 | -£500 | -£500 |
| 3334 - Other Public Health Risk Total | £88,090 | £67,716 | £67,716 | £64,149 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3335 - Local Air Pollution Control | | | | |
| 3335/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3335/75401 SM - Commercial Team | £0 | £0 | £0 | £2,890 |
| 3335/75402 SM - Environmental Protection Team | £22,450 | £17,755 | £17,755 | £47,640 |
| 3335/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 3335/75408 SM - Environmental Health Management | £0 | £0 | £0 | £1,372 |
| Sub Total: Support Services | £22,476 | £17,780 | £17,780 | £55,729 |
| Expenditure Total | £22,476 | £17,780 | £17,780 | £55,729 |
| 3335 - Local Air Pollution Control Total | £22,476 | £17,780 | £17,780 | £55,729 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3338 - Pumping Stations | | | | |
| 3338/22002 Other General Repairs and Mtce | £11,721 | £10,757 | £10,757 | £10,757 |
| Sub Total: Premises Related Expenses | £11,721 | £10,757 | £10,757 | £10,757 |
| 3338/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3338/70102 SS - Finance Administration | £209 | £194 | £194 | £200 |
| 3338/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3338/75309 SM - Play & Projects Team | £1,393 | £1,312 | £1,312 | £1,336 |
| 3338/75505 SM - Regeneration Team | £0 | £14,826 | £14,826 | £13,620 |
| 3338/75600 SM - Technical Services Team | £16,560 | £3,036 | £3,036 | £1,000 |
| Sub Total: Support Services | £18,782 | £19,957 | £19,957 | £16,755 |
| Expenditure Total | £30,503 | £30,714 | £30,714 | £27,512 |
| 3338 - Pumping Stations Total | £30,503 | £30,714 | £30,714 | £27,512 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3400 - Surface Water Management | | | | |
| 3400/28001 General Maintenance of Grounds | £6,275 | £4,000 | £4,000 | £4,000 |
| Sub Total: Premises Related Expenses | £6,275 | £4,000 | £4,000 | £4,000 |
| 3400/42613 Surveys / Valuation Fees | £1,654 | £0 | £0 | £0 |
| 3400/46105 Insurance - Miscellaneous | £21,280 | £21,280 | £21,280 | £21,280 |
| Sub Total: Supplies and Services | £22,934 | £21,280 | £21,280 | £21,280 |
| 3400/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3400/70102 SS - Finance Administration | £104 | £97 | £97 | £100 |
| 3400/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3400/75505 SM - Regeneration Team | £0 | £14,826 | £14,826 | £13,620 |
| 3400/75600 SM - Technical Services Team | £20,917 | £3,593 | £3,593 | £1,970 |
| Sub Total: Support Services | £23,318 | £20,794 | £20,794 | £16,264 |
| Expenditure Total | £52,527 | £46,074 | £46,074 | £41,544 |
| 3400 - Surface Water Management Total | £52,527 | £46,074 | £46,074 | £41,544 |

BUDGET BOOK 2026/27

DETAIL INCOME AND EXPENDITURE

Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3550 - Building Control | | | | |
| 3550/42200 Stationery | £0 | £25 | £25 | £25 |
| 3550/42600 Consultants Fees | £2,500 | £1,000 | £1,000 | £1,000 |
| 3550/42605 External Audit Fees | £0 | £8,000 | £18,000 | £0 |
| 3550/43503 Computer - Program Licnce Chgs | £0 | £2,100 | £2,100 | £2,100 |
| Sub Total: Supplies and Services | £2,500 | £11,125 | £21,125 | £3,125 |
| | | | | |
| 3550/70600 SS - Head of Governance | £0 | £0 | £0 | £5,568 |
| 3550/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3550/70902 SS - Customer Service Assistants | £23,260 | £16,985 | £16,985 | £22,358 |
| 3550/71100 SS - Customer Service Specialists | £5,514 | £5,184 | £5,184 | £5,528 |
| 3550/75500 SM - Building Control Team | £188,695 | £196,211 | £196,211 | £219,731 |
| 3550/75600 SM - Technical Services Team | £15,526 | £20,709 | £20,709 | £12,521 |
| Sub Total: Support Services | £233,021 | £239,114 | £239,114 | £265,731 |
| | | | | |
| Expenditure Total | £235,521 | £250,239 | £260,239 | £268,856 |
| | | | | |
| 3550/93400 Plan Fee - New Dwellings | -£3,805 | -£3,380 | -£3,380 | -£3,380 |
| 3550/93401 Inspection Fee - Dwellings | -£26,377 | -£18,000 | -£18,000 | -£18,000 |
| 3550/93402 Building Notice Fee - Dwellngs | -£127 | -£3,000 | -£3,000 | -£3,000 |
| 3550/93403 Regularisation Fee | -£21,855 | -£13,120 | -£13,120 | -£13,120 |
| 3550/93404 Plan Fee Ind/Comm | -£11,089 | -£6,000 | -£6,000 | -£6,000 |
| 3550/93405 Inspection Fee - Ind/Comm | -£2,290 | -£8,650 | -£8,650 | -£8,650 |
| 3550/93407 Plan Fee - Dom Ext | -£35,464 | -£16,000 | -£16,000 | -£16,000 |
| 3550/93408 Inspection Fee - Dom Ext | -£14,310 | -£23,000 | -£23,000 | -£23,000 |
| 3550/93409 Building Notice Fee - Dom Ext | -£59,237 | -£60,000 | -£60,000 | -£70,000 |
| 3550/93411 Building Safety Levy Fee Income | £0 | £0 | £0 | -£48,000 |
| 3550/94403 Miscellaneous Receipts | -£86,538 | -£58,500 | -£58,500 | -£58,500 |
| Sub Total: Customer and Client Receipts | -£261,091 | -£209,650 | -£209,650 | -£267,650 |
| | | | | |
| Income Total | -£261,091 | -£209,650 | -£209,650 | -£267,650 |
| | | | | |
| 3550 - Building Control Total | -£25,570 | £40,589 | £50,589 | £1,206 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3555 - Building Control - Enforcement | | | | |
| 3555/42620 File transfer to CDROM | £0 | £3,000 | £3,000 | £3,000 |
| Sub Total: Supplies and Services | £0 | £3,000 | £3,000 | £3,000 |
| 3555/70601 SS - Legal Services Team | £1,131 | £981 | £981 | £2,021 |
| 3555/75500 SM - Building Control Team | £72,984 | £77,912 | £77,912 | £132,556 |
| 3555/75600 SM - Technical Services Team | £11,360 | £10,384 | £10,384 | £6,279 |
| Sub Total: Support Services | £85,475 | £89,277 | £89,277 | £140,856 |
| Expenditure Total | £85,475 | £92,277 | £92,277 | £143,856 |
| 3555 - Building Control - Enforcement Total | £85,475 | £92,277 | £92,277 | £143,856 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3560 - Building Control - Other | | | | |
| 3560/43503 Computer - Program Licnce Chgs | £3,846 | £4,000 | £4,000 | £4,000 |
| Sub Total: Supplies and Services | £3,846 | £4,000 | £4,000 | £4,000 |
| 3560/58002 Land Registry Fees | £110 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £110 | £0 | £0 | £0 |
| 3560/70102 SS - Finance Administration | £487 | £453 | £453 | £467 |
| 3560/70602 SS - Local Land & Property Gazetteer | £3,549 | £3,309 | £3,309 | £3,379 |
| 3560/71100 SS - Customer Service Specialists | £3,589 | £3,400 | £3,400 | £3,624 |
| 3560/75500 SM - Building Control Team | £86,789 | £92,310 | £92,310 | £92,603 |
| 3560/75600 SM - Technical Services Team | £19,101 | £20,709 | £20,709 | £12,521 |
| Sub Total: Support Services | £113,515 | £120,181 | £120,181 | £112,594 |
| Expenditure Total | £117,471 | £124,181 | £124,181 | £116,594 |
| 3560/94403 Miscellaneous Receipts | -£12,408 | -£400 | -£400 | -£400 |
| Sub Total: Customer and Client Receipts | -£12,408 | -£400 | -£400 | -£400 |
| Income Total | -£12,408 | -£400 | -£400 | -£400 |
| 3560 - Building Control - Other Total | £105,064 | £123,781 | £123,781 | £116,194 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3822 - St Annes Square (Maintenance) | | | | |
| 3822/22014 Reps & Mtce of Capital Schemes | £10,165 | £20,000 | £42,835 | £20,000 |
| 3822/28001 General Maintenance of Grounds | £23,102 | £21,388 | £22,197 | £21,388 |
| 3822/29000 Building & Contents Insurance | £210 | £210 | £210 | £210 |
| Sub Total: Premises Related Expenses | £33,477 | £41,598 | £65,242 | £41,598 |
| 3822/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3822/70102 SS - Finance Administration | £278 | £259 | £259 | £267 |
| 3822/70700 SS - Insurance & Risk Mgmt | £1,029 | £992 | £992 | £984 |
| 3822/75305 SM - Parks & Coastal Services Team | £1,430 | £1,348 | £1,348 | £1,331 |
| 3822/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| 3822/75600 SM - Technical Services Team | £9,475 | £6,482 | £6,482 | £1,847 |
| Sub Total: Support Services | £19,769 | £16,206 | £16,206 | £11,685 |
| Expenditure Total | £53,246 | £57,804 | £81,448 | £53,283 |
| 3822/95003 Other Rent | -£2,500 | -£2,500 | -£2,500 | -£2,500 |
| Sub Total: Customer and Client Receipts | -£2,500 | -£2,500 | -£2,500 | -£2,500 |
| Income Total | -£2,500 | -£2,500 | -£2,500 | -£2,500 |
| 3822 - St Annes Square (Maintenance) Total | £50,746 | £55,304 | £78,948 | £50,783 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 4165 - Street Seats, Name Plates & Signs | | | | |
| 4165/40400 Purchase of Street Seats | £3,516 | £3,000 | £3,000 | £3,000 |
| 4165/40401 Street Nameplates | £1,724 | £2,500 | £2,500 | £2,500 |
| 4165/40402 Street Signs | £0 | £2,000 | £2,000 | £2,000 |
| Sub Total: Supplies and Services | £5,240 | £7,500 | £7,500 | £7,500 |
| 4165/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 4165/70102 SS - Finance Administration | £521 | £486 | £486 | £501 |
| 4165/70602 SS - Local Land & Property Gazetteer | £14,197 | £13,236 | £13,236 | £13,517 |
| 4165/75305 SM - Parks & Coastal Services Team | £3,751 | £3,527 | £3,527 | £3,484 |
| 4165/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| 4165/75600 SM - Technical Services Team | £3,442 | £1,904 | £1,904 | £891 |
| Sub Total: Support Services | £29,468 | £26,278 | £26,278 | £25,649 |
| Expenditure Total | £34,708 | £33,778 | £33,778 | £33,149 |
| 4165 - Street Seats, Name Plates & Signs Total | £34,708 | £33,778 | £33,778 | £33,149 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4175 - Highways and Footways | | | | |
| 4175/22018 Cycle Stands | £248 | £800 | £800 | £800 |
| Sub Total: Premises Related Expenses | £248 | £800 | £800 | £800 |
| 4175/38005 Promenade Motorhome Parking | £30,000 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £30,000 | £0 | £0 | £0 |
| 4175/40100 Purchase of Equipment | £0 | £750 | £750 | £750 |
| Sub Total: Supplies and Services | £0 | £750 | £750 | £750 |
| 4175/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 4175/70102 SS - Finance Administration | £35 | £32 | £32 | £33 |
| 4175/70601 SS - Legal Services Team | £2,262 | £1,961 | £1,961 | £2,021 |
| 4175/75305 SM - Parks & Coastal Services Team | £715 | £674 | £674 | £666 |
| 4175/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| 4175/75505 SM - Regeneration Team | £0 | £14,826 | £14,826 | £13,620 |
| 4175/75600 SM - Technical Services Team | £21,865 | £3,362 | £3,362 | £2,000 |
| Sub Total: Support Services | £32,434 | £27,980 | £27,980 | £25,596 |
| 4175/80000 Capital Charges - Depreciation | £23,440 | £23,440 | £23,440 | £23,440 |
| Sub Total: Deprctn and Impairment Losses | £23,440 | £23,440 | £23,440 | £23,440 |
| Expenditure Total | £86,122 | £52,970 | £52,970 | £50,586 |
| 4175 - Highways and Footways Total | £86,122 | £52,970 | £52,970 | £50,586 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 4200 - Footway Lighting | | | | |
| 4200/22002 Other General Repairs and Mtce | £20,443 | £20,000 | £20,000 | £20,000 |
| 4200/22012 Street Lighting - Electricity | £38,706 | £29,200 | £29,200 | £29,200 |
| 4200/22015 Additional Points | £3,500 | £3,500 | £3,500 | £3,500 |
| 4200/22023 Electrical Maintenance Contract | £0 | £800 | £800 | £800 |
| 4200/22500 Electricity | £1,322 | £25,000 | £3,000 | £26,000 |
| Sub Total: Premises Related Expenses | £63,971 | £78,500 | £56,500 | £79,500 |
| 4200/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 4200/70102 SS - Finance Administration | £2,121 | £1,976 | £1,976 | £2,036 |
| 4200/75505 SM - Regeneration Team | £0 | £7,413 | £7,413 | £6,810 |
| 4200/75600 SM - Technical Services Team | £13,477 | £9,410 | £9,410 | £1,500 |
| Sub Total: Support Services | £16,192 | £19,363 | £19,363 | £10,920 |
| Expenditure Total | £80,163 | £97,863 | £75,863 | £90,420 |
| 4200 - Footway Lighting Total | £80,163 | £97,863 | £75,863 | £90,420 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 4400 - Concessionary Travel | | | | |
| 4400/71100 SS - Customer Service Specialists | £1,351 | £1,280 | £1,280 | £0 |
| Sub Total: Support Services | £1,351 | £1,280 | £1,280 | £0 |
| Expenditure Total | £1,351 | £1,280 | £1,280 | £0 |
| 4400 - Concessionary Travel Total | £1,351 | £1,280 | £1,280 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 4410 - Public Transport Support | | | | |
| 4410/70101 SS - Accountancy Services | £292 | £277 | £277 | £0 |
| 4410/75600 SM - Technical Services Team | £1,248 | £1,626 | £1,626 | £0 |
| Sub Total: Support Services | £1,540 | £1,903 | £1,903 | £0 |
| Expenditure Total | £1,540 | £1,903 | £1,903 | £0 |
| 4410 - Public Transport Support Total | £1,540 | £1,903 | £1,903 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 4411 - Bus Shelters | | | | |
| 4411/22001 Shelters-Provision/Replacement | £16,119 | £20,000 | £20,000 | £20,000 |
| 4411/22003 Bus Shelters - Parishes | £2,590 | £0 | £0 | £0 |
| Sub Total: Premises Related Expenses | £18,709 | £20,000 | £20,000 | £20,000 |
| 4411/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 4411/70102 SS - Finance Administration | £556 | £518 | £518 | £534 |
| 4411/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 4411/75309 SM - Play & Projects Team | £1,393 | £1,312 | £1,312 | £1,336 |
| 4411/75600 SM - Technical Services Team | £7,233 | £8,927 | £8,927 | £605 |
| Sub Total: Support Services | £9,479 | £11,039 | £11,039 | £2,762 |
| Expenditure Total | £28,188 | £31,039 | £31,039 | £22,762 |
| 4411/92401 Other Sales | -£57,750 | -£56,000 | -£56,000 | -£58,000 |
| Sub Total: Customer and Client Receipts | -£57,750 | -£56,000 | -£56,000 | -£58,000 |
| Income Total | -£57,750 | -£56,000 | -£56,000 | -£58,000 |
| 4411 - Bus Shelters Total | -£29,562 | -£24,961 | -£24,961 | -£35,238 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7601 - Commercial Safety Team | | | | |
| 7601/10000 Salaries - Basic Pay | £115,181 | £118,636 | £118,972 | £128,004 |
| 7601/10098 IFRS - Accrued Annual/Flexi Leave Adj | £240 | £0 | £0 | £0 |
| 7601/11000 National Insurance | £10,805 | £15,545 | £15,545 | £16,951 |
| 7601/12000 Pension Costs (Employer Contrbtn) | £17,508 | £32,496 | £32,496 | £9,217 |
| 7601/12002 Surplus Contributions | -£4,152 | -£6,820 | -£6,820 | £0 |
| 7601/12021 Actuarial Valn Adjustments (3 year) | £2,278 | £0 | £0 | £0 |
| 7601/12023 Actuarial Reconciliation Adjs (3 year) | £774 | £0 | £0 | £0 |
| 7601/12099 IAS 19 Adjustments | £17,769 | £0 | £0 | £0 |
| 7601/17002 Staff Development Training | £0 | £0 | £1,883 | £0 |
| 7601/18004 Misc Occupational Health Costs | £100 | £0 | £0 | £0 |
| 7601/18005 Professional Body Subscription | £513 | £0 | £0 | £0 |
| 7601/18100 Insurance - Employers Liability | £591 | £591 | £591 | £591 |
| Sub Total: Employees | £161,605 | £160,448 | £162,667 | £154,763 |
| 7601/34000 Train Fares - Officers | £0 | £50 | £50 | £50 |
| 7601/34001 Oth Public Trspt Csts - Offcrs | £9 | £0 | £0 | £0 |
| 7601/35000 Essential User Allowance | £2,889 | £3,852 | £3,852 | £3,852 |
| 7601/35001 Car Mileage Allowance | £995 | £3,500 | £3,500 | £3,500 |
| Sub Total: Transport Related Expenses | £3,893 | £7,402 | £7,402 | £7,402 |
| 7601/41600 Protective Clothing Prchse/Rep | £174 | £0 | £0 | £0 |
| 7601/42101 Photocopying Charges | £328 | £770 | £770 | £770 |
| 7601/42200 Stationery | £450 | £0 | £0 | £0 |
| 7601/43000 Postage | £382 | £563 | £563 | £563 |
| 7601/43103 Mobile Phones - Calls/Rental | £241 | £71 | £71 | £71 |
| 7601/43503 Computer - Program Licnce Chgs | £7,738 | £2,000 | £3,819 | £3,819 |
| 7601/46106 Insurance - Public Liability | £1,561 | £1,561 | £1,561 | £1,561 |
| 7601/46900 Food And Drug Samples | £0 | £500 | £500 | £500 |
| Sub Total: Supplies and Services | £10,874 | £5,465 | £7,284 | £7,284 |
| 7601/58002 Land Registry Fees | £571 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £571 | £0 | £0 | £0 |
| 7601/70101 SS - Accountancy Services | £2,114 | £2,004 | £2,004 | £1,951 |
| 7601/70102 SS - Finance Administration | £166 | £155 | £155 | £155 |
| 7601/70200 SS - Computer Services | £15,523 | £14,605 | £14,605 | £14,617 |
| 7601/70300 SS - Human Resources | £3,999 | £3,739 | £3,739 | £3,984 |
| 7601/70301 SS - Payroll Administration | £555 | £488 | £488 | £488 |
| 7601/70400 SS - Property Management Team | £831 | £888 | £888 | £7,739 |
| 7601/70500 SS - Accommodation - Town Hall | £22,113 | £8,415 | £8,415 | £8,586 |
| 7601/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7601/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7601/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7601/75401 SM - Commercial Team | £0 | £0 | £0 | £19,860 |
| 7601/75403 SM - Corporate Safety | £622 | £638 | £638 | £638 |
| 7601/75407 SM - Operational Services Team | £1,423 | £0 | £0 | £0 |
| 7601/75408 SM - Environmental Health Management | £0 | £0 | £0 | £15,465 |
| Sub Total: Support Services | £57,163 | £37,899 | £37,899 | £80,309 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £234,107 | £211,214 | £215,252 | £249,758 |
| 7601/90005 Other Specific Grants | £0 | £0 | -£1,883 | £0 |
| Sub Total: Government Grants | £0 | £0 | -£1,883 | £0 |
| 7601/99000 Support Service Recharge | -£234,107 | -£211,214 | -£211,214 | -£249,758 |
| Sub Total: Recharge Income | -£234,107 | -£211,214 | -£211,214 | -£249,758 |
| Income Total | -£234,107 | -£211,214 | -£213,097 | -£249,758 |
| 7601 - Commercial Safety Team Total | £0 | £0 | £2,155 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7602 - Environmental Protection Team | | | | |
| 7602/10000 Salaries - Basic Pay | £144,311 | £150,112 | £150,537 | £154,927 |
| 7602/10098 IFRS - Accrued Annual/Flexi Leave Adj | £296 | £0 | £0 | £0 |
| 7602/11000 National Insurance | £15,269 | £19,517 | £19,517 | £20,239 |
| 7602/12000 Pension Costs (Employer Contrbtn) | £21,953 | £33,302 | £33,302 | £11,155 |
| 7602/12002 Surplus Contributions | -£5,205 | -£6,989 | -£6,989 | £0 |
| 7602/12021 Actuarial Valn Adjustments (3 year) | £2,847 | £0 | £0 | £0 |
| 7602/12023 Actuarial Reconciliation Adjs (3 year) | £971 | £0 | £0 | £0 |
| 7602/12099 IAS 19 Adjustments | £22,274 | £0 | £0 | £0 |
| 7602/13000 Agency Staff | £19,594 | £0 | £10,920 | £0 |
| 7602/18004 Misc Occupational Health Costs | £94 | £0 | £0 | £0 |
| 7602/18005 Professional Body Subscription | £266 | £0 | £0 | £0 |
| 7602/18100 Insurance - Employers Liability | £742 | £742 | £742 | £742 |
| Sub Total: Employees | £223,412 | £196,684 | £208,029 | £187,063 |
| 7602/34001 Oth Public Trspt Csts - Offcrs | £96 | £14 | £14 | £14 |
| 7602/35000 Essential User Allowance | £3,852 | £2,776 | £2,776 | £2,776 |
| 7602/35001 Car Mileage Allowance | £1,439 | £2,600 | £2,600 | £2,600 |
| Sub Total: Transport Related Expenses | £5,387 | £5,390 | £5,390 | £5,390 |
| 7602/40100 Purchase of Equipment | £0 | £500 | £500 | £500 |
| 7602/41600 Protective Clothing Prchse/Rep | £22 | £100 | £100 | £100 |
| 7602/42101 Photocopying Charges | £37 | £87 | £87 | £87 |
| 7602/43000 Postage | £291 | £252 | £252 | £252 |
| 7602/43103 Mobile Phones - Calls/Rental | £940 | £35 | £35 | £35 |
| 7602/43503 Computer - Program Licnce Chgs | £19,476 | £2,600 | £3,819 | £3,819 |
| 7602/45300 Subscrptns and Levies General | £5,241 | £3,596 | £3,596 | £3,596 |
| 7602/46101 Insurance - All Risks | £243 | £243 | £243 | £243 |
| 7602/46106 Insurance - Public Liability | £1,958 | £1,958 | £1,958 | £1,958 |
| Sub Total: Supplies and Services | £28,209 | £9,371 | £10,590 | £10,590 |
| 7602/70101 SS - Accountancy Services | £1,309 | £1,241 | £1,241 | £1,208 |
| 7602/70102 SS - Finance Administration | £166 | £155 | £155 | £155 |
| 7602/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7602/70200 SS - Computer Services | £11,605 | £10,919 | £10,919 | £10,928 |
| 7602/70300 SS - Human Resources | £3,199 | £2,991 | £2,991 | £3,187 |
| 7602/70301 SS - Payroll Administration | £446 | £393 | £393 | £393 |
| 7602/70400 SS - Property Management Team | £621 | £664 | £664 | £5,785 |
| 7602/70500 SS - Accommodation - Town Hall | £16,528 | £6,290 | £6,290 | £6,417 |
| 7602/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7602/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7602/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7602/75402 SM - Environmental Protection Team | £0 | £0 | £0 | £18,581 |
| 7602/75403 SM - Corporate Safety | £497 | £511 | £511 | £511 |
| 7602/75407 SM - Operational Services Team | £1,423 | £0 | £0 | £0 |
| 7602/75408 SM - Environmental Health Management | £0 | £0 | £0 | £15,465 |
| 7602/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £51,913 | £36,746 | £36,746 | £75,254 |
| 7602/80000 Capital Charges - Depreciation | £5,935 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Deprctn and Impairment Losses | £5,935 | £0 | £0 | £0 |
| Expenditure Total | £314,857 | £248,191 | £260,755 | £278,297 |
| 7602/99000 Support Service Recharge | -£310,886 | -£244,781 | -£244,781 | -£274,887 |
| 7602/99006 Int. Rechge Inc.- Land Charges | -£3,971 | -£3,410 | -£3,410 | -£3,410 |
| Sub Total: Recharge Income | -£314,857 | -£248,191 | -£248,191 | -£278,297 |
| Income Total | -£314,857 | -£248,191 | -£248,191 | -£278,297 |
| 7602 - Environmental Protection Team Total | £0 | £0 | £12,564 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7609 - Environmental Health Management | | | | |
| 7609/10000 Salaries - Basic Pay | £38,849 | £49,187 | £49,326 | £52,897 |
| 7609/10098 IFRS - Accrued Annual/Flexi Leave Adj | £102 | £0 | £0 | £0 |
| 7609/11000 National Insurance | £3,737 | £6,628 | £6,628 | £7,185 |
| 7609/12000 Pension Costs (Employer Contrbtn) | £5,905 | £8,083 | £8,083 | £3,809 |
| 7609/12002 Surplus Contributions | -£1,402 | -£1,696 | -£1,696 | £0 |
| 7609/12021 Actuarial Valn Adjustments (3 year) | £774 | £0 | £0 | £0 |
| 7609/12023 Actuarial Reconciliation Adjs (3 year) | £261 | £0 | £0 | £0 |
| 7609/12099 IAS 19 Adjustments | £5,998 | £0 | £0 | £0 |
| 7609/17004 Training Exps - Seminars | £4,861 | £700 | £700 | £700 |
| 7609/18004 Misc Occupational Health Costs | £150 | £0 | £0 | £0 |
| 7609/18100 Insurance - Employers Liability | £247 | £247 | £247 | £247 |
| Sub Total: Employees | £59,481 | £63,149 | £63,288 | £64,838 |
| 7609/34001 Oth Public Trspt Csts - Offcrs | £90 | £100 | £100 | £100 |
| 7609/35000 Essential User Allowance | £846 | £0 | £0 | £0 |
| 7609/35001 Car Mileage Allowance | £49 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £985 | £100 | £100 | £100 |
| 7609/43000 Postage | £0 | £163 | £163 | £163 |
| 7609/46101 Insurance - All Risks | £2,416 | £2,416 | £2,416 | £2,416 |
| 7609/46106 Insurance - Public Liability | £652 | £652 | £652 | £652 |
| Sub Total: Supplies and Services | £3,068 | £3,231 | £3,231 | £3,231 |
| 7609/70101 SS - Accountancy Services | £1,309 | £1,241 | £1,241 | £1,208 |
| 7609/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7609/70200 SS - Computer Services | £7,761 | £7,303 | £7,303 | £7,308 |
| 7609/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7609/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7609/70400 SS - Property Management Team | £206 | £220 | £220 | £1,915 |
| 7609/70500 SS - Accommodation - Town Hall | £5,471 | £2,082 | £2,082 | £2,124 |
| 7609/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7609/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7609/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7609/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| 7609/75407 SM - Operational Services Team | £2,846 | £0 | £0 | £0 |
| Sub Total: Support Services | £33,119 | £24,220 | £24,220 | £26,203 |
| Expenditure Total | £96,654 | £90,700 | £90,839 | £94,372 |
| 7609/99000 Support Service Recharge | -£96,654 | -£90,700 | -£90,700 | -£94,372 |
| Sub Total: Recharge Income | -£96,654 | -£90,700 | -£90,700 | -£94,372 |
| Income Total | -£96,654 | -£90,700 | -£90,700 | -£94,372 |
| 7609 - Environmental Health Management Total | £0 | £0 | £139 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7610 - Service Director of Communities | | | | |
| 7610/10000 Salaries - Basic Pay | £53,891 | £56,620 | £56,780 | £62,014 |
| 7610/10098 IFRS - Accrued Annual/Flexi Leave Adj | £101 | £0 | £0 | £0 |
| 7610/11000 National Insurance | £5,877 | £7,743 | £7,743 | £8,552 |
| 7610/12000 Pension Costs (Employer Contrbtn) | £8,191 | £0 | £0 | £4,465 |
| 7610/12002 Surplus Contributions | -£1,945 | £0 | £0 | £0 |
| 7610/12021 Actuarial Valn Adjustments (3 year) | £1,078 | £0 | £0 | £0 |
| 7610/12023 Actuarial Reconciliation Adjs (3 year) | £362 | £0 | £0 | £0 |
| 7610/12099 IAS 19 Adjustments | £8,323 | £0 | £0 | £0 |
| 7610/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7610/18100 Insurance - Employers Liability | £279 | £279 | £279 | £279 |
| Sub Total: Employees | £76,337 | £64,642 | £64,802 | £75,310 |
| 7610/34001 Oth Public Trspt Csts - Offcrs | £10 | £0 | £0 | £0 |
| 7610/35000 Essential User Allowance | £963 | £0 | £0 | £0 |
| 7610/35001 Car Mileage Allowance | £24 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £997 | £0 | £0 | £0 |
| 7610/40100 Purchase of Equipment | £1,030 | £0 | £0 | £0 |
| 7610/46106 Insurance - Public Liability | £737 | £737 | £737 | £737 |
| Sub Total: Supplies and Services | £1,768 | £737 | £737 | £737 |
| Expenditure Total | £79,102 | £65,379 | £65,539 | £76,047 |
| 7610/99000 Support Service Recharge | -£79,102 | -£65,379 | -£65,379 | -£76,047 |
| Sub Total: Recharge Income | -£79,102 | -£65,379 | -£65,379 | -£76,047 |
| Income Total | -£79,102 | -£65,379 | -£65,379 | -£76,047 |
| 7610 - Service Director of Communities Total | £0 | £0 | £160 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7611 - Community Safety Team | | | | |
| 7611/10000 Salaries - Basic Pay | £43,442 | £43,421 | £43,544 | £47,526 |
| 7611/10022 Salaries - Overtime (1.5) | £76 | £0 | £0 | £0 |
| 7611/10023 Salaries - Overtime (2.0) | £102 | £0 | £0 | £0 |
| 7611/10098 IFRS - Accrued Annual/Flexi Leave Adj | £329 | £0 | £0 | £0 |
| 7611/11000 National Insurance | £4,907 | £5,763 | £5,763 | £6,379 |
| 7611/12000 Pension Costs (Employer Contrbtn) | £6,641 | £0 | £0 | £7,224 |
| 7611/12002 Surplus Contributions | -£1,575 | £0 | £0 | £0 |
| 7611/12021 Actuarial Valn Adjustments (3 year) | £866 | £0 | £0 | £0 |
| 7611/12023 Actuarial Reconciliation Adjs (3 year) | £294 | £0 | £0 | £0 |
| 7611/12099 IAS 19 Adjustments | £6,742 | £0 | £0 | £0 |
| 7611/18100 Insurance - Employers Liability | £222 | £222 | £222 | £222 |
| Sub Total: Employees | £62,044 | £49,406 | £49,529 | £61,351 |
| 7611/35000 Essential User Allowance | £963 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £963 | £0 | £0 | £0 |
| 7611/43103 Mobile Phones - Calls/Rental | £156 | £0 | £0 | £0 |
| 7611/43503 Computer - Program Licnce Chgs | £0 | £0 | £3,819 | £3,819 |
| 7611/46106 Insurance - Public Liability | £586 | £586 | £586 | £586 |
| Sub Total: Supplies and Services | £742 | £586 | £4,405 | £4,405 |
| Expenditure Total | £63,749 | £49,992 | £53,934 | £65,756 |
| 7611/99000 Support Service Recharge | -£63,749 | -£49,992 | -£49,992 | -£65,756 |
| Sub Total: Recharge Income | -£63,749 | -£49,992 | -£49,992 | -£65,756 |
| Income Total | -£63,749 | -£49,992 | -£49,992 | -£65,756 |
| 7611 - Community Safety Team Total | £0 | £0 | £3,942 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7650 - Building Control Team | | | | |
| 7650/10000 Salaries - Basic Pay | £190,437 | £252,295 | £253,009 | £324,873 |
| 7650/10022 Salaries - Overtime (1.5) | £216 | £0 | £0 | £0 |
| 7650/10023 Salaries - Overtime (2.0) | £42 | £0 | £0 | £0 |
| 7650/10033 Salary Sacrifice - Leave Redctn | -£3,022 | £0 | £0 | £0 |
| 7650/10071 Salaries - Honorarium | £10,000 | £0 | £0 | £0 |
| 7650/10098 IFRS - Accrued Annual/Flexi Leave Adj | £362 | £0 | £0 | £0 |
| 7650/11000 National Insurance | £17,747 | £32,594 | £32,594 | £42,731 |
| 7650/12000 Pension Costs (Employer Contrbtn) | £29,992 | £35,949 | £35,949 | £23,393 |
| 7650/12002 Surplus Contributions | -£7,105 | -£7,545 | -£7,545 | £0 |
| 7650/12021 Actuarial Valn Adjustments (3 year) | £3,861 | £0 | £0 | £0 |
| 7650/12023 Actuarial Reconciliation Adjs (3 year) | £1,326 | £0 | £0 | £0 |
| 7650/12099 IAS 19 Adjustments | £30,404 | £0 | £0 | £0 |
| 7650/18004 Misc Occupational Health Costs | £50 | £0 | £0 | £0 |
| 7650/18005 Professional Body Subscription | £2,251 | £0 | £0 | £0 |
| 7650/18100 Insurance - Employers Liability | £1,254 | £1,254 | £1,254 | £1,254 |
| Sub Total: Employees | £277,817 | £314,547 | £315,261 | £392,251 |
| 7650/34001 Oth Public Trspt Csts - Offcrs | £183 | £0 | £0 | £0 |
| 7650/35000 Essential User Allowance | £4,097 | £3,852 | £3,852 | £3,852 |
| 7650/35001 Car Mileage Allowance | £3,575 | £4,497 | £4,497 | £4,497 |
| Sub Total: Transport Related Expenses | £7,855 | £8,349 | £8,349 | £8,349 |
| 7650/40100 Purchase of Equipment | £629 | £0 | £0 | £0 |
| 7650/41600 Protective Clothing Prchse/Rep | £109 | £200 | £200 | £200 |
| 7650/42000 Printing | £42 | £500 | £500 | £500 |
| 7650/42101 Photocopying Charges | £67 | £158 | £158 | £158 |
| 7650/42200 Stationery | £704 | £500 | £500 | £500 |
| 7650/42300 Books and Periodicals | £1,848 | £4,500 | £4,500 | £4,500 |
| 7650/43000 Postage | £47 | £903 | £903 | £903 |
| 7650/43103 Mobile Phones - Calls/Rental | £932 | £216 | £216 | £216 |
| 7650/43503 Computer - Program Licnce Chgs | £1,940 | £7,500 | £7,500 | £7,500 |
| 7650/45300 Subscrptns and Levies General | £3,206 | £2,000 | £2,000 | £2,000 |
| 7650/46106 Insurance - Public Liability | £3,311 | £3,311 | £3,311 | £3,311 |
| 7650/46207 Promotions and Marketing Costs | £365 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £13,200 | £19,788 | £19,788 | £19,788 |
| 7650/70101 SS - Accountancy Services | £2,077 | £1,970 | £1,970 | £1,919 |
| 7650/70102 SS - Finance Administration | £304 | £284 | £284 | £285 |
| 7650/70200 SS - Computer Services | £15,523 | £14,605 | £14,605 | £14,617 |
| 7650/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7650/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7650/70400 SS - Property Management Team | £1,366 | £1,460 | £1,460 | £12,726 |
| 7650/70500 SS - Accommodation - Town Hall | £36,361 | £13,837 | £13,837 | £14,118 |
| 7650/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7650/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7650/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| Sub Total: Support Services | £68,603 | £43,314 | £43,314 | £55,082 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £367,475 | £385,998 | £386,712 | £475,470 |
| 7650/94406 Miscellaneous Income | -£837 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£837 | £0 | £0 | £0 |
| 7650/99000 Support Service Recharge | -£362,358 | -£381,548 | -£381,548 | -£471,020 |
| 7650/99006 Int. Rechge Inc.- Land Charges | -£4,280 | -£4,450 | -£4,450 | -£4,450 |
| Sub Total: Recharge Income | -£366,638 | -£385,998 | -£385,998 | -£475,470 |
| Income Total | -£367,475 | -£385,998 | -£385,998 | -£475,470 |
| 7650 - Building Control Team Total | £0 | £0 | £714 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7700 - Tech Serv - Eng & Bldng Team | | | | |
| 7700/10000 Salaries - Basic Pay | £225,983 | £171,378 | £87,286 | £76,512 |
| 7700/10021 Salaries - Overtime (1.0) | £9,843 | £0 | £0 | £0 |
| 7700/10098 IFRS - Accrued Annual/Flexi Leave Adj | £166 | £0 | £0 | £0 |
| 7700/11000 National Insurance | £19,634 | £21,957 | £11,244 | £9,977 |
| 7700/12000 Pension Costs (Employer Contrbtn) | £33,966 | £33,870 | £21,050 | £5,509 |
| 7700/12002 Surplus Contributions | -£8,059 | -£10,761 | -£10,761 | £0 |
| 7700/12021 Actuarial Valn Adjustments (3 year) | £4,436 | £0 | £0 | £0 |
| 7700/12023 Actuarial Reconciliation Adjs (3 year) | £1,502 | £0 | £0 | £0 |
| 7700/12099 IAS 19 Adjustments | £34,487 | £0 | £0 | £0 |
| 7700/14008 Mobile Phone Allowance | £309 | £0 | £0 | £0 |
| 7700/17002 Staff Development Training | £30 | £0 | £0 | £0 |
| 7700/18004 Misc Occupational Health Costs | £320 | £0 | £0 | £0 |
| 7700/18005 Professional Body Subscription | £415 | £0 | £0 | £0 |
| 7700/18100 Insurance - Employers Liability | £1,607 | £1,607 | £1,607 | £1,607 |
| Sub Total: Employees | £324,637 | £218,051 | £110,426 | £93,605 |
| 7700/34001 Oth Public Trspt Csts - Offcrs | £13 | £81 | £81 | £81 |
| 7700/35000 Essential User Allowance | £1,926 | £2,890 | £0 | £0 |
| 7700/35001 Car Mileage Allowance | £2,142 | £1,500 | £0 | £0 |
| Sub Total: Transport Related Expenses | £4,081 | £4,471 | £81 | £81 |
| 7700/40100 Purchase of Equipment | £332 | £100 | £0 | £0 |
| 7700/40104 Surveying Equipment | £259 | £200 | £0 | £0 |
| 7700/41600 Protective Clothing Prchse/Rep | £96 | £100 | £0 | £0 |
| 7700/42000 Printing | £0 | £250 | £0 | £0 |
| 7700/42101 Photocopying Charges | £807 | £1,896 | £0 | £0 |
| 7700/42200 Stationery | £0 | £50 | £0 | £0 |
| 7700/42600 Consultants Fees | £1,040 | £4,000 | £0 | £0 |
| 7700/43000 Postage | £38 | £407 | £0 | £0 |
| 7700/43103 Mobile Phones - Calls/Rental | £590 | £25 | £0 | £0 |
| 7700/43503 Computer - Program Licnce Chgs | £2,488 | £1,000 | £0 | £0 |
| 7700/46106 Insurance - Public Liability | £4,242 | £4,242 | £4,242 | £4,242 |
| 7700/46108 Insurance Claim Below Excess | £200 | £0 | £0 | £0 |
| 7700/46923 Energy Reduction Measures | £1,624 | £1,000 | £0 | £0 |
| Sub Total: Supplies and Services | £11,716 | £13,270 | £4,242 | £4,242 |
| 7700/58002 Land Registry Fees | -£26 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | -£26 | £0 | £0 | £0 |
| 7700/70101 SS - Accountancy Services | £1,034 | £981 | £981 | £955 |
| 7700/70102 SS - Finance Administration | £359 | £336 | £336 | £336 |
| 7700/70200 SS - Computer Services | £23,284 | £21,908 | £21,908 | £21,925 |
| 7700/70300 SS - Human Resources | £6,398 | £5,983 | £5,983 | £6,375 |
| 7700/70301 SS - Payroll Administration | £888 | £782 | £782 | £782 |
| 7700/70400 SS - Property Management Team | £1,126 | £1,204 | £1,204 | £10,492 |
| 7700/70500 SS - Accommodation - Town Hall | £29,978 | £11,408 | £11,408 | £11,640 |
| 7700/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7700/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7700/75403 SM - Corporate Safety | £995 | £1,021 | £1,021 | £1,021 |
| 7700/75409 SS - Procurement | £2,036 | £1,478 | £1,478 | £0 |
| 7700/75502 SM - Planning Policy Team | £3,606 | £3,739 | £3,739 | £3,768 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Environment

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Sub Total: Support Services | £76,464 | £54,158 | £54,158 | £62,577 |
| Expenditure Total | £416,873 | £289,950 | £168,907 | £160,505 |
| 7700/99000 Support Service Recharge | -£416,873 | -£289,950 | -£289,950 | -£160,505 |
| Sub Total: Recharge Income | -£416,873 | -£289,950 | -£289,950 | -£160,505 |
| Income Total | -£416,873 | -£289,950 | -£289,950 | -£160,505 |
| 7700 - Tech Serv - Eng & Bldng Team Total | £0 | £0 | -£121,043 | £0 |

| | | | | |
|--------------------|------------|------------|------------|------------|
| Environment | £2,773,119 | £1,832,870 | £1,780,455 | £1,693,973 |
|--------------------|------------|------------|------------|------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2000 - Members Expenses | | | | |
| 2000/11000 National Insurance | £3,787 | £1,500 | £1,500 | £1,500 |
| 2000/14009 Members Technology Allowance | £0 | £10,000 | £10,000 | £10,000 |
| Sub Total: Employees | £3,787 | £11,500 | £11,500 | £11,500 |
| 2000/34001 Oth Public Trspt Csts - Offcrs | £79 | £0 | £0 | £0 |
| 2000/35001 Car Mileage Allowance | £796 | £3,800 | £3,800 | £3,800 |
| Sub Total: Transport Related Expenses | £875 | £3,800 | £3,800 | £3,800 |
| 2000/43103 Mobile Phones - Calls/Rental | £0 | £1,536 | £1,536 | £1,536 |
| 2000/44402 Members Meeting Costs | £1,553 | £3,200 | £3,200 | £3,200 |
| 2000/44500 Members Basic Allowances | £169,886 | £187,480 | £177,859 | £196,480 |
| 2000/44501 Members Special Resp Allwncs | £86,170 | £85,271 | £94,293 | £85,271 |
| Sub Total: Supplies and Services | £257,609 | £277,487 | £276,888 | £286,487 |
| 2000/70101 SS - Accountancy Services | £1,137 | £1,091 | £1,091 | £1,111 |
| 2000/70102 SS - Finance Administration | £382 | £356 | £356 | £367 |
| 2000/70200 SS - Computer Services | £86,586 | £81,647 | £81,647 | £43,916 |
| 2000/70301 SS - Payroll Administration | £10,590 | £9,433 | £9,433 | £9,476 |
| 2000/70400 SS - Property Management Team | £4,185 | £4,613 | £4,613 | £51,551 |
| 2000/70500 SS - Accommodation - Town Hall | £80,814 | £30,754 | £30,754 | £31,379 |
| 2000/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £2,784 |
| 2000/70703 SS - Democratic Team | £1,516 | £1,375 | £1,375 | £1,378 |
| 2000/70704 SS - Exec & Mayoral Support Team | £4,714 | £4,514 | £4,514 | £0 |
| Sub Total: Support Services | £195,110 | £138,970 | £138,970 | £141,962 |
| Expenditure Total | £457,381 | £431,757 | £431,158 | £443,749 |
| 2000 - Members Expenses Total | £457,381 | £431,757 | £431,158 | £443,749 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2002 - Member Development | | | | |
| 2002/17004 Training Exps - Seminars | £2,532 | £8,000 | £8,000 | £7,000 |
| Sub Total: Employees | £2,532 | £8,000 | £8,000 | £7,000 |
| 2002/70000 SS - Chief Executive | £4,406 | £3,800 | £3,800 | £19,644 |
| 2002/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 2002/70102 SS - Finance Administration | £174 | £162 | £162 | £167 |
| 2002/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £2,784 |
| 2002/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 2002/75501 SM - Development Management Team | £2,341 | £2,037 | £2,037 | £2,095 |
| Sub Total: Support Services | £14,112 | £13,187 | £13,187 | £24,982 |
| Expenditure Total | £16,644 | £21,187 | £21,187 | £31,982 |
| 2002 - Member Development Total | £16,644 | £21,187 | £21,187 | £31,982 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2010 - Mayoralty | | | | |
| 2010/32000 Rech - Vehicle and Plant Costs | £7,886 | £12,774 | £12,774 | £12,774 |
| Sub Total: Transport Related Expenses | £7,886 | £12,774 | £12,774 | £12,774 |
| 2010/41500 Uniforms Purchase/Repair | £0 | £150 | £150 | £150 |
| 2010/41601 Robes and Regalia | £2,535 | £1,500 | £1,500 | £1,500 |
| 2010/42000 Printing | £228 | £650 | £650 | £650 |
| 2010/42200 Stationery | £648 | £100 | £100 | £100 |
| 2010/43000 Postage | £405 | £538 | £538 | £538 |
| 2010/44404 Mayoral Chauffeur/Assistant | £19,922 | £19,485 | £19,485 | £19,485 |
| 2010/44600 Mayoral Allowance | £13,445 | £13,445 | £13,781 | £13,781 |
| 2010/44601 Deputy Mayoral Allowance | £2,611 | £2,611 | £2,611 | £2,611 |
| 2010/44700 Mayoral Travel | £191 | £300 | £300 | £300 |
| 2010/44702 Other Mayoral Expenses | £648 | £100 | £100 | £100 |
| 2010/46601 Floral Decorations | £428 | £500 | £500 | £500 |
| 2010/46615 Civic - Funeral Expenses | £25 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £41,085 | £39,379 | £39,715 | £39,715 |
| 2010/70000 SS - Chief Executive | £4,406 | £3,800 | £3,800 | £0 |
| 2010/70101 SS - Accountancy Services | £1,196 | £1,130 | £1,130 | £1,151 |
| 2010/70102 SS - Finance Administration | £869 | £810 | £810 | £834 |
| 2010/70600 SS - Head of Governance | £2,593 | £5,187 | £5,187 | £2,784 |
| 2010/70700 SS - Insurance & Risk Mgmt | £515 | £496 | £496 | £492 |
| 2010/70704 SS - Exec & Mayoral Support Team | £65,993 | £63,194 | £63,194 | £65,118 |
| 2010/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £3,343 |
| 2010/70902 SS - Customer Service Assistants | £1,635 | £1,194 | £1,194 | £1,572 |
| 2010/71100 SS - Customer Service Specialists | £117 | £106 | £106 | £114 |
| 2010/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £79,027 | £77,631 | £77,631 | £78,820 |
| Expenditure Total | £127,997 | £129,784 | £130,120 | £131,309 |
| 2010 - Mayoralty Total | £127,997 | £129,784 | £130,120 | £131,309 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2011 - Civic Events & Other Civic Costs | | | | |
| 2011/10021 Salaries - Overtime (1.0) | £1,960 | £1,300 | £1,300 | £1,300 |
| Sub Total: Employees | £1,960 | £1,300 | £1,300 | £1,300 |
| 2011/44701 Inauguration Expenses | £6,501 | £3,000 | £3,000 | £3,000 |
| 2011/46600 Civic Sunday | £597 | £600 | £600 | £600 |
| 2011/46601 Floral Decorations | £60 | £0 | £0 | £0 |
| 2011/46602 Remembrance Sunday Expenses | £4,832 | £4,000 | £4,000 | £4,000 |
| 2011/46615 Civic - Funeral Expenses | £160 | £100 | £100 | £100 |
| 2011/46622 Other Civic Events | £808 | £150 | £150 | £150 |
| Sub Total: Supplies and Services | £12,958 | £7,850 | £7,850 | £7,850 |
| 2011/70000 SS - Chief Executive | £0 | £1,900 | £1,900 | £0 |
| 2011/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 2011/70102 SS - Finance Administration | £313 | £292 | £292 | £300 |
| 2011/70700 SS - Insurance & Risk Mgmt | £257 | £248 | £248 | £246 |
| 2011/70704 SS - Exec & Mayoral Support Team | £0 | £0 | £0 | £8,682 |
| 2011/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 2011/75302 SM - Tourism & Cultural Services Team | £7,209 | £8,730 | £8,730 | £4,391 |
| 2011/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £0 |
| 2011/75305 SM - Parks & Coastal Services Team | £2,860 | £2,696 | £2,696 | £2,662 |
| 2011/75309 SM - Play & Projects Team | £4,178 | £3,937 | £3,937 | £4,009 |
| Sub Total: Support Services | £23,276 | £25,597 | £25,597 | £22,253 |
| Expenditure Total | £38,194 | £34,747 | £34,747 | £31,403 |
| 2011 - Civic Events & Other Civic Costs Total | £38,194 | £34,747 | £34,747 | £31,403 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|-------------------|----------------------|-------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2100 - Corporate & Democratic Core | | | | |
| 2100/42603 Other Fees | £4,713 | £4,900 | £4,900 | £4,900 |
| 2100/46204 Advertising - Statutory Notices | £1,037 | £1,500 | £1,500 | £1,500 |
| Sub Total: Supplies and Services | £5,750 | £6,400 | £6,400 | £6,400 |
| 2100/70000 SS - Chief Executive | £134,371 | £114,012 | £114,012 | £78,576 |
| 2100/70101 SS - Accountancy Services | £303,162 | £261,473 | £261,473 | £234,322 |
| 2100/70102 SS - Finance Administration | £28,957 | £26,486 | £26,486 | £27,188 |
| 2100/70103 SS - Internal Audit | £62,567 | £60,736 | £60,736 | £65,733 |
| 2100/70104 SS - Corporate Fraud Service | £0 | £0 | £0 | £17,045 |
| 2100/70400 SS - Property Management Team | £4,525 | £4,795 | £4,795 | £0 |
| 2100/70600 SS - Head of Governance | £77,784 | £116,703 | £116,703 | £108,584 |
| 2100/70601 SS - Legal Services Team | £4,523 | £3,922 | £3,922 | £7,074 |
| 2100/70602 SS - Local Land & Property Gazetteer | £17,746 | £16,546 | £16,546 | £16,896 |
| 2100/70700 SS - Insurance & Risk Mgmt | £5,146 | £4,963 | £4,963 | £4,919 |
| 2100/70701 SS - Deputy Chief Executive | £108,478 | £72,256 | £72,256 | £55,798 |
| 2100/70703 SS - Democratic Team | £134,460 | £121,889 | £121,889 | £122,179 |
| 2100/70704 SS - Exec & Mayoral Support Team | £18,855 | £18,056 | £18,056 | £0 |
| 2100/70901 SS - Communications and PR | £85,149 | £85,685 | £85,685 | £1,671 |
| 2100/70902 SS - Customer Service Assistants | £18,390 | £13,429 | £13,429 | £17,677 |
| 2100/71100 SS - Customer Service Specialists | £1,017 | £927 | £927 | £990 |
| 2100/75300 SS - Corporate Services Team | £208,646 | £192,833 | £192,833 | £258,928 |
| 2100/75302 SM - Tourism & Cultural Services Team | £7,209 | £23,576 | £23,576 | £4,391 |
| 2100/75304 SM - Head of Place & Culture | £20,652 | £18,538 | £18,538 | £18,900 |
| 2100/75305 SM - Parks & Coastal Services Team | £15,782 | £14,641 | £14,641 | £14,464 |
| 2100/75402 SM - Environmental Protection Team | £7,293 | £5,648 | £5,648 | £0 |
| 2100/75403 SM - Corporate Safety | £24,204 | £0 | £0 | £0 |
| 2100/75404 SM - Head of Env. Health & Housing | £907 | £986 | £986 | £0 |
| 2100/75405 SM - Licensing Team | £24,204 | £0 | £0 | £0 |
| 2100/75407 SM - Operational Services Team | £3,952 | £3,853 | £3,853 | £3,294 |
| 2100/75408 SM - Environmental Health Management | £9,665 | £9,070 | £9,070 | £0 |
| 2100/75409 SS - Procurement | £28,438 | £6,827 | £6,827 | £0 |
| 2100/75500 SM - Building Control Team | £6,260 | £6,768 | £6,768 | £8,375 |
| 2100/75504 SM - Head of Regeneration & Built Env. | £13,991 | £12,028 | £12,028 | £12,593 |
| 2100/75600 SM - Technical Services Team | £27,960 | £15,130 | £15,130 | £14,212 |
| 2100/75700 SM - Housing Team | £51,144 | £1,854 | £1,854 | £0 |
| Sub Total: Support Services | £1,455,437 | £1,233,630 | £1,233,630 | £1,093,809 |
| 2100/80000 Capital Charges - Depreciation | £8,079 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £8,079 | £0 | £0 | £0 |
| Expenditure Total | £1,469,266 | £1,240,030 | £1,240,030 | £1,100,209 |
| 2100 - Corporate & Democratic Core Total | £1,469,266 | £1,240,030 | £1,240,030 | £1,100,209 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2103 - Finance Miscellaneous | | | | |
| 2103/42603 Other Fees | £522 | £1,000 | £1,000 | £1,000 |
| 2103/46901 Miscellaneous Expenses | £9,366 | £0 | £0 | £0 |
| 2103/49000 Provision for Bad Debts top-up | £8,904 | £12,000 | £12,000 | £12,000 |
| Sub Total: Supplies and Services | £18,792 | £13,000 | £13,000 | £13,000 |
| Expenditure Total | | | | |
| | £18,792 | £13,000 | £13,000 | £13,000 |
| 2103/91031 Other Miscellaneous Grants | -£8,103 | £0 | £0 | £0 |
| 2103/91101 Other Reimbursements | £0 | £0 | -£76,000 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£8,103 | £0 | -£76,000 | £0 |
| Income Total | | | | |
| | -£8,103 | £0 | -£76,000 | £0 |
| 2103 - Finance Miscellaneous Total | | | | |
| | £10,689 | £13,000 | -£63,000 | £13,000 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2104 - External Audit Fees | | | | |
| 2104/42605 External Audit Fees | £195,889 | £193,323 | £193,323 | £191,323 |
| 2104/42644 National Fraud Initiative | £2,685 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £198,574 | £193,323 | £193,323 | £191,323 |
| Expenditure Total | | | | |
| | £198,574 | £193,323 | £193,323 | £191,323 |
| 2104/91101 Other Reimbursements | -£19,682 | £0 | £0 | £0 |
| 2104/91104 Reimbursed from Shared Service | -£81,277 | -£28,000 | -£28,000 | -£28,000 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£100,959 | -£28,000 | -£28,000 | -£28,000 |
| 2104/90057 New Burdens Grant | £0 | £0 | -£45,000 | -£40,000 |
| Sub Total: Appropriations | £0 | £0 | -£45,000 | -£40,000 |
| Income Total | | | | |
| | -£100,959 | -£28,000 | -£73,000 | -£68,000 |
| 2104 - External Audit Fees Total | | | | |
| | £97,615 | £165,323 | £120,323 | £123,323 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2105 - Treasury Management | | | | |
| 2105/42600 Consultants Fees | £6,750 | £0 | £0 | £0 |
| 2105/42637 Treasury Mngmnt - Contract Fees | £12,250 | £12,300 | £12,300 | £13,400 |
| 2105/45300 Subscrptns and Levies General | £60 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £19,060 | £12,300 | £12,300 | £13,400 |
| | | | | |
| 2105/52009 Preston CC - Finance SLA | £2,000 | £4,700 | £4,700 | £4,100 |
| Sub Total: Third Party Payments | £2,000 | £4,700 | £4,700 | £4,100 |
| | | | | |
| 2105/70101 SS - Accountancy Services | £33,318 | £31,537 | £31,537 | £30,847 |
| 2105/70102 SS - Finance Administration | £278 | £259 | £259 | £267 |
| 2105/70700 SS - Insurance & Risk Mgmnt | £5 | £5 | £5 | £5 |
| Sub Total: Support Services | £33,601 | £31,801 | £31,801 | £31,119 |
| | | | | |
| Expenditure Total | £54,661 | £48,801 | £48,801 | £48,619 |
| | | | | |
| 2105 - Treasury Management Total | £54,661 | £48,801 | £48,801 | £48,619 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2106 - Bank Charges | | | | |
| 2106/46001 HSBC Bank - Acct Charges | £410 | £350 | £350 | £350 |
| 2106/46006 HSBC Bank - BACS Charges | £32,018 | £13,950 | £13,950 | £13,950 |
| 2106/46007 HSBC Bank - HSBCNet Charges | £0 | £1,300 | £1,300 | £1,300 |
| 2106/46008 HSBC Bank - CHAPS charges | £0 | £550 | £550 | £550 |
| 2106/46009 HSBC Bank - Unpaid Items | £0 | £300 | £300 | £300 |
| 2106/46010 HSBC Bank - Card Processing | £27,669 | £31,000 | £28,600 | £28,600 |
| 2106/46011 Allpay Ltd - Card Processing | £6,549 | £9,150 | £9,150 | £9,150 |
| 2106/46012 All & Leicstr - Card Processing | £1,138 | £4,750 | £4,750 | £4,750 |
| 2106/46015 HSBC Bank - Audit Report | £0 | £50 | £50 | £50 |
| 2106/46017 HSBC Bank - BACS Retrvl Fees | £0 | £100 | £100 | £100 |
| 2106/46021 Procurement Card Annual Fees | £770 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £68,554 | £61,500 | £59,100 | £59,100 |
| Expenditure Total | | | | |
| | £68,554 | £61,500 | £59,100 | £59,100 |
| 2106/91109 Merchant Services Fees Refunded | -£638 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£638 | £0 | £0 | £0 |
| Income Total | | | | |
| | -£638 | £0 | £0 | £0 |
| 2106 - Bank Charges Total | | | | |
| | £67,916 | £61,500 | £59,100 | £59,100 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2108 - Freedom Of Information | | | | |
| 2108/70000 SS - Chief Executive | £2,203 | £1,900 | £1,900 | £0 |
| 2108/70101 SS - Accountancy Services | £7,128 | £6,765 | £6,765 | £6,890 |
| 2108/70400 SS - Property Management Team | £646 | £685 | £685 | £0 |
| 2108/70600 SS - Head of Governance | £59,635 | £5,187 | £5,187 | £41,763 |
| 2108/70601 SS - Legal Services Team | £33,926 | £29,416 | £29,416 | £31,326 |
| 2108/70700 SS - Insurance & Risk Mgmt | £36 | £35 | £35 | £34 |
| 2108/70902 SS - Customer Service Assistants | £4,943 | £3,609 | £3,609 | £4,751 |
| 2108/71100 SS - Customer Service Specialists | £3,510 | £3,313 | £3,313 | £3,532 |
| 2108/75401 SM - Commercial Team | £3,970 | £3,579 | £3,579 | £3,554 |
| 2108/75402 SM - Environmental Protection Team | £2,431 | £1,883 | £1,883 | £4,515 |
| 2108/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £2,281 |
| 2108/75405 SM - Licensing Team | £1,374 | £1,903 | £1,903 | £3,236 |
| 2108/75407 SM - Operational Services Team | £3,418 | £1,822 | £1,822 | £2,013 |
| 2108/75408 SM - Environmental Health Management | £4,833 | £4,535 | £4,535 | £4,115 |
| 2108/75409 SS - Procurement | £1,896 | £1,365 | £1,365 | £0 |
| 2108/75500 SM - Building Control Team | £550 | £617 | £617 | £680 |
| 2108/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 2108/75600 SM - Technical Services Team | £5,269 | £4,392 | £4,392 | £2,345 |
| 2108/75700 SM - Housing Team | £19,066 | £6,437 | £6,437 | £0 |
| Sub Total: Support Services | £156,004 | £78,462 | £78,462 | £112,083 |
| Expenditure Total | £156,004 | £78,462 | £78,462 | £112,083 |
| 2108 - Freedom Of Information Total | £156,004 | £78,462 | £78,462 | £112,083 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2119 - Local Government Reorganisation | | | | |
| 2119/46208 Marketing & Communications | £0 | £0 | £34,000 | £0 |
| Sub Total: Supplies and Services | £0 | £0 | £34,000 | £0 |
| 2119/70000 SS - Chief Executive | £0 | £0 | £0 | £68,754 |
| 2119/70101 SS - Accountancy Services | £0 | £0 | £0 | £36,713 |
| 2119/70200 SS - Computer Services | £0 | £0 | £0 | £45,651 |
| 2119/70600 SS - Head of Governance | £0 | £0 | £0 | £41,763 |
| 2119/70601 SS - Legal Services Team | £0 | £0 | £0 | £10,105 |
| 2119/70701 SS - Deputy Chief Executive | £0 | £0 | £0 | £13,949 |
| 2119/70704 SS - Exec & Mayoral Support Team | £0 | £0 | £0 | £4,341 |
| 2119/70705 SS - Electoral Services Team | £0 | £0 | £0 | £8,061 |
| 2119/70901 SS - Communications and PR | £0 | £0 | £0 | £10,028 |
| 2119/75300 SS - Corporate Services Team | £0 | £0 | £0 | £139,423 |
| 2119/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £11,264 |
| 2119/75304 SM - Head of Place & Culture | £0 | £0 | £0 | £11,813 |
| 2119/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £7,605 |
| 2119/75408 SM - Environmental Health Management | £0 | £0 | £0 | £13,718 |
| 2119/75409 SS - Procurement | £0 | £0 | £0 | £10,236 |
| 2119/75500 SM - Building Control Team | £0 | £0 | £0 | £8,593 |
| 2119/75501 SM - Development Management Team | £0 | £0 | £0 | £18,745 |
| 2119/75504 SM - Head of Regeneration & Built Env. | £0 | £0 | £0 | £12,593 |
| 2119/75600 SM - Technical Services Team | £0 | £0 | £0 | £3,000 |
| 2119/75700 SM - Housing Team | £0 | £0 | £0 | £8,917 |
| Sub Total: Support Services | £0 | £0 | £0 | £485,272 |
| Expenditure Total | £0 | £0 | £34,000 | £485,272 |
| 2119 - Local Government Reorganisation Total | £0 | £0 | £34,000 | £485,272 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2200 - Retirement Benefits | | | | |
| 2200/19001 Pension Strain Costs | £15,080 | £0 | £0 | £0 |
| 2200/19002 Added Years Costs | £105,544 | £101,000 | £101,000 | £101,000 |
| 2200/42659 Actuarial Valuation Fees | £9,923 | £0 | £0 | £0 |
| Sub Total: Employees | £130,547 | £101,000 | £101,000 | £101,000 |
| Expenditure Total | £130,547 | £101,000 | £101,000 | £101,000 |
| 2200 - Retirement Benefits Total | £130,547 | £101,000 | £101,000 | £101,000 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2300 - Council Tax Collection Costs | | | | |
| 2300/42600 Consultants Fees | £16,000 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £16,000 | £0 | £0 | £0 |
| 2300/52002 Blackpool BC - Shared Services | £511,961 | £513,606 | £513,606 | £528,606 |
| Sub Total: Third Party Payments | £511,961 | £513,606 | £513,606 | £528,606 |
| 2300/70101 SS - Accountancy Services | £28,878 | £27,187 | £27,187 | £27,902 |
| 2300/70102 SS - Finance Administration | £57,929 | £54,162 | £54,162 | £56,121 |
| 2300/70103 SS - Internal Audit | £6,257 | £6,074 | £6,074 | £6,573 |
| 2300/70104 SS - Corporate Fraud Service | £0 | £0 | £0 | £17,045 |
| 2300/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 2300/70902 SS - Customer Service Assistants | £8,177 | £5,971 | £5,971 | £7,860 |
| 2300/71100 SS - Customer Service Specialists | £113,794 | £107,793 | £107,793 | £116,254 |
| 2300/75200 SM - Revs & Bens Central Costs | £4,297 | £2,899 | £2,899 | £2,863 |
| Sub Total: Support Services | £221,035 | £205,800 | £205,800 | £234,618 |
| Expenditure Total | £748,996 | £719,406 | £719,406 | £763,224 |
| 2300/93600 Council Tax Costs Recovered | -£258,369 | -£200,000 | -£200,000 | -£200,000 |
| 2300/94403 Miscellaneous Receipts | -£1,302 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£259,671 | -£200,000 | -£200,000 | -£200,000 |
| Income Total | -£259,671 | -£200,000 | -£200,000 | -£200,000 |
| 2300 - Council Tax Collection Costs Total | £489,325 | £519,406 | £519,406 | £563,224 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2303 - Business Rates Administration | | | | |
| 2303/42600 Consultants Fees | £11,208 | £20,000 | £20,000 | £20,000 |
| Sub Total: Supplies and Services | £11,208 | £20,000 | £20,000 | £20,000 |
| 2303/52002 Blackpool BC - Shared Services | £191,985 | £193,789 | £193,789 | £199,789 |
| 2303/52013 Blackpool BC - New Burden Grants | £6,214 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £198,199 | £193,789 | £193,789 | £199,789 |
| 2303/70101 SS - Accountancy Services | £31,201 | £29,377 | £29,377 | £30,132 |
| 2303/70102 SS - Finance Administration | £22,424 | £20,891 | £20,891 | £21,528 |
| 2303/70103 SS - Internal Audit | £6,257 | £6,074 | £6,074 | £6,573 |
| 2303/70104 SS - Corporate Fraud Service | £0 | £0 | £0 | £17,044 |
| 2303/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 2303/70902 SS - Customer Service Assistants | £2,726 | £1,990 | £1,990 | £2,620 |
| 2303/71100 SS - Customer Service Specialists | £12,766 | £12,089 | £12,089 | £12,885 |
| 2303/75200 SM - Revs & Bens Central Costs | £2,148 | £1,449 | £1,449 | £1,432 |
| Sub Total: Support Services | £79,225 | £73,584 | £73,584 | £92,214 |
| Expenditure Total | £288,632 | £287,373 | £287,373 | £312,003 |
| 2303/90004 Cost of Collection Allowance | -£113,549 | -£112,024 | -£112,024 | -£112,024 |
| Sub Total: Government Grants | -£113,549 | -£112,024 | -£112,024 | -£112,024 |
| 2303/91031 Other Miscellaneous Grants | -£6,214 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£6,214 | £0 | £0 | £0 |
| 2303/93601 Business Rates Costs Recovered | -£10,088 | -£13,000 | -£13,000 | -£13,000 |
| Sub Total: Customer and Client Receipts | -£10,088 | -£13,000 | -£13,000 | -£13,000 |
| Income Total | -£129,851 | -£125,024 | -£125,024 | -£125,024 |
| 2303 - Business Rates Administration Total | £158,781 | £162,349 | £162,349 | £186,979 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2400 - Electoral Registration | | | | |
| 2400/10201 Canvassers Fees - Staff | £1,750 | £5,000 | £5,000 | £5,000 |
| 2400/10202 Canvassers Fees - Non-Staff | £1,209 | £8,400 | £8,400 | £8,400 |
| 2400/11000 National Insurance | £74 | £0 | £0 | £0 |
| Sub Total: Employees | £3,033 | £13,400 | £13,400 | £13,400 |
| 2400/42000 Printing | £12,304 | £9,500 | £9,500 | £9,500 |
| 2400/42200 Stationery | £760 | £200 | £200 | £200 |
| 2400/42824 Elections Act 2022 | £11,891 | £0 | £27,537 | £0 |
| 2400/43000 Postage | £44,276 | £26,000 | £26,000 | £26,000 |
| 2400/43503 Computer - Program Licnce Chgs | £13,089 | £11,500 | £11,500 | £11,500 |
| 2400/45300 Subscrptns and Levies General | £1,448 | £500 | £500 | £500 |
| 2400/46200 Advertising | £0 | £500 | £500 | £500 |
| Sub Total: Supplies and Services | £83,768 | £48,200 | £75,737 | £48,200 |
| 2400/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 2400/70102 SS - Finance Administration | £869 | £810 | £810 | £834 |
| 2400/70400 SS - Property Management Team | £1,027 | £1,132 | £1,132 | £12,651 |
| 2400/70600 SS - Head of Governance | £5,186 | £2,593 | £2,593 | £0 |
| 2400/70703 SS - Democratic Team | £3,033 | £2,749 | £2,749 | £2,756 |
| 2400/70705 SS - Electoral Services Team | £110,869 | £88,564 | £88,564 | £114,212 |
| 2400/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 2400/70902 SS - Customer Service Assistants | £26,132 | £19,081 | £19,081 | £25,117 |
| 2400/71100 SS - Customer Service Specialists | £5,117 | £4,802 | £4,802 | £5,121 |
| Sub Total: Support Services | £154,238 | £121,732 | £121,732 | £160,983 |
| Expenditure Total | £241,039 | £183,332 | £210,869 | £222,583 |
| 2400/92000 Register of Electors | -£2,708 | -£1,700 | -£1,700 | -£1,700 |
| Sub Total: Customer and Client Receipts | -£2,708 | -£1,700 | -£1,700 | -£1,700 |
| 2400/99830 New Burdens - Election Act 2022 | -£31,408 | £0 | £0 | £0 |
| Sub Total: Appropriations | -£31,408 | £0 | £0 | £0 |
| Income Total | -£34,116 | -£1,700 | -£1,700 | -£1,700 |
| 2400 - Electoral Registration Total | £206,923 | £181,632 | £209,169 | £220,883 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2401 - Elections - Borough | | | | |
| 2401/12000 Pension Costs (Employer Contrbtn) | £186 | £0 | £0 | £0 |
| 2401/12099 IAS 19 Adjustments | £202 | £0 | £0 | £0 |
| Sub Total: Employees | £388 | £0 | £0 | £0 |
| 2401/42801 Elections - Poll Clerk Exp | £736 | £0 | £0 | £0 |
| 2401/42805 Elections - Polling Station costs | £4,327 | £0 | £0 | £0 |
| 2401/42806 Elections - Postal Voting costs | £2,507 | £0 | £0 | £0 |
| 2401/42807 Elections - Poll Card costs | £2,283 | £0 | £0 | £0 |
| 2401/42808 Elections - Count costs | £769 | £0 | £0 | £0 |
| 2401/42810 Elections - Returning Officer Fees | £1,225 | £0 | £0 | £0 |
| 2401/42811 Elections - Training | £351 | £0 | £0 | £0 |
| 2401/42812 Elections - Clerical Duties | £194 | £0 | £0 | £0 |
| 2401/43000 Postage | £995 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £13,387 | £0 | £0 | £0 |
| 2401/70000 SS - Chief Executive | £2,203 | £0 | £0 | £0 |
| 2401/70101 SS - Accountancy Services | £615 | £583 | £583 | £594 |
| 2401/70102 SS - Finance Administration | £1,947 | £1,814 | £1,814 | £1,869 |
| 2401/70600 SS - Head of Governance | £2,593 | £2,593 | £2,593 | £0 |
| 2401/70703 SS - Democratic Team | £1,516 | £1,375 | £1,375 | £1,378 |
| 2401/70705 SS - Electoral Services Team | £66,522 | £0 | £0 | £34,935 |
| Sub Total: Support Services | £75,396 | £6,365 | £6,365 | £38,776 |
| Expenditure Total | £89,171 | £6,365 | £6,365 | £38,776 |
| 2401 - Elections - Borough Total | £89,171 | £6,365 | £6,365 | £38,776 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2402 - Elections - Parish | | | | |
| 2402/42801 Elections - Poll Clerk Exp | £0 | £0 | £2,315 | £0 |
| 2402/42805 Elections - Polling Station costs | £0 | £0 | £7,892 | £0 |
| 2402/42806 Elections - Postal Voting costs | £1,000 | £0 | £7,136 | £0 |
| 2402/42808 Elections - Count costs | £0 | £0 | £1,086 | £0 |
| 2402/42810 Elections - Returning Officer Fees | £0 | £0 | £283 | £0 |
| 2402/42811 Elections - Training | £0 | £0 | £661 | £0 |
| 2402/42812 Elections - Clerical Duties | £232 | £0 | £2,127 | £0 |
| Sub Total: Supplies and Services | £1,232 | £0 | £21,500 | £0 |
| 2402/70101 SS - Accountancy Services | £615 | £583 | £583 | £594 |
| 2402/70102 SS - Finance Administration | £1,947 | £1,814 | £1,814 | £1,869 |
| 2402/70705 SS - Electoral Services Team | £33,261 | £17,713 | £17,713 | £17,468 |
| Sub Total: Support Services | £35,823 | £20,110 | £20,110 | £19,931 |
| Expenditure Total | £37,055 | £20,110 | £41,610 | £19,931 |
| 2402/91101 Other Reimbursements | -£2,500 | £0 | -£7,500 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£2,500 | £0 | -£7,500 | £0 |
| Income Total | -£2,500 | £0 | -£7,500 | £0 |
| 2402 - Elections - Parish Total | £34,555 | £20,110 | £34,110 | £19,931 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2403 - Elections - Parliamentary | | | | |
| 2403/12000 Pension Costs (Employer Contrbtn) | £561 | £0 | £0 | £0 |
| 2403/12099 IAS 19 Adjustments | £608 | £0 | £0 | £0 |
| Sub Total: Employees | £1,169 | £0 | £0 | £0 |
| 2403/42801 Elections - Poll Clerk Exp | £20,976 | £0 | £0 | £0 |
| 2403/42803 Elections - Poll Crd Dlrvy Exp | £44,662 | £0 | £0 | £0 |
| 2403/42805 Elections - Polling Station costs | £56,840 | £0 | £0 | £0 |
| 2403/42806 Elections - Postal Voting costs | £46,453 | £0 | £0 | £0 |
| 2403/42807 Elections - Poll Card costs | £13,844 | £0 | £0 | £0 |
| 2403/42808 Elections - Count costs | £21,933 | £0 | £0 | £0 |
| 2403/42811 Elections - Training | £5,015 | £0 | £0 | £0 |
| 2403/42812 Elections - Clerical Duties | £2,795 | £0 | £0 | £0 |
| 2403/43000 Postage | £15,891 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £228,410 | £0 | £0 | £0 |
| 2403/70101 SS - Accountancy Services | £615 | £0 | £0 | £0 |
| 2403/70102 SS - Finance Administration | £1,912 | £0 | £0 | £0 |
| 2403/70705 SS - Electoral Services Team | £11,087 | £0 | £0 | £0 |
| Sub Total: Support Services | £13,614 | £0 | £0 | £0 |
| Expenditure Total | £243,193 | £0 | £0 | £0 |
| 2403/91101 Other Reimbursements | -£228,971 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£228,971 | £0 | £0 | £0 |
| Income Total | -£228,971 | £0 | £0 | £0 |
| 2403 - Elections - Parliamentary Total | £14,222 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2405 - Elections - LCC | | | | |
| 2405/42805 Elections - Polling Station costs | £36 | £0 | £0 | £0 |
| 2405/42808 Elections - Count costs | £0 | £120,000 | £120,000 | £0 |
| Sub Total: Supplies and Services | £36 | £120,000 | £120,000 | £0 |
| 2405/70101 SS - Accountancy Services | £0 | £583 | £583 | £594 |
| 2405/70102 SS - Finance Administration | £0 | £1,781 | £1,781 | £1,836 |
| 2405/70600 SS - Head of Governance | £0 | £2,593 | £2,593 | £0 |
| 2405/70703 SS - Democratic Team | £4,044 | £7,332 | £7,332 | £7,349 |
| 2405/70705 SS - Electoral Services Team | £0 | £70,851 | £70,851 | £0 |
| Sub Total: Support Services | £4,044 | £83,140 | £83,140 | £9,779 |
| Expenditure Total | £4,080 | £203,140 | £203,140 | £9,779 |
| 2405/91101 Other Reimbursements | £0 | -£120,000 | -£120,000 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | £0 | -£120,000 | -£120,000 | £0 |
| Income Total | £0 | -£120,000 | -£120,000 | £0 |
| 2405 - Elections - LCC Total | £4,080 | £83,140 | £83,140 | £9,779 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2406 - Elections - Other/Referendum | | | | |
| 2406/70600 SS - Head of Governance | £7,778 | £0 | £0 | £0 |
| 2406/70703 SS - Democratic Team | £4,044 | £0 | £0 | £0 |
| Sub Total: Support Services | £11,822 | £0 | £0 | £0 |
| Expenditure Total | £11,822 | £0 | £0 | £0 |
| 2406 - Elections - Other/Referendum Total | £11,822 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2408 - Elections - PCC | | | | |
| 2408/42801 Elections - Poll Clerk Exp | £25,172 | £0 | £0 | £0 |
| 2408/42802 Elections - Counters Expenses | £10 | £0 | £0 | £0 |
| 2408/42805 Elections - Polling Station costs | £43,403 | £0 | £0 | £0 |
| 2408/42806 Elections - Postal Voting costs | £33,492 | £0 | £0 | £0 |
| 2408/42807 Elections - Poll Card costs | £10,756 | £0 | £0 | £0 |
| 2408/42808 Elections - Count costs | £15,999 | £0 | £0 | £0 |
| 2408/42810 Elections - Returning Officer Fees | £3,040 | £0 | £0 | £0 |
| 2408/42811 Elections - Training | £4,160 | £0 | £0 | £0 |
| 2408/42812 Elections - Clerical Duties | £1,273 | £0 | £0 | £0 |
| 2408/43000 Postage | £3,149 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £140,455 | £0 | £0 | £0 |
| Expenditure Total | | | | |
| | £140,455 | £0 | £0 | £0 |
| 2408/91101 Other Reimbursements | -£153,793 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£153,793 | £0 | £0 | £0 |
| Income Total | | | | |
| | -£153,793 | £0 | £0 | £0 |
| 2408 - Elections - PCC Total | | | | |
| | -£13,338 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2700 - Community Grants | | | | |
| 2700/45000 OAP Organisations | £15,750 | £15,750 | £15,750 | £15,750 |
| 2700/45001 Citizens Advice Bureau | £102,082 | £102,246 | £102,246 | £102,246 |
| 2700/45003 WRVS | £852 | £1,000 | £1,000 | £1,000 |
| 2700/45100 Other Grants | £0 | £1,150 | £1,150 | £1,150 |
| 2700/45103 Lancashire Domestic Violence Fund | £6,622 | £9,575 | £9,575 | £9,575 |
| 2700/45106 Community Projects Fund | £19,627 | £20,000 | £20,000 | £20,000 |
| 2700/45108 Domestic Homicide Review | £425 | £425 | £425 | £425 |
| Sub Total: Supplies and Services | £145,358 | £150,146 | £150,146 | £150,146 |
| 2700/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 2700/70102 SS - Finance Administration | £382 | £356 | £356 | £367 |
| 2700/70704 SS - Exec & Mayoral Support Team | £0 | £0 | £0 | £4,341 |
| 2700/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £1,126 |
| Sub Total: Support Services | £684 | £643 | £643 | £6,126 |
| Expenditure Total | £146,042 | £150,789 | £150,789 | £156,272 |
| 2700 - Community Grants Total | £146,042 | £150,789 | £150,789 | £156,272 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 2701 - Parish Council Expenses | | | | |
| 2701/70101 SS - Accountancy Services | £6,117 | £5,799 | £5,799 | £5,906 |
| Sub Total: Support Services | £6,117 | £5,799 | £5,799 | £5,906 |
| Expenditure Total | £6,117 | £5,799 | £5,799 | £5,906 |
| 2701 - Parish Council Expenses Total | £6,117 | £5,799 | £5,799 | £5,906 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 5300 - Rent Allowances | | | | |
| 5300/49000 Provision for Bad Debts top-up | -£22,756 | £14,824 | £9,824 | £10,018 |
| Sub Total: Supplies and Services | -£22,756 | £14,824 | £9,824 | £10,018 |
| 5300/60000 Rent Allowances | £13,792,407 | £12,490,000 | £11,370,000 | £11,370,000 |
| 5300/64000 HBOP - Receivables | £146,102 | £180,000 | £180,000 | £180,000 |
| Sub Total: Transfer Payments | £13,938,508 | £12,670,000 | £11,550,000 | £11,550,000 |
| Expenditure Total | £13,915,752 | £12,684,824 | £11,559,824 | £11,560,018 |
| 5300/90500 Rent Allowances Subsidy | -£12,933,680 | -£11,853,000 | -£10,762,000 | -£10,762,000 |
| 5300/90502 Rent Rebates Subsidy | -£118,897 | -£139,215 | -£139,215 | -£139,215 |
| 5300/90503 Discretionary Housing Payments | -£66,480 | -£78,910 | -£78,910 | -£78,910 |
| Sub Total: Government Grants | -£13,119,057 | -£12,071,125 | -£10,980,125 | -£10,980,125 |
| 5300/94010 HBOP - Refunds | -£4,013 | £0 | £0 | £0 |
| 5300/94400 Rent Allowance Overpayments | -£279,218 | -£290,000 | -£290,000 | -£290,000 |
| Sub Total: Customer and Client Receipts | -£283,230 | -£290,000 | -£290,000 | -£290,000 |
| Income Total | -£13,402,287 | -£12,361,125 | -£11,270,125 | -£11,270,125 |
| 5300 - Rent Allowances Total | £513,465 | £323,699 | £289,699 | £289,893 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 5350 - Housing Benefit Admin | | | | |
| 5350/52002 Blackpool BC - Shared Services | £575,956 | £656,091 | £656,091 | £674,091 |
| 5350/52013 Blackpool BC - New Burden Grants | £54,786 | £50,000 | £50,000 | £50,000 |
| Sub Total: Third Party Payments | £630,742 | £706,091 | £706,091 | £724,091 |
| 5350/70101 SS - Accountancy Services | £31,141 | £29,360 | £29,360 | £30,114 |
| 5350/70102 SS - Finance Administration | £17,626 | £16,421 | £16,421 | £16,922 |
| 5350/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 5350/70902 SS - Customer Service Assistants | £20,062 | £14,649 | £14,649 | £19,284 |
| 5350/71100 SS - Customer Service Specialists | £131,919 | £124,962 | £124,962 | £133,189 |
| 5350/75200 SM - Revs & Bens Central Costs | £4,297 | £2,899 | £2,899 | £2,863 |
| Sub Total: Support Services | £206,748 | £190,005 | £190,005 | £202,372 |
| Expenditure Total | £837,490 | £896,096 | £896,096 | £926,463 |
| 5350/90000 Housing Benefit Admin Grant | -£174,405 | -£180,601 | -£180,601 | -£180,601 |
| Sub Total: Government Grants | -£174,405 | -£180,601 | -£180,601 | -£180,601 |
| 5350/91031 Other Miscellaneous Grants | -£44,452 | -£50,000 | -£50,000 | -£50,000 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£44,452 | -£50,000 | -£50,000 | -£50,000 |
| 5350/94403 Miscellaneous Receipts | -£237 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£237 | £0 | £0 | £0 |
| Income Total | -£219,094 | -£230,601 | -£230,601 | -£230,601 |
| 5350 - Housing Benefit Admin Total | £618,396 | £665,495 | £665,495 | £695,862 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5351 - Benefit Fraud Investigation | | | | |
| 5351/70102 SS - Finance Administration | £104 | £97 | £97 | £100 |
| 5351/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| Sub Total: Support Services | £1,807 | £1,811 | £1,811 | £100 |
| Expenditure Total | £1,807 | £1,811 | £1,811 | £100 |
| 5351 - Benefit Fraud Investigation Total | £1,807 | £1,811 | £1,811 | £100 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7001 - Executive & Mayoral Support Team | | | | |
| 7001/10000 Salaries - Basic Pay | £30,060 | £30,962 | £31,050 | £31,953 |
| 7001/10098 IFRS - Accrued Annual/Flexi Leave Adj | £56 | £0 | £0 | £0 |
| 7001/11000 National Insurance | £2,903 | £3,894 | £3,894 | £4,043 |
| 7001/12000 Pension Costs (Employer Contrbtn) | £0 | £4,872 | £4,872 | £0 |
| 7001/12002 Surplus Contributions | £0 | -£1,022 | -£1,022 | £0 |
| 7001/18100 Insurance - Employers Liability | £153 | £153 | £153 | £153 |
| Sub Total: Employees | £33,172 | £38,859 | £38,947 | £36,149 |
| 7001/35001 Car Mileage Allowance | £15 | £200 | £200 | £200 |
| Sub Total: Transport Related Expenses | £15 | £200 | £200 | £200 |
| 7001/42101 Photocopying Charges | £276 | £649 | £649 | £649 |
| 7001/43000 Postage | £0 | £142 | £142 | £142 |
| 7001/46106 Insurance - Public Liability | £404 | £404 | £404 | £404 |
| Sub Total: Supplies and Services | £680 | £1,195 | £1,195 | £1,195 |
| 7001/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7001/70200 SS - Computer Services | £7,761 | £7,303 | £7,303 | £7,308 |
| 7001/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7001/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7001/70400 SS - Property Management Team | £334 | £357 | £357 | £3,112 |
| 7001/70500 SS - Accommodation - Town Hall | £8,891 | £3,383 | £3,383 | £3,452 |
| 7001/70703 SS - Democratic Team | £32,783 | £30,104 | £30,104 | £28,857 |
| 7001/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7001/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7001/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £57,830 | £47,692 | £47,692 | £49,281 |
| Expenditure Total | £91,697 | £87,946 | £88,034 | £86,825 |
| 7001/99000 Support Service Recharge | -£91,697 | -£87,946 | -£87,946 | -£86,825 |
| Sub Total: Recharge Income | -£91,697 | -£87,946 | -£87,946 | -£86,825 |
| Income Total | -£91,697 | -£87,946 | -£87,946 | -£86,825 |
| 7001 - Executive & Mayoral Support Team Total | £0 | £0 | £88 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7021 - Accountancy Services (incl s151 Officer) | | | | |
| 7021/10000 Salaries - Basic Pay | £346,547 | £358,863 | £359,879 | £370,347 |
| 7021/10098 IFRS - Accrued Annual/Flexi Leave Adj | £647 | £0 | £0 | £0 |
| 7021/11000 National Insurance | £35,065 | £48,579 | £48,579 | £50,302 |
| 7021/12000 Pension Costs (Employer Contrbtn) | £44,583 | £58,448 | £58,448 | £23,397 |
| 7021/12002 Surplus Contributions | -£10,578 | -£12,267 | -£12,267 | £0 |
| 7021/12021 Actuarial Valn Adjustments (3 year) | £5,821 | £0 | £0 | £0 |
| 7021/12023 Actuarial Reconciliation Adjs (3 year) | £1,971 | £0 | £0 | £0 |
| 7021/12099 IAS 19 Adjustments | £45,265 | £0 | £0 | £0 |
| 7021/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7021/17003 Training Exps - qualifications | £0 | £3,000 | £3,000 | £3,000 |
| 7021/17004 Training Exps - Seminars | £75 | £1,500 | £1,500 | £1,500 |
| 7021/18004 Misc Occupational Health Costs | £292 | £0 | £0 | £0 |
| 7021/18005 Professional Body Subscription | £1,148 | £2,000 | £2,000 | £2,000 |
| 7021/18100 Insurance - Employers Liability | £1,804 | £1,804 | £1,804 | £1,804 |
| Sub Total: Employees | £472,820 | £461,927 | £462,943 | £452,350 |
| 7021/34001 Oth Public Trspt Csts - Offcrs | £37 | £160 | £160 | £160 |
| 7021/35001 Car Mileage Allowance | £111 | £300 | £300 | £300 |
| Sub Total: Transport Related Expenses | £147 | £460 | £460 | £460 |
| 7021/40100 Purchase of Equipment | £716 | £0 | £0 | £0 |
| 7021/42101 Photocopying Charges | £691 | £1,623 | £1,623 | £1,623 |
| 7021/42200 Stationery | £78 | £500 | £500 | £500 |
| 7021/42600 Consultants Fees | £3,518 | £0 | £0 | £0 |
| 7021/43000 Postage | £25 | £48 | £48 | £48 |
| 7021/43103 Mobile Phones - Calls/Rental | £0 | £200 | £200 | £200 |
| 7021/43500 Purchase of Computer Equipment | £27 | £0 | £0 | £0 |
| 7021/43503 Computer - Program Licnce Chgs | £23,439 | £22,500 | £22,500 | £22,500 |
| 7021/45300 Subscrptns and Levies General | £24,867 | £22,672 | £22,672 | £22,672 |
| 7021/46106 Insurance - Public Liability | £4,763 | £4,763 | £4,763 | £4,763 |
| Sub Total: Supplies and Services | £58,123 | £52,306 | £52,306 | £52,306 |
| 7021/52009 Preston CC - Finance SLA | £0 | £25,000 | £15,000 | £25,000 |
| Sub Total: Third Party Payments | £0 | £25,000 | £15,000 | £25,000 |
| 7021/70102 SS - Finance Administration | £497 | £465 | £465 | £466 |
| 7021/70103 SS - Internal Audit | £11,682 | £13,579 | £13,579 | £14,495 |
| 7021/70200 SS - Computer Services | £33,929 | £31,923 | £31,923 | £31,949 |
| 7021/70300 SS - Human Resources | £5,598 | £5,235 | £5,235 | £5,578 |
| 7021/70301 SS - Payroll Administration | £780 | £686 | £686 | £686 |
| 7021/70400 SS - Property Management Team | £2,531 | £2,705 | £2,705 | £23,577 |
| 7021/70500 SS - Accommodation - Town Hall | £67,364 | £25,636 | £25,636 | £26,157 |
| 7021/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7021/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7021/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7021/75403 SM - Corporate Safety | £871 | £894 | £894 | £894 |
| Sub Total: Support Services | £133,069 | £88,090 | £88,090 | £110,628 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £664,159 | £627,783 | £618,799 | £640,744 |
| 7021/94412 Court Order Admin Fees | -£98 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£98 | £0 | £0 | £0 |
| 7021/99000 Support Service Recharge | -£664,061 | -£627,783 | -£627,783 | -£640,744 |
| Sub Total: Recharge Income | -£664,061 | -£627,783 | -£627,783 | -£640,744 |
| Income Total | -£664,159 | -£627,783 | -£627,783 | -£640,744 |
| 7021 - Accountancy Services (incl s151 Officer) To | £0 | £0 | -£8,984 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7022 - Finance Administration | | | | |
| 7022/10000 Salaries - Basic Pay | £118,720 | £124,506 | £124,859 | £129,415 |
| 7022/10098 IFRS - Accrued Annual/Flexi Leave Adj | £318 | £0 | £0 | £0 |
| 7022/11000 National Insurance | £9,281 | £14,926 | £14,926 | £15,662 |
| 7022/12000 Pension Costs (Employer Contrbtn) | £15,879 | £20,467 | £20,467 | £8,224 |
| 7022/12002 Surplus Contributions | -£3,763 | -£4,295 | -£4,295 | £0 |
| 7022/12021 Actuarial Valn Adjustments (3 year) | £2,051 | £0 | £0 | £0 |
| 7022/12023 Actuarial Reconciliation Adjs (3 year) | £702 | £0 | £0 | £0 |
| 7022/12099 IAS 19 Adjustments | £16,103 | £0 | £0 | £0 |
| 7022/17003 Training Exps - qualifications | £119 | £0 | £0 | £0 |
| 7022/17005 Professional Training | £3,478 | £0 | £0 | £0 |
| 7022/18004 Misc Occupational Health Costs | £50 | £0 | £0 | £0 |
| 7022/18005 Professional Body Subscription | £440 | £100 | £100 | £100 |
| 7022/18100 Insurance - Employers Liability | £644 | £644 | £644 | £644 |
| Sub Total: Employees | £164,022 | £156,348 | £156,701 | £154,045 |
| 7022/34001 Oth Public Trspt Csts - Offcrs | £112 | £0 | £0 | £0 |
| 7022/35001 Car Mileage Allowance | £31 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £143 | £0 | £0 | £0 |
| 7022/40100 Purchase of Equipment | £613 | £200 | £200 | £200 |
| 7022/40300 Purchase of Furniture | £346 | £0 | £0 | £0 |
| 7022/42101 Photocopying Charges | £631 | £1,482 | £1,482 | £1,482 |
| 7022/42200 Stationery | £45 | £750 | £750 | £750 |
| 7022/42500 Security Services | £1,115 | £2,000 | £2,000 | £2,000 |
| 7022/42604 Debt Collection Fees | £0 | £1,500 | £1,500 | £1,500 |
| 7022/43000 Postage | £97 | £5,549 | £5,549 | £5,549 |
| 7022/43100 Telephones - Rentals | £78 | £150 | £150 | £150 |
| 7022/43103 Mobile Phones - Calls/Rental | £84 | £0 | £0 | £0 |
| 7022/43503 Computer - Program Licnce Chgs | £86,283 | £80,529 | £80,529 | £83,175 |
| 7022/46106 Insurance - Public Liability | £1,699 | £1,699 | £1,699 | £1,699 |
| Sub Total: Supplies and Services | £90,991 | £93,859 | £93,859 | £96,505 |
| 7022/58002 Land Registry Fees | £21 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £21 | £0 | £0 | £0 |
| 7022/70101 SS - Accountancy Services | £23,932 | £22,520 | £22,520 | £22,562 |
| 7022/70200 SS - Computer Services | £27,128 | £25,524 | £25,524 | £25,545 |
| 7022/70300 SS - Human Resources | £3,999 | £3,739 | £3,739 | £3,984 |
| 7022/70301 SS - Payroll Administration | £555 | £488 | £488 | £488 |
| 7022/70400 SS - Property Management Team | £784 | £838 | £838 | £7,300 |
| 7022/70500 SS - Accommodation - Town Hall | £20,859 | £7,938 | £7,938 | £8,099 |
| 7022/70701 SS - Deputy Chief Executive | £1,529 | £825 | £825 | £771 |
| 7022/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7022/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7022/75401 SM - Commercial Team | £0 | £0 | £0 | £662 |
| 7022/75402 SM - Environmental Protection Team | £0 | £0 | £0 | £619 |
| 7022/75403 SM - Corporate Safety | £622 | £638 | £638 | £638 |
| 7022/75405 SM - Licensing Team | £0 | £0 | £0 | £616 |
| Sub Total: Support Services | £86,168 | £67,828 | £67,828 | £76,567 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £341,345 | £318,035 | £318,388 | £327,117 |
| 7022/99000 Support Service Recharge | -£341,345 | -£318,035 | -£318,035 | -£327,117 |
| Sub Total: Recharge Income | -£341,345 | -£318,035 | -£318,035 | -£327,117 |
| Income Total | -£341,345 | -£318,035 | -£318,035 | -£327,117 |
| 7022 - Finance Administration Total | £0 | £0 | £353 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7023 - Insurance & Risk Management | | | | |
| 7023/18101 Insurance - Personal Accident | £1,554 | £1,554 | £1,554 | £1,554 |
| 7023/18102 Insurance - Libel/Slander | £2,543 | £2,543 | £2,543 | £2,543 |
| Sub Total: Employees | £4,097 | £4,097 | £4,097 | £4,097 |
| 7023/29003 Terrorism Insurance | £4,930 | £4,930 | £4,930 | £4,930 |
| Sub Total: Premises Related Expenses | £4,930 | £4,930 | £4,930 | £4,930 |
| 7023/42600 Consultants Fees | £9,000 | £9,000 | £9,000 | £9,000 |
| 7023/45300 Subscriptns and Levies General | £594 | £0 | £0 | £0 |
| 7023/46101 Insurance - All Risks | £719 | £719 | £719 | £719 |
| 7023/46102 Insurance - Cash In Transit | £435 | £435 | £435 | £435 |
| 7023/46104 Insurance - Loss of Profit | £684 | £684 | £684 | £684 |
| 7023/46107 Insurance - Fidelity Guarantee | £4,523 | £4,523 | £4,523 | £4,523 |
| Sub Total: Supplies and Services | £15,955 | £15,361 | £15,361 | £15,361 |
| 7023/70101 SS - Accountancy Services | £3,185 | £3,018 | £3,018 | £2,939 |
| 7023/70102 SS - Finance Administration | £9,878 | £9,475 | £9,475 | £9,337 |
| 7023/70103 SS - Internal Audit | £5,841 | £6,790 | £6,790 | £7,248 |
| 7023/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7023/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7023/75409 SS - Procurement | £815 | £591 | £591 | £0 |
| Sub Total: Support Services | £26,479 | £25,192 | £25,192 | £24,807 |
| Expenditure Total | £51,462 | £49,580 | £49,580 | £49,195 |
| 7023/99000 Support Service Recharge | -£51,462 | -£49,580 | -£49,580 | -£49,195 |
| Sub Total: Recharge Income | -£51,462 | -£49,580 | -£49,580 | -£49,195 |
| Income Total | -£51,462 | -£49,580 | -£49,580 | -£49,195 |
| 7023 - Insurance & Risk Management Total | £0 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7080 - Governance and Legal | | | | |
| 7080/10000 Salaries - Basic Pay | £146,302 | £196,463 | £197,019 | £203,301 |
| 7080/10098 IFRS - Accrued Annual/Flexi Leave Adj | £593 | £0 | £0 | £0 |
| 7080/11000 National Insurance | £14,863 | £26,469 | £26,469 | £27,495 |
| 7080/12000 Pension Costs (Employer Contrbtn) | £22,284 | £9,944 | £9,944 | £14,638 |
| 7080/12002 Surplus Contributions | -£5,279 | -£2,087 | -£2,087 | £0 |
| 7080/12021 Actuarial Valn Adjustments (3 year) | £2,871 | £0 | £0 | £0 |
| 7080/12023 Actuarial Reconciliation Adjs (3 year) | £985 | £0 | £0 | £0 |
| 7080/12099 IAS 19 Adjustments | £22,592 | £0 | £0 | £0 |
| 7080/13000 Agency Staff | £2,061 | £0 | £0 | £0 |
| 7080/14002 Practising Certificates | £794 | £450 | £450 | £450 |
| 7080/18100 Insurance - Employers Liability | £700 | £700 | £700 | £700 |
| Sub Total: Employees | £208,765 | £231,939 | £232,495 | £246,584 |
| 7080/34001 Oth Public Trspt Csts - Offcrs | £70 | £200 | £200 | £200 |
| Sub Total: Transport Related Expenses | £70 | £200 | £200 | £200 |
| 7080/40100 Purchase of Equipment | £1,297 | £0 | £0 | £0 |
| 7080/42101 Photocopying Charges | £52 | £121 | £121 | £121 |
| 7080/46106 Insurance - Public Liability | £1,848 | £1,848 | £1,848 | £1,848 |
| Sub Total: Supplies and Services | £3,196 | £1,969 | £1,969 | £1,969 |
| 7080/58000 DBS Checks - Disclosure & Barring Servic | £50 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £50 | £0 | £0 | £0 |
| 7080/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7080/70103 SS - Internal Audit | £7,009 | £8,148 | £8,148 | £8,697 |
| 7080/70200 SS - Computer Services | £3,844 | £3,617 | £3,617 | £3,619 |
| 7080/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7080/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7080/70400 SS - Property Management Team | £471 | £503 | £503 | £4,388 |
| 7080/70500 SS - Accommodation - Town Hall | £12,538 | £4,771 | £4,771 | £4,868 |
| 7080/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7080/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7080/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7080/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| 7080/75409 SS - Procurement | £12,219 | £0 | £0 | £0 |
| Sub Total: Support Services | £47,199 | £25,233 | £25,233 | £29,667 |
| Expenditure Total | £259,280 | £259,341 | £259,897 | £278,420 |
| 7080/99000 Support Service Recharge | -£259,280 | -£259,341 | -£259,341 | -£278,420 |
| Sub Total: Recharge Income | -£259,280 | -£259,341 | -£259,341 | -£278,420 |
| Income Total | -£259,280 | -£259,341 | -£259,341 | -£278,420 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7080 - Governance and Legal Total | £0 | £0 | £556 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7081 - Legal Services Team | | | | |
| 7081/10000 Salaries - Basic Pay | £83,570 | £98,374 | £98,653 | £101,520 |
| 7081/10098 IFRS - Accrued Annual/Flexi Leave Adj | £226 | £0 | £0 | £0 |
| 7081/11000 National Insurance | £9,033 | £13,256 | £13,256 | £13,728 |
| 7081/12000 Pension Costs (Employer Contrbtn) | £12,739 | £24,250 | £24,250 | £7,310 |
| 7081/12002 Surplus Contributions | -£3,024 | -£5,089 | -£5,089 | £0 |
| 7081/12021 Actuarial Valn Adjustments (3 year) | £1,668 | £0 | £0 | £0 |
| 7081/12023 Actuarial Reconciliation Adjs (3 year) | £563 | £0 | £0 | £0 |
| 7081/12099 IAS 19 Adjustments | £12,938 | £0 | £0 | £0 |
| 7081/13000 Agency Staff | £1,097 | £0 | £0 | £0 |
| 7081/14002 Practising Certificates | £397 | £1,000 | £1,000 | £1,000 |
| 7081/17004 Training Exps - Seminars | £1,500 | £1,500 | £1,500 | £1,500 |
| 7081/18100 Insurance - Employers Liability | £494 | £494 | £494 | £494 |
| Sub Total: Employees | £121,202 | £133,785 | £134,064 | £125,552 |
| 7081/34001 Oth Public Trspt Csts - Offcrs | £22 | £250 | £250 | £250 |
| 7081/35001 Car Mileage Allowance | £160 | £400 | £400 | £400 |
| Sub Total: Transport Related Expenses | £182 | £650 | £650 | £650 |
| 7081/42101 Photocopying Charges | £326 | £766 | £766 | £766 |
| 7081/42200 Stationery | £0 | £150 | £150 | £150 |
| 7081/42300 Books and Periodicals | £29,365 | £25,000 | £33,000 | £33,000 |
| 7081/42603 Other Fees | £690 | £1,000 | £1,000 | £1,000 |
| 7081/43000 Postage | £85 | £399 | £399 | £399 |
| 7081/44000 Subsistence Exp - Officers | £0 | £10 | £10 | £10 |
| 7081/46106 Insurance - Public Liability | £1,304 | £1,304 | £1,304 | £1,304 |
| 7081/46400 Legal Fees and Court Costs | £31,767 | £10,000 | £10,000 | £10,000 |
| Sub Total: Supplies and Services | £63,537 | £38,629 | £46,629 | £46,629 |
| 7081/58002 Land Registry Fees | £117 | £1,000 | £1,000 | £1,000 |
| Sub Total: Third Party Payments | £117 | £1,000 | £1,000 | £1,000 |
| 7081/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7081/70102 SS - Finance Administration | £801 | £749 | £749 | £750 |
| 7081/70200 SS - Computer Services | £15,204 | £13,701 | £13,701 | £13,712 |
| 7081/70300 SS - Human Resources | £2,399 | £2,244 | £2,244 | £2,391 |
| 7081/70301 SS - Payroll Administration | £334 | £294 | £294 | £294 |
| 7081/70400 SS - Property Management Team | £805 | £860 | £860 | £7,500 |
| 7081/70500 SS - Accommodation - Town Hall | £21,429 | £8,155 | £8,155 | £8,321 |
| 7081/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7081/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7081/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7081/75403 SM - Corporate Safety | £373 | £383 | £383 | £383 |
| 7081/75409 SS - Procurement | £815 | £591 | £591 | £0 |
| Sub Total: Support Services | £52,242 | £34,196 | £34,196 | £40,422 |
| Expenditure Total | £237,280 | £208,260 | £216,539 | £214,253 |

7081/94304 Legal Fees

-£11,106 -£10,000 -£10,000 -£10,000

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7081/94315 Blackpool Council - Planning Committee S | £0 | -£2,150 | -£2,150 | -£2,150 |
| Sub Total: Customer and Client Receipts | -£11,106 | -£12,150 | -£12,150 | -£12,150 |
| 7081/99000 Support Service Recharge | -£226,174 | -£196,110 | -£196,110 | -£202,103 |
| Sub Total: Recharge Income | -£226,174 | -£196,110 | -£196,110 | -£202,103 |
| Income Total | -£237,280 | -£208,260 | -£208,260 | -£214,253 |
| 7081 - Legal Services Team Total | £0 | £0 | £8,279 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7100 - Internal Audit | | | | |
| 7100/42603 Other Fees | £0 | £20,000 | £8,676 | £20,000 |
| 7100/42648 Mersey Internal Audit Agency (MIAA) | £96,076 | £107,900 | £107,900 | £116,900 |
| Sub Total: Supplies and Services | £96,076 | £127,900 | £116,576 | £136,900 |
| 7100/70101 SS - Accountancy Services | £26,369 | £24,779 | £24,779 | £24,250 |
| 7100/70102 SS - Finance Administration | £55 | £52 | £52 | £52 |
| 7100/70200 SS - Computer Services | £18,406 | £17,318 | £17,318 | £17,332 |
| 7100/70400 SS - Property Management Team | £779 | £833 | £833 | £7,261 |
| 7100/70500 SS - Accommodation - Town Hall | £20,745 | £7,895 | £7,895 | £8,055 |
| 7100/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7100/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7100/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7100/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £77,800 | £59,027 | £59,027 | £63,776 |
| Expenditure Total | £173,876 | £186,927 | £175,603 | £200,676 |
| 7100/99000 Support Service Recharge | -£173,876 | -£186,927 | -£186,927 | -£200,676 |
| Sub Total: Recharge Income | -£173,876 | -£186,927 | -£186,927 | -£200,676 |
| Income Total | -£173,876 | -£186,927 | -£186,927 | -£200,676 |
| 7100 - Internal Audit Total | £0 | £0 | -£11,324 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7103 - Democratic Team | | | | |
| 7103/10000 Salaries - Basic Pay | £70,470 | £72,584 | £72,790 | £74,908 |
| 7103/10021 Salaries - Overtime (1.0) | £1,207 | £0 | £0 | £0 |
| 7103/10098 IFRS - Accrued Annual/Flexi Leave Adj | -£57 | £0 | £0 | £0 |
| 7103/11000 National Insurance | £6,646 | £9,388 | £9,388 | £9,736 |
| 7103/12000 Pension Costs (Employer Contrbtn) | £10,755 | £16,669 | £16,669 | £5,394 |
| 7103/12002 Surplus Contributions | -£2,550 | -£3,498 | -£3,498 | £0 |
| 7103/12021 Actuarial Valn Adjustments (3 year) | £1,394 | £0 | £0 | £0 |
| 7103/12023 Actuarial Reconciliation Adjs (3 year) | £476 | £0 | £0 | £0 |
| 7103/12099 IAS 19 Adjustments | £10,912 | £0 | £0 | £0 |
| 7103/15000 Recruitment Costs | £350 | £0 | £0 | £0 |
| 7103/18004 Misc Occupational Health Costs | £340 | £0 | £0 | £0 |
| 7103/18100 Insurance - Employers Liability | £361 | £361 | £361 | £361 |
| Sub Total: Employees | £100,304 | £95,504 | £95,710 | £90,399 |
| 7103/34001 Oth Public Trspt Csts - Offcrs | £0 | £200 | £200 | £200 |
| 7103/35001 Car Mileage Allowance | £0 | £100 | £100 | £100 |
| Sub Total: Transport Related Expenses | £0 | £300 | £300 | £300 |
| 7103/40100 Purchase of Equipment | £212 | £0 | £0 | £0 |
| 7103/42000 Printing | £0 | £250 | £250 | £250 |
| 7103/42101 Photocopying Charges | £4,055 | £9,523 | £9,523 | £9,523 |
| 7103/42200 Stationery | £134 | £1,000 | £1,000 | £1,000 |
| 7103/43000 Postage | £620 | £2,249 | £2,249 | £2,249 |
| 7103/43503 Computer - Program Licnce Chgs | £10,039 | £5,000 | £5,000 | £5,000 |
| 7103/46106 Insurance - Public Liability | £952 | £952 | £952 | £952 |
| Sub Total: Supplies and Services | £16,012 | £18,974 | £18,974 | £18,974 |
| 7103/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7103/70102 SS - Finance Administration | £248 | £232 | £232 | £233 |
| 7103/70200 SS - Computer Services | £34,890 | £32,827 | £32,827 | £32,853 |
| 7103/70300 SS - Human Resources | £3,999 | £3,739 | £3,739 | £3,984 |
| 7103/70301 SS - Payroll Administration | £555 | £488 | £488 | £488 |
| 7103/70400 SS - Property Management Team | £557 | £595 | £595 | £5,186 |
| 7103/70500 SS - Accommodation - Town Hall | £14,818 | £5,639 | £5,639 | £5,754 |
| 7103/70701 SS - Deputy Chief Executive | £4,586 | £2,474 | £2,474 | £2,314 |
| 7103/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7103/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7103/75403 SM - Corporate Safety | £622 | £638 | £638 | £638 |
| 7103/75409 SS - Procurement | £815 | £591 | £591 | £0 |
| Sub Total: Support Services | £68,115 | £52,793 | £52,793 | £56,978 |
| Expenditure Total | £184,430 | £167,571 | £167,777 | £166,651 |
| 7103/99000 Support Service Recharge | -£184,430 | -£167,571 | -£167,571 | -£166,651 |
| Sub Total: Recharge Income | -£184,430 | -£167,571 | -£167,571 | -£166,651 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|-------------------------------------|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Income Total | -£184,430 | -£167,571 | -£167,571 | -£166,651 |
| 7103 - Democratic Team Total | £0 | £0 | £206 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7104 - Electoral Services Team | | | | |
| 7104/10000 Salaries - Basic Pay | £111,094 | £107,919 | £108,225 | £110,499 |
| 7104/10021 Salaries - Overtime (1.0) | £1,574 | £0 | £0 | £0 |
| 7104/10098 IFRS - Accrued Annual/Flexi Leave Adj | £343 | £0 | £0 | £0 |
| 7104/11000 National Insurance | £10,648 | £13,188 | £13,188 | £14,325 |
| 7104/12000 Pension Costs (Employer Contrbtn) | £17,402 | £17,341 | £17,341 | £7,957 |
| 7104/12002 Surplus Contributions | -£4,104 | -£3,639 | -£3,639 | £0 |
| 7104/12021 Actuarial Valn Adjustments (3 year) | £2,155 | £0 | £0 | £0 |
| 7104/12023 Actuarial Reconciliation Adjs (3 year) | £769 | £0 | £0 | £0 |
| 7104/12099 IAS 19 Adjustments | £17,567 | £0 | £0 | £0 |
| 7104/18100 Insurance - Employers Liability | £524 | £524 | £524 | £524 |
| Sub Total: Employees | £157,971 | £135,333 | £135,639 | £133,305 |
| 7104/34001 Oth Public Trspt Csts - Offcrs | £37 | £200 | £200 | £200 |
| 7104/35001 Car Mileage Allowance | £63 | £600 | £600 | £600 |
| Sub Total: Transport Related Expenses | £100 | £800 | £800 | £800 |
| 7104/42101 Photocopying Charges | £583 | £1,369 | £1,369 | £1,369 |
| 7104/46106 Insurance - Public Liability | £1,382 | £1,382 | £1,382 | £1,382 |
| Sub Total: Supplies and Services | £1,965 | £2,751 | £2,751 | £2,751 |
| 7104/70101 SS - Accountancy Services | £1,234 | £1,178 | £1,178 | £1,147 |
| 7104/70102 SS - Finance Administration | £55 | £52 | £52 | £52 |
| 7104/70200 SS - Computer Services | £11,605 | £10,919 | £10,919 | £10,928 |
| 7104/70300 SS - Human Resources | £2,399 | £2,244 | £2,244 | £2,391 |
| 7104/70301 SS - Payroll Administration | £334 | £294 | £294 | £294 |
| 7104/70500 SS - Accommodation - Town Hall | £19,833 | £7,548 | £7,548 | £7,701 |
| 7104/70701 SS - Deputy Chief Executive | £19,109 | £10,309 | £10,309 | £9,642 |
| 7104/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7104/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7104/75403 SM - Corporate Safety | £373 | £383 | £383 | £383 |
| Sub Total: Support Services | £61,702 | £38,245 | £38,245 | £37,821 |
| Expenditure Total | £221,738 | £177,129 | £177,435 | £174,677 |
| 7104/99000 Support Service Recharge | -£221,738 | -£177,129 | -£177,129 | -£174,677 |
| Sub Total: Recharge Income | -£221,738 | -£177,129 | -£177,129 | -£174,677 |
| Income Total | -£221,738 | -£177,129 | -£177,129 | -£174,677 |
| 7104 - Electoral Services Team Total | £0 | £0 | £306 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7120 - Procurement Services | | | | |
| 7120/10000 Salaries - Basic Pay | £23,049 | £39,076 | £39,187 | £42,000 |
| 7120/10098 IFRS - Accrued Annual/Flexi Leave Adj | -£66 | £0 | £0 | £0 |
| 7120/11000 National Insurance | £2,449 | £5,111 | £5,111 | £5,550 |
| 7120/12000 Pension Costs (Employer Contrbtn) | £3,504 | £6,302 | £6,302 | £3,024 |
| 7120/12002 Surplus Contributions | -£809 | -£1,323 | -£1,323 | £0 |
| 7120/12021 Actuarial Valn Adjustments (3 year) | £349 | £0 | £0 | £0 |
| 7120/12023 Actuarial Reconciliation Adjs (3 year) | £155 | £0 | £0 | £0 |
| 7120/12099 IAS 19 Adjustments | £3,465 | £0 | £0 | £0 |
| 7120/18100 Insurance - Employers Liability | £195 | £195 | £195 | £195 |
| Sub Total: Employees | £32,290 | £49,361 | £49,472 | £50,769 |
| 7120/40100 Purchase of Equipment | £70 | £0 | £0 | £0 |
| 7120/42600 Consultants Fees | £31,590 | £0 | £8,300 | £0 |
| 7120/45300 Subscrptns and Levies General | £7,310 | £2,000 | £2,000 | £2,000 |
| 7120/46106 Insurance - Public Liability | £514 | £514 | £514 | £514 |
| 7120/46904 Corporate Development Expenses | £1,564 | £4,000 | £4,000 | £4,000 |
| Sub Total: Supplies and Services | £41,048 | £6,514 | £14,814 | £6,514 |
| 7120/70200 SS - Computer Services | £3,844 | £3,617 | £3,617 | £3,619 |
| 7120/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7120/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7120/70400 SS - Property Management Team | £321 | £343 | £343 | £2,992 |
| 7120/70500 SS - Accommodation - Town Hall | £8,549 | £3,253 | £3,253 | £3,319 |
| 7120/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £13,750 | £8,188 | £8,188 | £10,954 |
| Expenditure Total | £87,089 | £64,063 | £72,474 | £68,237 |
| 7120/94406 Miscellaneous Income | -£430 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£430 | £0 | £0 | £0 |
| 7120/99000 Support Service Recharge | -£86,658 | -£64,063 | -£64,063 | -£68,237 |
| Sub Total: Recharge Income | -£86,658 | -£64,063 | -£64,063 | -£68,237 |
| Income Total | -£87,089 | -£64,063 | -£64,063 | -£68,237 |
| 7120 - Procurement Services Total | £0 | £0 | £8,411 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7134 - Corporate Fraud Service | | | | |
| 7134/43503 Computer - Program Licnce Chgs | £3,500 | £3,500 | £3,500 | £3,500 |
| 7134/45300 Subscrptns and Levies General | £4 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £3,504 | £3,500 | £3,500 | £3,500 |
| 7134/52005 Preston CC - SLA Other | £34,593 | £39,000 | £36,000 | £41,000 |
| Sub Total: Third Party Payments | £34,593 | £39,000 | £36,000 | £41,000 |
| 7134/70101 SS - Accountancy Services | £7,249 | £6,813 | £6,813 | £6,636 |
| Sub Total: Support Services | £7,249 | £6,813 | £6,813 | £6,636 |
| Expenditure Total | £45,346 | £49,313 | £46,313 | £51,136 |
| 7134/99000 Support Service Recharge | -£45,346 | -£49,313 | -£49,313 | -£51,136 |
| Sub Total: Recharge Income | -£45,346 | -£49,313 | -£49,313 | -£51,136 |
| Income Total | -£45,346 | -£49,313 | -£49,313 | -£51,136 |
| 7134 - Corporate Fraud Service Total | £0 | £0 | -£3,000 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7520 - Revs & Bens Central Costs | | | | |
| 7520/45300 Subscrptns and Levies General | £1,040 | £1,000 | £1,000 | £1,000 |
| Sub Total: Supplies and Services | £1,040 | £1,000 | £1,000 | £1,000 |
| 7520/63002 CTRS - Hardship Fund | £1,302 | £0 | £8,000 | £0 |
| Sub Total: Transfer Payments | £1,302 | £0 | £8,000 | £0 |
| 7520/70102 SS - Finance Administration | £110 | £103 | £103 | £103 |
| 7520/70701 SS - Deputy Chief Executive | £1,529 | £825 | £825 | £771 |
| 7520/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7520/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| Sub Total: Support Services | £8,399 | £6,246 | £6,246 | £6,157 |
| Expenditure Total | £10,741 | £7,246 | £15,246 | £7,157 |
| 7520/99000 Support Service Recharge | -£10,741 | -£7,246 | -£7,246 | -£7,157 |
| Sub Total: Recharge Income | -£10,741 | -£7,246 | -£7,246 | -£7,157 |
| Income Total | -£10,741 | -£7,246 | -£7,246 | -£7,157 |
| 7520 - Revs & Bens Central Costs Total | £0 | £0 | £8,000 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Finance and Resources

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7603 - Corporate Safety Team | | | | |
| 7603/17004 Training Exps - Seminars | £0 | £1,000 | £1,000 | £1,000 |
| Sub Total: Employees | £0 | £1,000 | £1,000 | £1,000 |
| 7603/40107 MySOS ID Badge | £1,560 | £780 | £780 | £780 |
| 7603/40302 Hlth and Sfty at Work Act Exp | £3 | £1,000 | £1,000 | £1,000 |
| Sub Total: Supplies and Services | £1,563 | £1,780 | £1,780 | £1,780 |
| 7603/52007 Blackpool BC - Health & Safety | £33,969 | £33,700 | £33,700 | £33,700 |
| Sub Total: Third Party Payments | £33,969 | £33,700 | £33,700 | £33,700 |
| 7603/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7603/70102 SS - Finance Administration | £248 | £232 | £232 | £233 |
| 7603/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7603/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7603/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7603/71100 SS - Customer Service Specialists | £279 | £255 | £255 | £252 |
| Sub Total: Support Services | £12,412 | £10,429 | £10,429 | £10,677 |
| Expenditure Total | £47,944 | £46,909 | £46,909 | £47,157 |
| 7603/99000 Support Service Recharge | -£47,944 | -£46,909 | -£46,909 | -£47,157 |
| Sub Total: Recharge Income | -£47,944 | -£46,909 | -£46,909 | -£47,157 |
| Income Total | -£47,944 | -£46,909 | -£46,909 | -£47,157 |
| 7603 - Corporate Safety Team Total | £0 | £0 | £0 | £0 |

| | | | | |
|------------------------------|-------------------|-------------------|-------------------|-------------------|
| Finance and Resources | £4,908,282 | £4,446,186 | £4,366,951 | £4,868,654 |
|------------------------------|-------------------|-------------------|-------------------|-------------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3060 - Sports Development | | | | |
| 3060/10000 Salaries - Basic Pay | £59,499 | £64,351 | £64,533 | £66,900 |
| 3060/10071 Salaries - Honorarium | £679 | £0 | £0 | £0 |
| 3060/10098 IFRS - Accrued Annual/Flexi Leave Adj | £108 | £0 | £0 | £0 |
| 3060/11000 National Insurance | £5,839 | £8,153 | £8,153 | £8,535 |
| 3060/12000 Pension Costs (Employer Contrbtn) | £9,075 | £12,610 | £12,610 | £4,817 |
| 3060/12002 Surplus Contributions | -£2,149 | -£2,008 | -£2,008 | £0 |
| 3060/12021 Actuarial Valn Adjustments (3 year) | £1,166 | £0 | £0 | £0 |
| 3060/12023 Actuarial Reconciliation Adjs (3 year) | £401 | £0 | £0 | £0 |
| 3060/12099 IAS 19 Adjustments | £9,198 | £0 | £0 | £0 |
| 3060/14008 Mobile Phone Allowance | £172 | £0 | £0 | £0 |
| 3060/18100 Insurance - Employers Liability | £240 | £240 | £240 | £240 |
| Sub Total: Employees | £84,228 | £83,346 | £83,528 | £80,492 |
| 3060/42509 Healthy Weight Management Activities | £29,945 | £26,621 | £29,452 | £23,985 |
| 3060/42510 Business Health Matters Initiatives | £3,333 | £0 | £0 | £0 |
| 3060/42512 Active Travel Projects | £25,115 | £0 | £0 | £0 |
| 3060/42513 Playzone Projects | £25,000 | £0 | £0 | £0 |
| 3060/43000 Postage | £2 | £0 | £0 | £0 |
| 3060/46106 Insurance - Public Liability | £633 | £633 | £633 | £633 |
| 3060/46626 Fylde Active Community Sports Awards | £6,347 | £6,000 | £6,000 | £6,000 |
| 3060/46722 PCC - Safe Communities Project | £5,600 | £0 | £2,920 | £0 |
| 3060/46914 Sports Dev - Diversionsary Activties | £35,768 | £3,548 | £3,548 | £3,548 |
| Sub Total: Supplies and Services | £131,744 | £36,802 | £42,553 | £34,166 |
| 3060/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3060/70102 SS - Finance Administration | £487 | £453 | £453 | £467 |
| 3060/70700 SS - Insurance & Risk Mgmt | £3,088 | £2,975 | £2,975 | £2,952 |
| 3060/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3060/75302 SM - Tourism & Cultural Services Team | £21,628 | £9,897 | £9,897 | £9,011 |
| Sub Total: Support Services | £27,208 | £15,326 | £15,326 | £14,393 |
| Expenditure Total | £243,180 | £135,474 | £141,407 | £129,051 |
| 3060/91076 LCC - Healthy Weight Management Fundin | -£47,981 | -£47,981 | -£50,812 | -£47,981 |
| 3060/91080 PCC - Safe Communities Grant | -£2,100 | £0 | -£2,920 | £0 |
| 3060/91084 ESF - Business Health Matters Funding | -£40,371 | £0 | £0 | £0 |
| 3060/91091 LCC - Active Travel Funding | -£25,370 | £0 | £0 | £0 |
| 3060/91093 Community Alcohol Partnership (CAP) | -£3,500 | £0 | £0 | £0 |
| 3060/91094 Football Foundation Funding | -£26,108 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbn | -£145,430 | -£47,981 | -£53,732 | -£47,981 |
| 3060/92413 Fylde Active Community Award Ticket Sale | -£1,563 | -£2,000 | -£2,000 | -£2,000 |
| Sub Total: Customer and Client Receipts | -£1,563 | -£2,000 | -£2,000 | -£2,000 |
| Income Total | -£146,993 | -£49,981 | -£55,732 | -£49,981 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3060 - Sports Development Total | £96,188 | £85,493 | £85,675 | £79,070 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3258 - Cemetery and Crematorium | | | | |
| 3258/10000 Salaries - Basic Pay | £280,888 | £289,617 | £290,437 | £299,448 |
| 3258/10021 Salaries - Overtime (1.0) | £125 | £0 | £0 | £0 |
| 3258/10022 Salaries - Overtime (1.5) | £5,307 | £158 | £158 | £158 |
| 3258/10023 Salaries - Overtime (2.0) | £2,369 | £0 | £0 | £0 |
| 3258/10027 Salaries - Overtime (Time + 1/3) | £66 | £0 | £0 | £0 |
| 3258/10098 IFRS - Accrued Annual/Flexi Leave Adj | £662 | £0 | £0 | £0 |
| 3258/11000 National Insurance | £28,649 | £36,693 | £36,693 | £38,167 |
| 3258/12000 Pension Costs (Employer Contrbtn) | £40,144 | £39,092 | £39,092 | £19,694 |
| 3258/12002 Surplus Contributions | -£9,514 | -£8,204 | -£8,204 | £0 |
| 3258/12021 Actuarial Valn Adjustments (3 year) | £5,186 | £0 | £0 | £0 |
| 3258/12023 Actuarial Reconciliation Adjs (3 year) | £1,775 | £0 | £0 | £0 |
| 3258/12099 IAS 19 Adjustments | £40,711 | £0 | £0 | £0 |
| 3258/13000 Agency Staff | £41,840 | £49,636 | £49,636 | £52,930 |
| 3258/16200 Long Service Award | £329 | £0 | £0 | £0 |
| 3258/17004 Training Exps - Seminars | £1,060 | £0 | £0 | £0 |
| 3258/18004 Misc Occupational Health Costs | £680 | £0 | £0 | £0 |
| 3258/18005 Professional Body Subscription | £190 | £0 | £0 | £0 |
| 3258/18100 Insurance - Employers Liability | £1,383 | £1,383 | £1,383 | £1,383 |
| Sub Total: Employees | £441,850 | £408,375 | £409,195 | £411,780 |
| 3258/20004 Alarms Maintenance | £7,890 | £615 | £615 | £615 |
| 3258/20103 Other Miscellaneous Repairs | £7,279 | £6,000 | £6,000 | £6,000 |
| 3258/22006 Contract Repair and Mtce | £81,865 | £80,000 | £80,000 | £80,000 |
| 3258/22008 Seats | £212 | £250 | £250 | £250 |
| 3258/22009 Fire Extinguisher Maintenance | £422 | £205 | £605 | £605 |
| 3258/22013 Drives and Paths | £19,878 | £20,000 | £45,122 | £20,000 |
| 3258/22019 Gravestone Repairs | £4,720 | £3,400 | £3,400 | £38,400 |
| 3258/22020 Premises Monitoring Costs | £1,558 | £500 | £500 | £500 |
| 3258/22500 Electricity | £29,715 | £33,700 | £23,700 | £34,700 |
| 3258/22501 Gas | £101,506 | £90,500 | £90,500 | £92,500 |
| 3258/23500 Business Rates | £69,342 | £70,043 | £70,043 | £70,043 |
| 3258/24000 Water Charges-Metered | £577 | £1,200 | £1,200 | £1,200 |
| 3258/25001 Crematorium Furnace Repairs | £9,864 | £2,500 | £2,500 | £2,500 |
| 3258/26500 Window Cleaning by Contractor | £500 | £0 | £0 | £0 |
| 3258/26501 Office Cleaning by Contractor | £2,550 | £4,370 | £4,370 | £4,370 |
| 3258/27001 Trade Refuse Collection | £5,216 | £3,200 | £3,200 | £3,200 |
| 3258/28001 General Maintenance of Grounds | £14,202 | £11,465 | £11,869 | £11,465 |
| 3258/28032 Grounds Maintenance Materials | £7,344 | £3,721 | £3,721 | £3,721 |
| 3258/28033 Miscellaneous Materials | £2,430 | £1,375 | £1,375 | £1,375 |
| 3258/29000 Building & Contents Insurance | £1,531 | £1,531 | £1,531 | £1,531 |
| Sub Total: Premises Related Expenses | £368,601 | £334,575 | £350,501 | £372,975 |
| 3258/31250 Mtce - Cemetery Plant | £2,632 | £5,000 | £5,000 | £5,000 |
| 3258/32000 Rech - Vehicle and Plant Costs | £25,074 | £38,433 | £38,433 | £38,433 |
| 3258/33001 Hire of Plant | £0 | £1,000 | £1,000 | £1,000 |
| 3258/35001 Car Mileage Allowance | £189 | £300 | £300 | £300 |
| Sub Total: Transport Related Expenses | £27,895 | £44,733 | £44,733 | £44,733 |
| 3258/40100 Purchase of Equipment | £956 | £2,500 | £2,500 | £2,500 |
| 3258/40101 Prchse of Tools and Implements | £1,695 | £2,580 | £2,580 | £2,580 |
| 3258/40500 Cleaning Materials | £679 | £430 | £430 | £430 |
| 3258/40501 Domestic Equipment | £52 | £40 | £40 | £40 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3258/40502 Paper Towels | £188 | £150 | £150 | £150 |
| 3258/40503 Toilet Rolls | £120 | £200 | £200 | £200 |
| 3258/40800 Medical Requisites | £0 | £50 | £50 | £50 |
| 3258/41003 Water Coolers | £624 | £265 | £265 | £265 |
| 3258/41600 Protective Clothing Prchse/Rep | £2,386 | £1,100 | £1,100 | £1,100 |
| 3258/42000 Printing | £2,355 | £1,975 | £1,975 | £1,975 |
| 3258/42101 Photocopying Charges | £55 | £130 | £130 | £130 |
| 3258/42300 Books and Periodicals | £76 | £100 | £100 | £100 |
| 3258/42500 Security Services | £0 | £150 | £150 | £150 |
| 3258/42602 Medical Fees | £31,060 | £30,000 | £30,000 | £30,000 |
| 3258/42603 Other Fees | £8,785 | £8,100 | £8,100 | £8,100 |
| 3258/43000 Postage | £915 | £914 | £914 | £914 |
| 3258/43100 Telephones - Rentals | £1,336 | £1,116 | £1,116 | £1,116 |
| 3258/43101 Telephones - Call Charges | £654 | £24 | £24 | £24 |
| 3258/43103 Mobile Phones - Calls/Rental | £581 | £10 | £10 | £10 |
| 3258/43500 Purchase of Computer Equipment | £2,399 | £0 | £4,997 | £3,000 |
| 3258/43503 Computer - Program Licnce Chgs | £0 | £0 | £5,000 | £8,000 |
| 3258/46101 Insurance - All Risks | £1,538 | £1,538 | £1,538 | £1,538 |
| 3258/46104 Insurance - Loss of Profit | £868 | £868 | £868 | £868 |
| 3258/46106 Insurance - Public Liability | £3,651 | £3,651 | £3,651 | £3,651 |
| 3258/46301 Env Prot Act 1990 Licence Charge | £0 | £750 | £750 | £750 |
| 3258/47200 Memorials | £13,166 | £15,000 | £21,000 | £15,000 |
| 3258/47201 Book of Remembrance | £2,692 | £3,000 | £3,000 | £3,000 |
| 3258/47204 Urns | £3,871 | £5,000 | £5,000 | £5,000 |
| Sub Total: Supplies and Services | £80,699 | £79,641 | £95,638 | £90,641 |
| 3258/70101 SS - Accountancy Services | £1,824 | £1,729 | £1,729 | £1,761 |
| 3258/70102 SS - Finance Administration | £8,587 | £8,000 | £8,000 | £8,244 |
| 3258/70200 SS - Computer Services | £13,857 | £13,067 | £13,067 | £14,334 |
| 3258/70300 SS - Human Resources | £6,858 | £6,340 | £6,340 | £6,719 |
| 3258/70301 SS - Payroll Administration | £1,659 | £1,478 | £1,478 | £1,484 |
| 3258/70400 SS - Property Management Team | £5,172 | £5,480 | £5,480 | £0 |
| 3258/70700 SS - Insurance & Risk Mgmt | £1,312 | £1,264 | £1,264 | £1,254 |
| 3258/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3258/70902 SS - Customer Service Assistants | £836 | £610 | £610 | £803 |
| 3258/71100 SS - Customer Service Specialists | £9,167 | £8,683 | £8,683 | £9,255 |
| 3258/75308 SM - Parks Mobile & Arbor Team | £2,040 | £2,081 | £2,081 | £2,171 |
| 3258/75402 SM - Environmental Protection Team | £9,724 | £7,531 | £7,531 | £0 |
| 3258/75403 SM - Corporate Safety | £1,791 | £1,690 | £1,690 | £1,706 |
| 3258/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £9,126 |
| 3258/75505 SM - Regeneration Team | £0 | £7,413 | £7,413 | £6,810 |
| 3258/75600 SM - Technical Services Team | £13,588 | £8,133 | £8,133 | £2,200 |
| Sub Total: Support Services | £78,118 | £75,213 | £75,213 | £65,867 |
| 3258/80000 Capital Charges - Depreciation | £29,942 | £28,898 | £28,898 | £28,898 |
| Sub Total: Deprctn and Impairment Losses | £29,942 | £28,898 | £28,898 | £28,898 |

Expenditure Total

£1,027,106 £971,435 £1,004,178 £1,014,894

| | | | | |
|---|-------------|-------------|-------------|-------------|
| 3258/93100 Interments | -£170,851 | -£251,792 | -£141,792 | -£141,792 |
| 3258/93101 Prchse of Excl Right of Burial | -£56,872 | £0 | -£110,000 | -£110,000 |
| 3258/93104 Maintenance of Graves | -£9,005 | -£3,000 | -£3,000 | -£3,000 |
| 3258/93200 Cremations | -£1,196,943 | -£1,264,339 | -£1,219,339 | -£1,214,339 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------|----------------------|--------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3258/93201 Memorial Income | -£39,702 | -£45,000 | -£45,000 | -£45,000 |
| 3258/93206 CAMEO Scheme Income | -£2,745 | £0 | £0 | £0 |
| 3258/94406 Miscellaneous Income | £0 | £0 | -£4,997 | -£3,000 |
| Sub Total: Customer and Client Receipts | -£1,476,118 | -£1,564,131 | -£1,524,128 | -£1,517,131 |

| | | | | |
|---------------------|--------------------|--------------------|--------------------|--------------------|
| Income Total | -£1,476,118 | -£1,564,131 | -£1,524,128 | -£1,517,131 |
|---------------------|--------------------|--------------------|--------------------|--------------------|

| | | | | |
|--|------------------|------------------|------------------|------------------|
| 3258 - Cemetery and Crematorium Total | -£449,012 | -£592,696 | -£519,950 | -£502,237 |
|--|------------------|------------------|------------------|------------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3259 - Cemetery Lodge | | | | |
| 3259/20004 Alarms Maintenance | £535 | £0 | £0 | £0 |
| 3259/20103 Other Miscellaneous Repairs | £685 | £0 | £0 | £0 |
| 3259/22500 Electricity | £85 | £900 | £900 | £900 |
| 3259/22501 Gas | £905 | £1,400 | £1,400 | £1,400 |
| 3259/23500 Business Rates | £0 | £0 | £7,000 | £7,000 |
| 3259/23501 Council Tax | -£1,737 | £0 | £0 | £0 |
| 3259/26500 Window Cleaning by Contractor | £0 | £240 | £240 | £240 |
| 3259/26501 Office Cleaning by Contractor | £345 | £630 | £630 | £630 |
| Sub Total: Premises Related Expenses | £819 | £3,170 | £10,170 | £10,170 |
| 3259/40500 Cleaning Materials | £75 | £0 | £0 | £0 |
| 3259/40505 Sanitary Bins | £0 | £100 | £100 | £100 |
| 3259/41003 Water Coolers | £0 | £150 | £150 | £150 |
| 3259/43604 Computer - Other Expenditure | £0 | £600 | £600 | £600 |
| Sub Total: Supplies and Services | £75 | £850 | £850 | £850 |
| Expenditure Total | £894 | £4,020 | £11,020 | £11,020 |
| 3259 - Cemetery Lodge Total | £894 | £4,020 | £11,020 | £11,020 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3329 - Covid-19 Support | | | | |
| 3329/75402 SM - Environmental Protection Team | £9,724 | £0 | £0 | £0 |
| 3329/75408 SM - Environmental Health Management | £19,331 | £0 | £0 | £0 |
| Sub Total: Support Services | £29,055 | £0 | £0 | £0 |
| Expenditure Total | £29,055 | £0 | £0 | £0 |
| 3329 - Covid-19 Support Total | £29,055 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3332 - Health & Safety Compliance | | | | |
| 3332/70102 SS - Finance Administration | £70 | £65 | £65 | £67 |
| 3332/70601 SS - Legal Services Team | £15,832 | £13,728 | £13,728 | £0 |
| 3332/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3332/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3332/75401 SM - Commercial Team | £0 | £0 | £0 | £64,884 |
| 3332/75402 SM - Environmental Protection Team | £4,862 | £3,765 | £3,765 | £0 |
| 3332/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 3332/75407 SM - Operational Services Team | £790 | £0 | £0 | £0 |
| 3332/75408 SM - Environmental Health Management | £0 | £0 | £0 | £1,372 |
| Sub Total: Support Services | £23,283 | £19,297 | £19,297 | £70,150 |
| Expenditure Total | £23,283 | £19,297 | £19,297 | £70,150 |
| 3332 - Health & Safety Compliance Total | £23,283 | £19,297 | £19,297 | £70,150 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3343 - Contain Outbreak Management Fund (COMF) | | | | |
| 3343/42600 Consultants Fees | £780 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £780 | £0 | £0 | £0 |
| Expenditure Total | £780 | £0 | £0 | £0 |
| 3343 - Contain Outbreak Management Fund (COM) | £780 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3346 - Household Support Fund | | | | |
| 3346/46728 HSF Initiatives - CAB | £381,674 | £0 | £270,000 | £0 |
| 3346/46731 HSF Initiatives - Household Essential It | £38,541 | £0 | £20,000 | £0 |
| 3346/46733 HSF - Food Bank | £72,496 | £0 | £62,661 | £0 |
| 3346/46734 HSF Initiatives - Age UK | £14,000 | £0 | £0 | £0 |
| 3346/46741 HSF - Home Start | £15,000 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £521,711 | £0 | £352,661 | £0 |
| Expenditure Total | | | | |
| | £521,711 | £0 | £352,661 | £0 |
| 3346/91085 LCC - Household Support Funding | -£521,711 | £0 | -£352,661 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£521,711 | £0 | -£352,661 | £0 |
| Income Total | | | | |
| | -£521,711 | £0 | -£352,661 | £0 |
| 3346 - Household Support Fund Total | | | | |
| | £0 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3350 - Taxi Licensing | | | | |
| 3350/40700 Licensing Expenditure | £28,417 | £25,000 | £25,000 | £25,000 |
| 3350/43503 Computer - Program Licnce Chgs | £4,024 | £3,300 | £3,300 | £3,300 |
| 3350/46300 Licensing Charges | £0 | £550 | £550 | £550 |
| Sub Total: Supplies and Services | £32,441 | £28,850 | £28,850 | £28,850 |
| | | | | |
| 3350/58000 DBS Checks - Disclosure & Barring Servic | £4,500 | £6,500 | £6,500 | £6,500 |
| Sub Total: Third Party Payments | £4,500 | £6,500 | £6,500 | £6,500 |
| | | | | |
| 3350/70101 SS - Accountancy Services | £1,219 | £1,156 | £1,156 | £1,177 |
| 3350/70102 SS - Finance Administration | £834 | £777 | £777 | £801 |
| 3350/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £5,568 |
| 3350/70601 SS - Legal Services Team | £0 | £0 | £0 | £2,021 |
| 3350/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3350/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3350/71100 SS - Customer Service Specialists | £9,933 | £9,411 | £9,411 | £10,031 |
| 3350/75402 SM - Environmental Protection Team | £1,945 | £1,506 | £1,506 | £0 |
| 3350/75405 SM - Licensing Team | £103,773 | £97,759 | £97,759 | £76,818 |
| 3350/75407 SM - Operational Services Team | £790 | £0 | £0 | £0 |
| 3350/75408 SM - Environmental Health Management | £9,665 | £9,070 | £9,070 | £0 |
| Sub Total: Support Services | £135,053 | £126,585 | £126,585 | £96,421 |
| | | | | |
| Expenditure Total | £171,993 | £161,935 | £161,935 | £131,771 |
| | | | | |
| 3350/93360 Hackney Carriage Drivers Test | -£3,140 | -£2,104 | -£2,104 | -£2,104 |
| 3350/93362 Hackney Crriage Vehicle Licncs | -£24,282 | -£19,016 | -£19,016 | -£19,016 |
| 3350/93363 Hackney Carriage Driver Licncs | -£39,432 | -£21,094 | -£21,094 | -£21,094 |
| 3350/93364 Private Hire Vehicle Licences | -£61,370 | -£76,296 | -£76,296 | -£76,296 |
| 3350/93365 Private Hire Driver Licences | -£5,579 | -£6,380 | -£6,380 | -£6,380 |
| 3350/93366 Private Hire Operator Licences | -£2,534 | -£3,089 | -£3,089 | -£3,089 |
| 3350/93367 Issue of HC Plates | -£823 | -£520 | -£520 | -£520 |
| 3350/93368 Issue of PH Plates | -£3,904 | -£1,040 | -£1,040 | -£1,040 |
| 3350/93369 Private Hire Door Stickers | -£1,172 | -£168 | -£168 | -£168 |
| 3350/93371 Replacement of Badges | -£84 | -£54 | -£54 | -£54 |
| 3350/93403 Regularisation Fee | £545 | £0 | £0 | £0 |
| 3350/93409 Building Notice Fee - Dom Ext | -£1,089 | £0 | £0 | £0 |
| 3350/94401 DBS Disclosure Fees | -£5,531 | -£6,500 | -£6,500 | -£6,500 |
| Sub Total: Customer and Client Receipts | -£148,394 | -£136,261 | -£136,261 | -£136,261 |
| | | | | |
| 3350/90057 New Burdens Grant | £0 | £0 | -£597 | £0 |
| Sub Total: Appropriations | £0 | £0 | -£597 | £0 |
| | | | | |
| Income Total | -£148,394 | -£136,261 | -£136,858 | -£136,261 |
| | | | | |
| 3350 - Taxi Licensing Total | £23,600 | £25,674 | £25,077 | -£4,490 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3351 - Miscellaneous Licensing | | | | |
| 3351/10021 Salaries - Overtime (1.0) | £255 | £0 | £0 | £0 |
| Sub Total: Employees | £255 | £0 | £0 | £0 |
| 3351/40700 Licensing Expenditure | £4,838 | £500 | £500 | £500 |
| Sub Total: Supplies and Services | £4,838 | £500 | £500 | £500 |
| 3351/70101 SS - Accountancy Services | £1,219 | £1,156 | £1,156 | £1,177 |
| 3351/70102 SS - Finance Administration | £521 | £486 | £486 | £501 |
| 3351/70600 SS - Head of Governance | £5,186 | £7,780 | £7,780 | £8,353 |
| 3351/70601 SS - Legal Services Team | £0 | £0 | £0 | £1,011 |
| 3351/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3351/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3351/71100 SS - Customer Service Specialists | £2,466 | £2,336 | £2,336 | £2,490 |
| 3351/75402 SM - Environmental Protection Team | £14,460 | £11,431 | £11,431 | £3,944 |
| 3351/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3351/75405 SM - Licensing Team | £26,463 | £26,160 | £26,160 | £48,913 |
| 3351/75408 SM - Environmental Health Management | £4,833 | £4,535 | £4,535 | £1,372 |
| Sub Total: Support Services | £56,856 | £55,603 | £55,603 | £69,287 |
| Expenditure Total | £61,949 | £56,103 | £56,103 | £69,787 |
| 3351/93305 Accup/Elctrylsis/Tattoo Licncs | -£356 | -£1,000 | -£1,000 | -£1,000 |
| 3351/93306 Pavement Cafes Licences | -£1,646 | -£2,000 | -£2,000 | -£2,000 |
| 3351/93308 Street Trading Licences | -£4,410 | -£2,000 | -£2,000 | -£2,000 |
| 3351/93340 Animal Licensing - Boarding | -£5,908 | -£3,000 | -£3,000 | -£3,000 |
| 3351/93341 Animal Licensing - Breeding | -£897 | -£500 | -£500 | -£500 |
| 3351/93343 Animal Licensing - Pet Shops | -£626 | -£500 | -£500 | -£500 |
| 3351/93344 Animal Licensing - Riding Estb | -£144 | -£300 | -£300 | -£300 |
| 3351/94402 Veterinary Fees | -£444 | -£500 | -£500 | -£500 |
| Sub Total: Customer and Client Receipts | -£14,431 | -£9,800 | -£9,800 | -£9,800 |
| Income Total | -£14,431 | -£9,800 | -£9,800 | -£9,800 |
| 3351 - Miscellaneous Licensing Total | £47,518 | £46,303 | £46,303 | £59,987 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3352 - Residential Park Homes Licensing | | | | |
| 3352/70101 SS - Accountancy Services | £1,219 | £1,156 | £1,156 | £1,177 |
| 3352/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £0 |
| 3352/70601 SS - Legal Services Team | £0 | £0 | £0 | £2,021 |
| 3352/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3352/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3352/75405 SM - Licensing Team | £19,596 | £16,983 | £16,983 | £27,116 |
| 3352/75408 SM - Environmental Health Management | £9,665 | £9,070 | £9,070 | £0 |
| Sub Total: Support Services | £35,671 | £32,401 | £32,401 | £31,840 |
| Expenditure Total | | | | |
| | £35,671 | £32,401 | £32,401 | £31,840 |
| 3352/93324 Mob Homes - Ann Licence Fee | -£8,100 | -£6,000 | -£6,000 | -£6,000 |
| 3352/93325 Mob Homes - Fit & Proper Person Test | £0 | -£4,000 | -£4,000 | -£4,000 |
| Sub Total: Customer and Client Receipts | -£8,100 | -£10,000 | -£10,000 | -£10,000 |
| Income Total | | | | |
| | -£8,100 | -£10,000 | -£10,000 | -£10,000 |
| 3352 - Residential Park Homes Licensing Total | | | | |
| | £27,571 | £22,401 | £22,401 | £21,840 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3353 - Licensing Act 2003 | | | | |
| 3353/43503 Computer - Program Licnce Chgs | £4,255 | £3,300 | £3,300 | £3,300 |
| 3353/45300 Subscrptns and Levies General | £0 | £96 | £96 | £96 |
| 3353/46901 Miscellaneous Expenses | £2,312 | £504 | £504 | £504 |
| Sub Total: Supplies and Services | £6,567 | £3,900 | £3,900 | £3,900 |
| 3353/70101 SS - Accountancy Services | £604 | £287 | £287 | £292 |
| 3353/70102 SS - Finance Administration | £417 | £389 | £389 | £401 |
| 3353/70600 SS - Head of Governance | £5,186 | £10,374 | £10,374 | £11,137 |
| 3353/70601 SS - Legal Services Team | £0 | £0 | £0 | £15,158 |
| 3353/70700 SS - Insurance & Risk Mgmt | £10 | £5 | £5 | £5 |
| 3353/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3353/75402 SM - Environmental Protection Team | £0 | £0 | £0 | £5,362 |
| 3353/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3353/75405 SM - Licensing Team | £42,175 | £42,117 | £42,117 | £69,568 |
| 3353/75408 SM - Environmental Health Management | £4,833 | £4,535 | £4,535 | £0 |
| Sub Total: Support Services | £54,928 | £59,421 | £59,421 | £103,444 |
| Expenditure Total | £61,495 | £63,321 | £63,321 | £107,344 |
| 3353/93302 Premises Licences 2003 Act | -£86,763 | -£93,000 | -£93,000 | -£93,000 |
| 3353/93304 Game/Hunting Licences | -£21 | £0 | £0 | £0 |
| 3353/93305 Accup/Elctrylsis/Tattoo Licncs | -£21 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£86,805 | -£93,000 | -£93,000 | -£93,000 |
| Income Total | -£86,805 | -£93,000 | -£93,000 | -£93,000 |
| 3353 - Licensing Act 2003 Total | -£25,310 | -£29,679 | -£29,679 | £14,344 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3354 - Gambling Act 2005 | | | | |
| 3354/70101 SS - Accountancy Services | £615 | £583 | £583 | £594 |
| 3354/70102 SS - Finance Administration | £35 | £32 | £32 | £33 |
| 3354/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3354/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3354/75405 SM - Licensing Team | £13,648 | £12,431 | £12,431 | £9,052 |
| 3354/75408 SM - Environmental Health Management | £4,833 | £4,535 | £4,535 | £0 |
| Sub Total: Support Services | £19,136 | £17,586 | £17,586 | £11,205 |
| Expenditure Total | | | | |
| | £19,136 | £17,586 | £17,586 | £11,205 |
| 3354/93300 Gaming/Amusements Licences | -£6,930 | -£6,000 | -£6,000 | -£6,000 |
| Sub Total: Customer and Client Receipts | -£6,930 | -£6,000 | -£6,000 | -£6,000 |
| Income Total | | | | |
| | -£6,930 | -£6,000 | -£6,000 | -£6,000 |
| 3354 - Gambling Act 2005 Total | | | | |
| | £12,206 | £11,586 | £11,586 | £5,205 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3356 - Touring Park Licensing | | | | |
| 3356/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3356/70600 SS - Head of Governance | £5,186 | £5,187 | £5,187 | £0 |
| 3356/70601 SS - Legal Services Team | £0 | £0 | £0 | £2,021 |
| 3356/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3356/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3356/75405 SM - Licensing Team | £3,584 | £3,513 | £3,513 | £6,046 |
| Sub Total: Support Services | £9,077 | £8,992 | £8,992 | £9,885 |
| Expenditure Total | £9,077 | £8,992 | £8,992 | £9,885 |
| 3356 - Touring Park Licensing Total | £9,077 | £8,992 | £8,992 | £9,885 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3379 - Comm Safety - Delivery Costs | | | | |
| 3379/22503 Electricity - CCTV | £2,618 | £3,000 | £3,000 | £3,000 |
| Sub Total: Premises Related Expenses | £2,618 | £3,000 | £3,000 | £3,000 |
| 3379/32000 Rech - Vehicle and Plant Costs | £6,748 | £9,647 | £9,647 | £9,647 |
| Sub Total: Transport Related Expenses | £6,748 | £9,647 | £9,647 | £9,647 |
| 3379/46101 Insurance - All Risks | £560 | £560 | £560 | £560 |
| 3379/47401 Fylde CCTV Costs | £42,229 | £44,480 | £61,731 | £44,480 |
| Sub Total: Supplies and Services | £42,788 | £45,040 | £62,291 | £45,040 |
| 3379/70101 SS - Accountancy Services | £2,449 | £2,322 | £2,322 | £2,365 |
| 3379/70102 SS - Finance Administration | £1,391 | £1,296 | £1,296 | £1,335 |
| 3379/70200 SS - Computer Services | £4,590 | £4,328 | £4,328 | £4,748 |
| 3379/70601 SS - Legal Services Team | £565 | £490 | £490 | £0 |
| 3379/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 3379/70701 SS - Deputy Chief Executive | £4,339 | £2,862 | £2,862 | £2,790 |
| 3379/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3379/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3379/75408 SM - Environmental Health Management | £9,665 | £9,070 | £9,070 | £4,115 |
| 3379/75507 SM - Community Safety Team | £63,749 | £49,992 | £49,992 | £65,756 |
| Sub Total: Support Services | £88,456 | £72,079 | £72,079 | £82,635 |
| 3379/80000 Capital Charges - Depreciation | £23,318 | £7,406 | £7,406 | £7,406 |
| Sub Total: Deprctn and Impairment Losses | £23,318 | £7,406 | £7,406 | £7,406 |
| Expenditure Total | £163,929 | £137,172 | £154,423 | £147,728 |
| 3379 - Comm Safety - Delivery Costs Total | £163,929 | £137,172 | £154,423 | £147,728 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3380 - Community Safety Initiatives | | | | |
| 3380/46700 Community Safety Initiatives | £1,221 | £0 | £8,379 | £0 |
| Sub Total: Supplies and Services | £1,221 | £0 | £8,379 | £0 |
| Expenditure Total | £1,221 | £0 | £8,379 | £0 |
| 3380 - Community Safety Initiatives Total | £1,221 | £0 | £8,379 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3384 - Health & Wellbeing | | | | |
| 3384/10000 Salaries - Basic Pay | £52,853 | £36,292 | £49,276 | £37,454 |
| 3384/10098 IFRS - Accrued Annual/Flexi Leave Adj | £100 | £0 | £0 | £0 |
| 3384/11000 National Insurance | £5,345 | £4,694 | £5,871 | £4,868 |
| 3384/12000 Pension Costs (Employer Contrbtn) | £8,034 | £5,811 | £7,762 | £2,697 |
| 3384/12002 Surplus Contributions | -£1,905 | -£1,220 | -£1,220 | £0 |
| 3384/12021 Actuarial Valn Adjustments (3 year) | £1,042 | £0 | £0 | £0 |
| 3384/12023 Actuarial Reconciliation Adjs (3 year) | £355 | £0 | £0 | £0 |
| 3384/12099 IAS 19 Adjustments | £8,150 | £0 | £0 | £0 |
| 3384/18100 Insurance - Employers Liability | £271 | £271 | £271 | £271 |
| Sub Total: Employees | £74,244 | £45,848 | £61,960 | £45,290 |
| 3384/40100 Purchase of Equipment | £648 | £0 | £0 | £0 |
| 3384/43103 Mobile Phones - Calls/Rental | £113 | £0 | £0 | £0 |
| 3384/46106 Insurance - Public Liability | £714 | £714 | £714 | £714 |
| 3384/46727 HAF Initiative | £132,779 | £0 | £137,807 | £0 |
| 3384/46750 UK Network of Age-friendly Communities | £5,000 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £139,254 | £714 | £138,521 | £714 |
| 3384/70101 SS - Accountancy Services | £885 | £840 | £840 | £856 |
| 3384/70200 SS - Computer Services | £4,590 | £4,328 | £4,328 | £4,748 |
| 3384/70300 SS - Human Resources | £1,715 | £1,585 | £1,585 | £1,680 |
| 3384/70301 SS - Payroll Administration | £413 | £368 | £368 | £370 |
| 3384/70400 SS - Property Management Team | £443 | £488 | £488 | £5,453 |
| 3384/70500 SS - Accommodation - Town Hall | £8,549 | £3,253 | £3,253 | £3,319 |
| 3384/70901 SS - Communications and PR | £0 | £0 | £0 | £1,671 |
| 3384/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £2,253 |
| 3384/75403 SM - Corporate Safety | £448 | £423 | £423 | £427 |
| 3384/75407 SM - Operational Services Team | £1,581 | £0 | £0 | £0 |
| 3384/75408 SM - Environmental Health Management | £0 | £0 | £0 | £2,744 |
| 3384/75700 SM - Housing Team | £24,278 | £14,058 | £14,058 | £7,324 |
| Sub Total: Support Services | £42,902 | £25,343 | £25,343 | £30,845 |
| Expenditure Total | £256,400 | £71,905 | £225,824 | £76,849 |
| 3384/91082 LCC - Holiday Activities & Food Programm | -£153,709 | £0 | -£153,780 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£153,709 | £0 | -£153,780 | £0 |
| Income Total | -£153,709 | £0 | -£153,780 | £0 |
| 3384 - Health & Wellbeing Total | £102,691 | £71,905 | £72,044 | £76,849 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3385 - Ukraine Scheme | | | | |
| 3385/10000 Salaries - Basic Pay | £19,843 | £0 | £0 | £0 |
| 3385/10098 IFRS - Accrued Annual/Flexi Leave Adj | -£154 | £0 | £0 | £0 |
| 3385/11000 National Insurance | £1,961 | £0 | £0 | £0 |
| 3385/12000 Pension Costs (Employer Contrbtn) | £3,019 | £0 | £0 | £0 |
| 3385/12002 Surplus Contributions | -£725 | £0 | £0 | £0 |
| 3385/12021 Actuarial Valn Adjustments (3 year) | £434 | £0 | £0 | £0 |
| 3385/12023 Actuarial Reconciliation Adjs (3 year) | £133 | £0 | £0 | £0 |
| 3385/12099 IAS 19 Adjustments | £3,098 | £0 | £0 | £0 |
| Sub Total: Employees | £27,609 | £0 | £0 | £0 |
| 3385/35001 Car Mileage Allowance | £58 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £58 | £0 | £0 | £0 |
| 3385/40100 Purchase of Equipment | £380 | £0 | £0 | £0 |
| 3385/46736 Ukraine Sponsors `Thank you` Payment | £189,728 | £0 | £120,000 | £0 |
| 3385/46739 Ukraine Community Fund | £83,206 | £0 | £0 | £0 |
| 3385/46743 Ukraine Sponsors `Thank you` Top-up | £7,625 | £0 | £0 | £0 |
| 3385/47100 B&B | £2,850 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £283,789 | £0 | £120,000 | £0 |
| 3385/70901 SS - Communications and PR | £0 | £0 | £0 | £1,671 |
| 3385/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £1,126 |
| 3385/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 3385/75700 SM - Housing Team | £0 | £17,521 | £17,521 | £1,783 |
| Sub Total: Support Services | £0 | £17,521 | £17,521 | £6,101 |
| Expenditure Total | £311,456 | £17,521 | £137,521 | £6,101 |
| 3385/91088 LCC - Ukraine Scheme Funding | £15,499 | £0 | £0 | £0 |
| 3385/91090 LCC - Ukraine Thank you Payments Fundin | -£186,753 | £0 | -£120,000 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£171,254 | £0 | -£120,000 | £0 |
| Income Total | -£171,254 | £0 | -£120,000 | £0 |
| 3385 - Ukraine Scheme Total | £140,202 | £17,521 | £17,521 | £6,101 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5000 - Housing Strategy | | | | |
| 5000/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 5000/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5000/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 5000/75402 SM - Environmental Protection Team | £4,862 | £3,765 | £3,765 | £0 |
| 5000/75404 SM - Head of Env. Health & Housing | £0 | £32,690 | £32,690 | £3,802 |
| 5000/75501 SM - Development Management Team | £16,385 | £14,262 | £14,262 | £14,665 |
| 5000/75502 SM - Planning Policy Team | £25,302 | £0 | £0 | £0 |
| 5000/75700 SM - Housing Team | £82,414 | £52,053 | £52,053 | £61,725 |
| Sub Total: Support Services | £130,973 | £104,776 | £104,776 | £80,489 |
| Expenditure Total | £130,973 | £104,776 | £104,776 | £80,489 |
| 5000 - Housing Strategy Total | £130,973 | £104,776 | £104,776 | £80,489 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5001 - Energy Efficiency | | | | |
| 5001/45300 Subscrptns and Levies General | £0 | £1,600 | £1,600 | £1,600 |
| Sub Total: Supplies and Services | £0 | £1,600 | £1,600 | £1,600 |
| 5001/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 5001/70102 SS - Finance Administration | £70 | £65 | £65 | £67 |
| 5001/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5001/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 5001/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 5001/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 5001/75700 SM - Housing Team | £7,665 | £28,602 | £28,602 | £26,512 |
| Sub Total: Support Services | £10,915 | £31,692 | £31,692 | £29,445 |
| Expenditure Total | £10,915 | £33,292 | £33,292 | £31,045 |
| 5001 - Energy Efficiency Total | £10,915 | £33,292 | £33,292 | £31,045 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5050 - Registered Social Landlords | | | | |
| 5050/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5050/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £1,521 |
| 5050/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 5050/75700 SM - Housing Team | £26,844 | £54,433 | £54,433 | £61,937 |
| Sub Total: Support Services | £28,019 | £55,457 | £55,457 | £64,511 |
| Expenditure Total | £28,019 | £55,457 | £55,457 | £64,511 |
| 5050 - Registered Social Landlords Total | £28,019 | £55,457 | £55,457 | £64,511 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5100 - Housing Advice | | | | |
| 5100/70601 SS - Legal Services Team | £565 | £490 | £490 | £0 |
| 5100/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5100/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 5100/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 5100/75700 SM - Housing Team | £96,762 | £81,834 | £81,834 | £71,821 |
| Sub Total: Support Services | £98,502 | £83,348 | £83,348 | £76,676 |
| Expenditure Total | £98,502 | £83,348 | £83,348 | £76,676 |
| 5100 - Housing Advice Total | £98,502 | £83,348 | £83,348 | £76,676 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5200 - Housing Standards | | | | |
| 5200/10000 Salaries - Basic Pay | £132,610 | £141,536 | £141,985 | £150,232 |
| 5200/10071 Salaries - Honorarium | £1,554 | £0 | £0 | £0 |
| 5200/10098 IFRS - Accrued Annual/Flexi Leave Adj | £73 | £0 | £0 | £0 |
| 5200/11000 National Insurance | £12,604 | £18,230 | £18,230 | £19,535 |
| 5200/12000 Pension Costs (Employer Contrbtn) | £20,452 | £23,736 | £23,736 | £10,817 |
| 5200/12002 Surplus Contributions | -£4,851 | -£4,982 | -£4,982 | £0 |
| 5200/12021 Actuarial Valn Adjustments (3 year) | £2,663 | £0 | £0 | £0 |
| 5200/12023 Actuarial Reconciliation Adjs (3 year) | £904 | £0 | £0 | £0 |
| 5200/12099 IAS 19 Adjustments | £20,758 | £0 | £0 | £0 |
| 5200/14008 Mobile Phone Allowance | £360 | £0 | £0 | £0 |
| 5200/18100 Insurance - Employers Liability | £717 | £717 | £717 | £717 |
| Sub Total: Employees | £187,844 | £179,237 | £179,686 | £181,301 |
| 5200/34001 Oth Public Trspt Csts - Offcrs | £64 | £0 | £0 | £0 |
| 5200/35000 Essential User Allowance | £3,735 | £1,810 | £1,810 | £1,810 |
| 5200/35001 Car Mileage Allowance | £1,528 | £4,000 | £4,000 | £4,000 |
| Sub Total: Transport Related Expenses | £5,327 | £5,810 | £5,810 | £5,810 |
| 5200/40100 Purchase of Equipment | £524 | £200 | £200 | £200 |
| 5200/42101 Photocopying Charges | £60 | £142 | £142 | £142 |
| 5200/42200 Stationery | £300 | £0 | £0 | £0 |
| 5200/43000 Postage | £0 | £11 | £11 | £11 |
| 5200/43103 Mobile Phones - Calls/Rental | £395 | £0 | £0 | £0 |
| 5200/46106 Insurance - Public Liability | £1,892 | £1,892 | £1,892 | £1,892 |
| 5200/46944 Healthy Homes Project | £10,045 | £0 | £12,725 | £0 |
| Sub Total: Supplies and Services | £13,217 | £2,245 | £14,970 | £2,245 |
| 5200/46910 Care & Repair | £25,120 | £30,000 | £30,000 | £30,000 |
| Sub Total: Third Party Payments | £25,120 | £30,000 | £30,000 | £30,000 |
| 5200/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 5200/70102 SS - Finance Administration | £1,634 | £1,522 | £1,522 | £1,569 |
| 5200/70200 SS - Computer Services | £9,268 | £8,739 | £8,739 | £9,587 |
| 5200/70300 SS - Human Resources | £5,144 | £4,755 | £4,755 | £5,039 |
| 5200/70301 SS - Payroll Administration | £1,246 | £1,110 | £1,110 | £1,115 |
| 5200/70400 SS - Property Management Team | £726 | £800 | £800 | £8,943 |
| 5200/70500 SS - Accommodation - Town Hall | £14,020 | £5,335 | £5,335 | £5,444 |
| 5200/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5200/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 5200/71100 SS - Customer Service Specialists | £3,054 | £2,893 | £2,893 | £3,084 |
| 5200/75402 SM - Environmental Protection Team | £9,724 | £7,531 | £7,531 | £0 |
| 5200/75403 SM - Corporate Safety | £1,343 | £1,268 | £1,268 | £1,280 |
| 5200/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 5200/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 5200/75700 SM - Housing Team | £59,444 | £38,776 | £38,776 | £75,333 |
| Sub Total: Support Services | £108,783 | £75,754 | £75,754 | £116,541 |
| 5200/80000 Capital Charges - Depreciation | £5,935 | £0 | £0 | £0 |
| 5200/83001 Rev Exp funded from Capital | £2,990,331 | £2,972,000 | £2,469,000 | £1,535,000 |
| 5200/84000 De-minimus Capital Expenditure | £6,727 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Deprctn and Impairment Losses | £3,002,993 | £2,972,000 | £2,469,000 | £1,535,000 |
| Expenditure Total | £3,343,285 | £3,265,046 | £2,775,220 | £1,870,897 |
| 5200/90073 DLUHC PRS Healthy Homes Project | -£11,000 | £0 | £0 | £0 |
| Sub Total: Government Grants | -£11,000 | £0 | £0 | £0 |
| 5200/91103 Income from Enforcement Action | £0 | -£1,000 | -£1,000 | -£1,000 |
| 5200/91300 REFCUS Income | -£2,990,331 | -£2,972,000 | -£2,469,000 | -£1,535,000 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£2,990,331 | -£2,973,000 | -£2,470,000 | -£1,536,000 |
| 5200/93372 HMO Licencing | -£5,640 | -£800 | -£800 | -£800 |
| 5200/94003 Disabled Facilities Grant Fees | -£145,468 | -£160,000 | -£160,000 | -£160,000 |
| 5200/94005 Enforcement Notices | -£2,019 | -£10,000 | -£20,000 | -£10,000 |
| Sub Total: Customer and Client Receipts | -£153,127 | -£170,800 | -£180,800 | -£170,800 |
| Income Total | -£3,154,458 | -£3,143,800 | -£2,650,800 | -£1,706,800 |
| 5200 - Housing Standards Total | £188,826 | £121,246 | £124,420 | £164,097 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 5270 - Homelessness | | | | |
| 5270/10000 Salaries - Basic Pay | £85,030 | £98,601 | £98,880 | £103,180 |
| 5270/10098 IFRS - Accrued Annual/Flexi Leave Adj | £349 | £0 | £0 | £0 |
| 5270/11000 National Insurance | £8,774 | £12,540 | £12,540 | £13,227 |
| 5270/12000 Pension Costs (Employer Contrbtn) | £12,934 | £3,808 | £3,808 | £7,429 |
| 5270/12002 Surplus Contributions | -£3,059 | -£799 | -£799 | £0 |
| 5270/12021 Actuarial Valn Adjustments (3 year) | £1,641 | £0 | £0 | £0 |
| 5270/12023 Actuarial Reconciliation Adjs (3 year) | £572 | £0 | £0 | £0 |
| 5270/12099 IAS 19 Adjustments | £13,091 | £0 | £0 | £0 |
| 5270/17004 Training Exps - Seminars | £52 | £1,600 | £1,600 | £1,600 |
| 5270/18100 Insurance - Employers Liability | £131 | £131 | £131 | £131 |
| Sub Total: Employees | £119,513 | £115,881 | £116,160 | £125,567 |
| 5270/22017 Storage and Removal Costs | £10,752 | £5,757 | £11,269 | £5,757 |
| Sub Total: Premises Related Expenses | £10,752 | £5,757 | £11,269 | £5,757 |
| 5270/34200 Travel Warrants - Homelessness | £784 | £300 | £300 | £300 |
| 5270/35000 Essential User Allowance | £2,518 | £0 | £0 | £0 |
| 5270/35001 Car Mileage Allowance | £108 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £3,411 | £300 | £300 | £300 |
| 5270/40100 Purchase of Equipment | £940 | £0 | £0 | £0 |
| 5270/42600 Consultants Fees | £0 | £0 | £27,188 | £0 |
| 5270/42602 Medical Fees | £0 | £500 | £500 | £500 |
| 5270/43103 Mobile Phones - Calls/Rental | £120 | £0 | £0 | £0 |
| 5270/43503 Computer - Program Licnce Chgs | £12,137 | £10,000 | £10,000 | £10,000 |
| 5270/46106 Insurance - Public Liability | £345 | £345 | £345 | £345 |
| 5270/46400 Legal Fees and Court Costs | £22,700 | £0 | £0 | £0 |
| 5270/46711 CAB - Debt Advice Service | -£600 | £0 | £0 | £0 |
| 5270/46712 Homlessness Reduction Act Initiatives | £18,366 | £7,270 | £38,725 | £7,270 |
| 5270/46724 Domestic Abuse Act Initiatives | £36,194 | £36,000 | £36,000 | £37,078 |
| 5270/46748 Renters Reform Act | £0 | £0 | £0 | £30,323 |
| 5270/46911 Invest to Save Expenditure | £0 | £10,757 | £10,757 | £10,757 |
| 5270/47100 B&B | £377,593 | £164,625 | £290,792 | £206,605 |
| 5270/47105 Homelessness Preventn Project | £0 | £0 | £0 | £105,010 |
| 5270/47106 Repossessions prevention | £3,000 | £0 | £24,000 | £0 |
| 5270/47110 Out of Hours Service | £3,976 | £0 | £0 | £0 |
| 5270/47111 Void Loss/Recharge Costs | £25,006 | £15,047 | £26,071 | £15,047 |
| 5270/47112 Choice Based Lettings Running Costs | £7,326 | £2,100 | £2,100 | £2,100 |
| 5270/47115 Rapid Re-housing Programme | £115 | £2,000 | £4,000 | £2,000 |
| 5270/47117 Changing Futures Programme | £2,035 | £0 | £4,765 | £0 |
| 5270/47119 Asylum Seeker Dispersal | £0 | £24,000 | £64,000 | £24,000 |
| Sub Total: Supplies and Services | £509,252 | £272,644 | £539,243 | £451,035 |
| 5270/58000 DBS Checks - Disclosure & Barring Servic | £51 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £51 | £0 | £0 | £0 |
| 5270/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 5270/70102 SS - Finance Administration | £6,293 | £5,862 | £5,862 | £6,041 |
| 5270/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5270/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5270/71100 SS - Customer Service Specialists | £3,054 | £2,893 | £2,893 | £3,084 |
| 5270/75402 SM - Environmental Protection Team | £9,724 | £7,531 | £7,531 | £0 |
| 5270/75404 SM - Head of Env. Health & Housing | £0 | £0 | £0 | £3,802 |
| 5270/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 5270/75700 SM - Housing Team | £99,565 | £95,603 | £95,603 | £88,703 |
| Sub Total: Support Services | £121,816 | £114,914 | £114,914 | £102,975 |

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|--------------------------|-----------------|-----------------|-----------------|-----------------|
| Expenditure Total | £764,794 | £509,496 | £781,886 | £685,634 |
|--------------------------|-----------------|-----------------|-----------------|-----------------|

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|--|------------------|-----------------|-----------------|-----------------|
| 5270/90065 MHCLG - Domestic Abuse -Support to Vict | -£35,690 | -£36,000 | -£36,000 | -£37,078 |
| 5270/90067 Rough Sleeper Initiative | -£44,048 | £0 | £0 | £0 |
| 5270/90070 Asylum Seeker Dispersal Grant | -£131,750 | £0 | £0 | £0 |
| 5270/90075 Renters Rights Act | £0 | £0 | £0 | -£30,323 |
| Sub Total: Government Grants | -£211,488 | -£36,000 | -£36,000 | -£67,401 |

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| 5270/94000 Hsing Benefit/Univrsal Credit Repayment | -£120,389 | -£82,000 | -£87,000 | -£50,000 |
| 5270/94006 Rebates from Invest to Save Exp | £0 | -£5,000 | -£5,000 | -£5,000 |
| 5270/94406 Miscellaneous Income | -£16,606 | -£12,000 | -£12,000 | -£2,000 |
| 5270/94414 CLG Homelessness Grant | -£244,259 | -£151,879 | -£361,887 | -£225,010 |
| Sub Total: Customer and Client Receipts | -£381,254 | -£250,879 | -£465,887 | -£282,010 |

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|---------------------|------------------|------------------|------------------|------------------|
| Income Total | -£592,742 | -£286,879 | -£501,887 | -£349,411 |
|---------------------|------------------|------------------|------------------|------------------|

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|----------------------------------|-----------------|-----------------|-----------------|-----------------|
| 5270 - Homelessness Total | £172,052 | £222,617 | £279,999 | £336,223 |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 5450 - Supporting People | | | | |
| 5450/70700 SS - Insurance & Risk Mgmt | £5 | £5 | £5 | £5 |
| 5450/70901 SS - Communications and PR | £0 | £0 | £0 | £3,343 |
| 5450/71100 SS - Customer Service Specialists | £3,054 | £2,893 | £2,893 | £3,084 |
| 5450/75501 SM - Development Management Team | £1,170 | £1,019 | £1,019 | £1,048 |
| 5450/75700 SM - Housing Team | £53,140 | £0 | £0 | £0 |
| Sub Total: Support Services | £57,369 | £3,917 | £3,917 | £7,480 |
| Expenditure Total | £57,369 | £3,917 | £3,917 | £7,480 |
| 5450 - Supporting People Total | £57,369 | £3,917 | £3,917 | £7,480 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7605 - Licensing Team | | | | |
| 7605/10000 Salaries - Basic Pay | £118,594 | £146,342 | £146,756 | £158,908 |
| 7605/10022 Salaries - Overtime (1.5) | £151 | £0 | £0 | £0 |
| 7605/10023 Salaries - Overtime (2.0) | £115 | £0 | £0 | £0 |
| 7605/10033 Salary Sacrifice - Leave Redctn | -£651 | £0 | £0 | £0 |
| 7605/10071 Salaries - Honorarium | £1,000 | £0 | £0 | £0 |
| 7605/10098 IFRS - Accrued Annual/Flexi Leave Adj | £282 | £0 | £0 | £0 |
| 7605/11000 National Insurance | £12,866 | £18,951 | £18,951 | £20,836 |
| 7605/12000 Pension Costs (Employer Contrbtn) | £20,169 | £11,283 | £11,283 | £11,442 |
| 7605/12002 Surplus Contributions | -£4,781 | -£2,368 | -£2,368 | £0 |
| 7605/12021 Actuarial Valn Adjustments (3 year) | £2,612 | £0 | £0 | £0 |
| 7605/12023 Actuarial Reconciliation Adjs (3 year) | £892 | £0 | £0 | £0 |
| 7605/12099 IAS 19 Adjustments | £20,460 | £0 | £0 | £0 |
| 7605/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7605/17002 Staff Development Training | £0 | £0 | £597 | £0 |
| 7605/18100 Insurance - Employers Liability | £564 | £564 | £564 | £564 |
| Sub Total: Employees | £172,453 | £174,772 | £175,783 | £191,750 |
| 7605/34001 Oth Public Trspt Csts - Offcrs | £64 | £50 | £50 | £50 |
| 7605/35000 Essential User Allowance | £2,217 | £1,926 | £1,926 | £1,926 |
| 7605/35001 Car Mileage Allowance | £536 | £500 | £500 | £500 |
| Sub Total: Transport Related Expenses | £2,817 | £2,476 | £2,476 | £2,476 |
| 7605/40100 Purchase of Equipment | £973 | £0 | £0 | £0 |
| 7605/42101 Photocopying Charges | £129 | £302 | £302 | £302 |
| 7605/43000 Postage | £2,282 | £1,167 | £1,167 | £1,167 |
| 7605/43103 Mobile Phones - Calls/Rental | £235 | £10 | £10 | £10 |
| 7605/43503 Computer - Program Licnce Chgs | £0 | £1,000 | £3,819 | £3,819 |
| 7605/46106 Insurance - Public Liability | £1,489 | £1,489 | £1,489 | £1,489 |
| Sub Total: Supplies and Services | £5,107 | £3,968 | £6,787 | £6,787 |
| 7605/70101 SS - Accountancy Services | £2,114 | £2,004 | £2,004 | £1,951 |
| 7605/70200 SS - Computer Services | £7,761 | £7,303 | £7,303 | £7,308 |
| 7605/70300 SS - Human Resources | £1,600 | £1,496 | £1,496 | £1,594 |
| 7605/70301 SS - Payroll Administration | £221 | £195 | £195 | £195 |
| 7605/70400 SS - Property Management Team | £415 | £444 | £444 | £3,870 |
| 7605/70500 SS - Accommodation - Town Hall | £11,056 | £4,208 | £4,208 | £4,293 |
| 7605/70701 SS - Deputy Chief Executive | £3,057 | £1,649 | £1,649 | £1,543 |
| 7605/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7605/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7605/75403 SM - Corporate Safety | £249 | £255 | £255 | £255 |
| 7605/75405 SM - Licensing Team | £0 | £0 | £0 | £6,156 |
| 7605/75407 SM - Operational Services Team | £1,423 | £0 | £0 | £0 |
| 7605/75408 SM - Environmental Health Management | £0 | £0 | £0 | £14,059 |
| Sub Total: Support Services | £34,656 | £22,872 | £22,872 | £46,507 |
| Expenditure Total | £215,033 | £204,088 | £207,918 | £247,520 |
| 7605/99000 Support Service Recharge | -£215,033 | -£204,088 | -£204,088 | -£247,520 |

**BUDGET BOOK 2026/27
 DETAIL INCOME AND EXPENDITURE
 Social Wellbeing**

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|------------------------------------|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Sub Total: Recharge Income | -£215,033 | -£204,088 | -£204,088 | -£247,520 |
| Income Total | -£215,033 | -£204,088 | -£204,088 | -£247,520 |
| 7605 - Licensing Team Total | £0 | £0 | £3,830 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 7750 - Housing Team | | | | |
| 7750/10000 Salaries - Basic Pay | £261,078 | £239,806 | £266,990 | £245,518 |
| 7750/10098 IFRS - Accrued Annual/Flexi Leave Adj | £645 | £0 | £0 | £0 |
| 7750/11000 National Insurance | £25,548 | £30,721 | £33,936 | £32,328 |
| 7750/12000 Pension Costs (Employer Contrbtn) | £39,684 | £38,089 | £42,106 | £17,677 |
| 7750/12002 Surplus Contributions | -£9,404 | -£7,994 | -£7,994 | £0 |
| 7750/12021 Actuarial Valn Adjustments (3 year) | £5,126 | £0 | £0 | £0 |
| 7750/12023 Actuarial Reconciliation Adjs (3 year) | £1,755 | £0 | £0 | £0 |
| 7750/12099 IAS 19 Adjustments | £40,244 | £0 | £0 | £0 |
| 7750/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7750/18004 Misc Occupational Health Costs | £50 | £0 | £0 | £0 |
| 7750/18005 Professional Body Subscription | £0 | £300 | £300 | £300 |
| 7750/18100 Insurance - Employers Liability | £1,196 | £1,196 | £1,196 | £1,196 |
| Sub Total: Employees | £366,102 | £302,118 | £336,534 | £297,019 |
| 7750/34001 Oth Public Trspt Csts - Offcrs | £36 | £100 | £100 | £100 |
| 7750/35000 Essential User Allowance | £2,167 | £964 | £964 | £964 |
| 7750/35001 Car Mileage Allowance | £55 | £1,000 | £1,000 | £1,000 |
| Sub Total: Transport Related Expenses | £2,258 | £2,064 | £2,064 | £2,064 |
| 7750/40100 Purchase of Equipment | £242 | £0 | £0 | £0 |
| 7750/42000 Printing | £0 | £750 | £750 | £750 |
| 7750/42101 Photocopying Charges | £1,054 | £2,475 | £2,475 | £2,475 |
| 7750/42200 Stationery | £367 | £50 | £50 | £50 |
| 7750/42300 Books and Periodicals | £0 | £404 | £404 | £404 |
| 7750/43000 Postage | £1,893 | £1,370 | £1,370 | £1,370 |
| 7750/43103 Mobile Phones - Calls/Rental | £1,157 | £0 | £0 | £0 |
| 7750/43503 Computer - Program Licnce Chgs | £7,056 | £5,500 | £3,819 | £3,819 |
| 7750/46106 Insurance - Public Liability | £3,157 | £3,157 | £3,157 | £3,157 |
| Sub Total: Supplies and Services | £14,925 | £13,706 | £12,025 | £12,025 |
| 7750/58002 Land Registry Fees | £1,525 | £500 | £500 | £500 |
| Sub Total: Third Party Payments | £1,525 | £500 | £500 | £500 |
| 7750/70101 SS - Accountancy Services | £2,910 | £2,758 | £2,758 | £2,686 |
| 7750/70102 SS - Finance Administration | £1,021 | £955 | £955 | £957 |
| 7750/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7750/70200 SS - Computer Services | £27,128 | £25,524 | £25,524 | £25,545 |
| 7750/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7750/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7750/70400 SS - Property Management Team | £2,398 | £2,563 | £2,563 | £22,340 |
| 7750/70500 SS - Accommodation - Town Hall | £63,831 | £24,291 | £24,291 | £24,785 |
| 7750/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7750/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7750/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| 7750/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £116,562 | £73,864 | £73,864 | £93,528 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Social Wellbeing

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Expenditure Total | £501,372 | £392,252 | £424,987 | £405,136 |
| 7750/99000 Support Service Recharge | -£500,095 | -£391,172 | -£391,172 | -£404,056 |
| 7750/99006 Int. Rechge Inc.- Land Charges | -£1,277 | -£1,080 | -£1,080 | -£1,080 |
| Sub Total: Recharge Income | -£501,372 | -£392,252 | -£392,252 | -£405,136 |
| Income Total | -£501,372 | -£392,252 | -£392,252 | -£405,136 |
| 7750 - Housing Team Total | £0 | £0 | £32,735 | £0 |

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|-------------------------|-----------------|-----------------|-----------------|-----------------|
| Social Wellbeing | £890,548 | £452,642 | £654,863 | £755,973 |
|-------------------------|-----------------|-----------------|-----------------|-----------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3000 - Management of the Arts & Heritage Assets | | | | |
| 3000/10000 Salaries - Basic Pay | £27,561 | £28,656 | £28,737 | £30,368 |
| 3000/10098 IFRS - Accrued Annual/Flexi Leave Adj | £33 | £0 | £0 | £0 |
| 3000/11000 National Insurance | £2,761 | £3,548 | £3,548 | £3,805 |
| 3000/12000 Pension Costs (Employer Contrbtn) | £4,137 | £4,872 | £4,872 | £2,187 |
| 3000/12002 Surplus Contributions | -£981 | -£1,022 | -£1,022 | £0 |
| 3000/12021 Actuarial Valn Adjustments (3 year) | £540 | £0 | £0 | £0 |
| 3000/12023 Actuarial Reconciliation Adjs (3 year) | £183 | £0 | £0 | £0 |
| 3000/12099 IAS 19 Adjustments | £4,200 | £0 | £0 | £0 |
| 3000/14008 Mobile Phone Allowance | £21 | £0 | £0 | £0 |
| 3000/18100 Insurance - Employers Liability | £153 | £153 | £153 | £153 |
| Sub Total: Employees | £38,606 | £36,207 | £36,288 | £36,513 |
| 3000/28081 Festival Support/Club Days | £15,205 | £10,800 | £10,800 | £10,800 |
| Sub Total: Premises Related Expenses | £15,205 | £10,800 | £10,800 | £10,800 |
| 3000/40100 Purchase of Equipment | £762 | £0 | £0 | £0 |
| 3000/42000 Printing | £0 | £850 | £850 | £850 |
| 3000/43103 Mobile Phones - Calls/Rental | £90 | £0 | £0 | £0 |
| 3000/46101 Insurance - All Risks | £7,124 | £7,124 | £7,124 | £7,124 |
| 3000/46106 Insurance - Public Liability | £404 | £404 | £404 | £404 |
| 3000/46614 Support to Arts | £159 | £0 | £0 | £0 |
| 3000/46630 Art Collections Management | £16,711 | £9,585 | £10,975 | £9,585 |
| 3000/46926 Painting Restoration Costs | £0 | £0 | £6,804 | £0 |
| Sub Total: Supplies and Services | £25,250 | £17,963 | £26,157 | £17,963 |
| 3000/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3000/70102 SS - Finance Administration | £348 | £324 | £324 | £334 |
| 3000/70400 SS - Property Management Team | £360 | £397 | £397 | £4,435 |
| 3000/70500 SS - Accommodation - Town Hall | £6,953 | £2,646 | £2,646 | £2,700 |
| 3000/70600 SS - Head of Governance | £2,593 | £0 | £0 | £5,568 |
| 3000/70700 SS - Insurance & Risk Mgmt | £1,029 | £992 | £992 | £984 |
| 3000/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3000/75302 SM - Tourism & Cultural Services Team | £21,628 | £25,024 | £25,024 | £17,564 |
| 3000/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £0 |
| Sub Total: Support Services | £41,370 | £37,177 | £37,177 | £31,877 |
| 3000/83001 Rev Exp funded from Capital | £44,633 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £44,633 | £0 | £0 | £0 |
| Expenditure Total | £165,065 | £102,147 | £110,422 | £97,153 |
| 3000/94407 Donations | £45 | £0 | -£6,804 | £0 |
| Sub Total: Customer and Client Receipts | £45 | £0 | -£6,804 | £0 |
| Income Total | £45 | £0 | -£6,804 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3000 - Management of the Arts & Heritage Assets | £165,110 | £102,147 | £103,618 | £97,153 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3010 - Lowther Gardens Trust - Summary | | | | |
| 3010/10098 IFRS - Accrued Annual/Flexi Leave Adj | £96 | £0 | £0 | £0 |
| Sub Total: Employees | £96 | £0 | £0 | £0 |
| 3010/45202 FBC Grant Support - Lowther Pavilion | £38,668 | £0 | £0 | £0 |
| 3010/45209 Net cost to FBC - Lowther Gardens | £171,513 | £162,405 | £169,405 | £166,101 |
| Sub Total: Supplies and Services | £210,181 | £162,405 | £169,405 | £166,101 |
| 3010/70101 SS - Accountancy Services | £3,668 | £3,478 | £3,478 | £3,542 |
| 3010/70102 SS - Finance Administration | £35 | £32 | £32 | £33 |
| 3010/70400 SS - Property Management Team | £1,293 | £1,370 | £1,370 | £0 |
| 3010/70600 SS - Head of Governance | £10,371 | £2,593 | £2,593 | £5,568 |
| 3010/70700 SS - Insurance & Risk Mgmt | £257 | £248 | £248 | £246 |
| 3010/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3010/75302 SM - Tourism & Cultural Services Team | £7,209 | £8,730 | £8,730 | £4,391 |
| 3010/75600 SM - Technical Services Team | £1,326 | £1,486 | £1,486 | £1,424 |
| Sub Total: Support Services | £25,862 | £19,651 | £19,651 | £15,204 |
| 3010/83001 Rev Exp funded from Capital | £294,476 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £294,476 | £0 | £0 | £0 |
| Expenditure Total | £530,615 | £182,056 | £189,056 | £181,305 |
| 3010/94406 Miscellaneous Income | -£10,000 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£10,000 | £0 | £0 | £0 |
| Income Total | -£10,000 | £0 | £0 | £0 |
| 3010 - Lowther Gardens Trust - Summary Total | £520,615 | £182,056 | £189,056 | £181,305 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3011 - Lytham Windmill | | | | |
| 3011/20004 Alarms Maintenance | £1,379 | £1,600 | £1,600 | £1,600 |
| 3011/20103 Other Miscellaneous Repairs | £4,634 | £5,000 | £5,000 | £5,000 |
| 3011/22009 Fire Extinguisher Maintenance | £154 | £170 | £192 | £192 |
| 3011/22500 Electricity | £2,332 | £2,200 | £2,200 | £2,200 |
| 3011/26501 Office Cleaning by Contractor | £12 | £55 | £55 | £55 |
| 3011/29000 Building & Contents Insurance | £2,249 | £2,249 | £2,249 | £2,249 |
| Sub Total: Premises Related Expenses | £10,759 | £11,274 | £11,296 | £11,296 |
| 3011/40803 Goods for Resale | £92 | £200 | £200 | £200 |
| 3011/42500 Security Services | £0 | £241 | £241 | £241 |
| 3011/43103 Mobile Phones - Calls/Rental | £96 | £0 | £0 | £0 |
| 3011/46902 General Hospitality | £208 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £395 | £441 | £441 | £441 |
| 3011/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3011/70102 SS - Finance Administration | £556 | £518 | £518 | £534 |
| 3011/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3011/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3011/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £0 |
| 3011/75600 SM - Technical Services Team | £2,620 | £2,178 | £2,178 | £200 |
| Sub Total: Support Services | £6,182 | £5,688 | £5,688 | £1,677 |
| Expenditure Total | £17,337 | £17,403 | £17,425 | £13,414 |
| 3011/92203 TIC Sales | -£141 | -£350 | -£350 | -£350 |
| Sub Total: Customer and Client Receipts | -£141 | -£350 | -£350 | -£350 |
| Income Total | -£141 | -£350 | -£350 | -£350 |
| 3011 - Lytham Windmill Total | £17,196 | £17,053 | £17,075 | £13,064 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3012 - Lifeboat House | | | | |
| 3012/20103 Other Miscellaneous Repairs | £14,868 | £4,000 | £4,000 | £4,000 |
| 3012/22009 Fire Extinguisher Maintenance | £139 | £40 | £0 | £0 |
| 3012/22500 Electricity | £637 | £2,300 | £2,300 | £2,300 |
| 3012/29000 Building & Contents Insurance | £563 | £563 | £563 | £563 |
| Sub Total: Premises Related Expenses | £16,207 | £6,903 | £6,863 | £6,863 |
| 3012/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3012/70102 SS - Finance Administration | £278 | £259 | £259 | £267 |
| 3012/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3012/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3012/75600 SM - Technical Services Team | £1,954 | £1,512 | £1,512 | £200 |
| Sub Total: Support Services | £3,535 | £3,049 | £3,049 | £1,410 |
| Expenditure Total | £19,742 | £9,952 | £9,912 | £8,273 |
| 3012 - Lifeboat House Total | £19,742 | £9,952 | £9,912 | £8,273 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3065 - Kirkham Baths | | | | |
| 3065/10000 Salaries - Basic Pay | £1,096 | £0 | £0 | £0 |
| 3065/10021 Salaries - Overtime (1.0) | £9,183 | £0 | £0 | £0 |
| 3065/10098 IFRS - Accrued Annual/Flexi Leave Adj | £10 | £0 | £0 | £0 |
| 3065/11000 National Insurance | £1,244 | £0 | £0 | £0 |
| 3065/12000 Pension Costs (Employer Contrbtn) | £1,396 | £0 | £0 | £0 |
| 3065/12002 Surplus Contributions | -£325 | £0 | £0 | £0 |
| 3065/12021 Actuarial Valn Adjustments (3 year) | £151 | £0 | £0 | £0 |
| 3065/12023 Actuarial Reconciliation Adjs (3 year) | £62 | £0 | £0 | £0 |
| 3065/12099 IAS 19 Adjustments | £1,391 | £0 | £0 | £0 |
| 3065/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 3065/18100 Insurance - Employers Liability | £0 | £0 | £0 | £3,250 |
| Sub Total: Employees | £14,389 | £0 | £0 | £3,250 |
| 3065/23500 Business Rates | £0 | £0 | £26,063 | £32,500 |
| 3065/28001 General Maintenance of Grounds | £0 | £0 | £0 | £14,250 |
| Sub Total: Premises Related Expenses | £0 | £0 | £26,063 | £46,750 |
| 3065/35001 Car Mileage Allowance | £36 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £36 | £0 | £0 | £0 |
| 3065/40111 Hire of Equipment | £0 | £0 | £2,700 | £0 |
| 3065/42500 Security Services | £0 | £0 | £69,000 | £75,000 |
| 3065/42600 Consultants Fees | £39,280 | £0 | £0 | £0 |
| 3065/42603 Other Fees | £0 | £0 | £274 | £0 |
| 3065/42613 Surveys / Valuation Fees | £6,860 | £0 | £0 | £0 |
| 3065/45207 Contrbtn to YMCA (Revenue Grant) | £41,536 | £50,337 | £0 | £0 |
| Sub Total: Supplies and Services | £87,676 | £50,337 | £71,974 | £75,000 |
| 3065/70000 SS - Chief Executive | £0 | £5,701 | £5,701 | £9,822 |
| 3065/70101 SS - Accountancy Services | £302 | £13,117 | £13,117 | £15,404 |
| 3065/70102 SS - Finance Administration | £35 | £32 | £32 | £33 |
| 3065/70600 SS - Head of Governance | £0 | £12,967 | £12,967 | £11,137 |
| 3065/70901 SS - Communications and PR | £0 | £0 | £0 | £1,671 |
| 3065/75300 SS - Corporate Services Team | £0 | £9,642 | £9,642 | £0 |
| 3065/75302 SM - Tourism & Cultural Services Team | £0 | £9,897 | £9,897 | £16,895 |
| 3065/75409 SS - Procurement | £0 | £6,827 | £6,827 | £3,412 |
| 3065/75504 SM - Head of Regeneration & Built Env. | £0 | £0 | £0 | £12,593 |
| Sub Total: Support Services | £337 | £58,183 | £58,183 | £70,967 |
| Expenditure Total | £102,437 | £108,520 | £156,220 | £195,967 |
| 3065 - Kirkham Baths Total | £102,437 | £108,520 | £156,220 | £195,967 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3066 - St Annes Swimming Pool | | | | |
| 3066/20103 Other Miscellaneous Repairs | £23,121 | £5,000 | £5,000 | £5,000 |
| 3066/29000 Building & Contents Insurance | £4,071 | £4,071 | £4,071 | £4,071 |
| Sub Total: Premises Related Expenses | £27,193 | £9,071 | £9,071 | £9,071 |
| 3066/42600 Consultants Fees | £14,300 | £0 | £5,000 | £0 |
| 3066/42628 Contract Management Fee | £143,000 | £145,000 | £194,000 | £582,000 |
| 3066/46400 Legal Fees and Court Costs | £8,835 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £166,135 | £145,000 | £199,000 | £582,000 |
| 3066/70000 SS - Chief Executive | £0 | £3,800 | £3,800 | £9,822 |
| 3066/70101 SS - Accountancy Services | £1,219 | £13,117 | £13,117 | £15,404 |
| 3066/70102 SS - Finance Administration | £382 | £356 | £356 | £367 |
| 3066/70600 SS - Head of Governance | £0 | £12,967 | £12,967 | £0 |
| 3066/70700 SS - Insurance & Risk Mgmt | £26 | £25 | £25 | £25 |
| 3066/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3066/75300 SS - Corporate Services Team | £0 | £9,642 | £9,642 | £0 |
| 3066/75302 SM - Tourism & Cultural Services Team | £7,209 | £9,897 | £9,897 | £21,401 |
| 3066/75409 SS - Procurement | £0 | £6,827 | £6,827 | £3,412 |
| 3066/75504 SM - Head of Regeneration & Built Env. | £0 | £0 | £0 | £12,593 |
| 3066/75600 SM - Technical Services Team | £2,200 | £2,250 | £2,250 | £0 |
| Sub Total: Support Services | £12,739 | £60,595 | £60,595 | £64,695 |
| 3066/80000 Capital Charges - Depreciation | £174,666 | £88,563 | £88,563 | £88,563 |
| Sub Total: Deprctn and Impairment Losses | £174,666 | £88,563 | £88,563 | £88,563 |
| Expenditure Total | £380,733 | £303,229 | £357,229 | £744,329 |
| 3066 - St Annes Swimming Pool Total | £380,733 | £303,229 | £357,229 | £744,329 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3067 - Swimming Provision | | | | |
| 3067/42600 Consultants Fees | £10,900 | £0 | £4,000 | £0 |
| 3067/46400 Legal Fees and Court Costs | £0 | £0 | £25,000 | £0 |
| Sub Total: Supplies and Services | £10,900 | £0 | £29,000 | £0 |
| Expenditure Total | £10,900 | £0 | £29,000 | £0 |
| 3067 - Swimming Provision Total | £10,900 | £0 | £29,000 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3080 - St. Annes-Leisure (Strategic) | | | | |
| 3080/10022 Salaries - Overtime (1.5) | £1,086 | £0 | £0 | £0 |
| 3080/10023 Salaries - Overtime (2.0) | £211 | £0 | £0 | £0 |
| Sub Total: Employees | £1,297 | £0 | £0 | £0 |
| 3080/20103 Other Miscellaneous Repairs | £9,238 | £6,000 | £6,000 | £6,000 |
| 3080/20105 Legionella Testing | £174 | £0 | £0 | £0 |
| 3080/22004 Playground Equipment Mtce | £3,757 | £2,414 | £2,414 | £2,414 |
| 3080/22007 Parks Furniture | £1,200 | £1,200 | £1,200 | £1,200 |
| 3080/22500 Electricity | -£6,617 | £0 | £0 | £0 |
| 3080/22501 Gas | £1,455 | £1,200 | £1,200 | £1,200 |
| 3080/23500 Business Rates | £3,692 | £3,458 | £3,458 | £3,458 |
| 3080/24000 Water Charges-Metered | £5,026 | £4,000 | £4,000 | £4,000 |
| 3080/29000 Building & Contents Insurance | £1,604 | £1,604 | £1,604 | £1,604 |
| Sub Total: Premises Related Expenses | £19,529 | £19,876 | £19,876 | £19,876 |
| 3080/40100 Purchase of Equipment | £600 | £640 | £640 | £640 |
| 3080/40200 Games Apparatus | £0 | £600 | £600 | £600 |
| 3080/41600 Protective Clothing Prchse/Rep | £300 | £320 | £320 | £320 |
| 3080/42603 Other Fees | £220 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £1,120 | £1,560 | £1,560 | £1,560 |
| 3080/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3080/70102 SS - Finance Administration | £2,781 | £2,591 | £2,591 | £2,670 |
| 3080/70400 SS - Property Management Team | £1,616 | £1,712 | £1,712 | £0 |
| 3080/70507 SS - Accommm - Snowdon Road Depot | £6,936 | £8,092 | £8,092 | £8,252 |
| 3080/70509 SS - Accommm - Orders Lane Depot | £1,070 | £1,268 | £1,268 | £1,274 |
| 3080/70512 SS - Accommm - Ashton Gardens Depot | £260 | £307 | £307 | £304 |
| 3080/70700 SS - Insurance & Risk Mgmnt | £1,029 | £992 | £992 | £984 |
| 3080/70901 SS - Communications and PR | £0 | £0 | £0 | £16,713 |
| 3080/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £2,253 |
| 3080/75305 SM - Parks & Coastal Services Team | £6,110 | £5,734 | £5,734 | £9,357 |
| 3080/75308 SM - Parks Mobile & Arbor Team | £8,160 | £8,324 | £8,324 | £8,686 |
| 3080/75309 SM - Play & Projects Team | £9,748 | £2,686 | £2,686 | £9,354 |
| 3080/75600 SM - Technical Services Team | £2,391 | £1,451 | £1,451 | £1,000 |
| Sub Total: Support Services | £40,403 | £33,444 | £33,444 | £61,139 |
| 3080/80000 Capital Charges - Depreciation | £72,803 | £85,184 | £85,184 | £85,184 |
| Sub Total: Deprctn and Impairment Losses | £72,803 | £85,184 | £85,184 | £85,184 |
| Expenditure Total | £135,152 | £140,064 | £140,064 | £167,759 |
| 3080/93010 Crown Green Bowling | -£5,395 | -£8,200 | -£8,200 | -£8,200 |
| 3080/93053 Games Site Fees | -£48,706 | -£58,672 | -£43,672 | -£58,672 |
| 3080/95003 Other Rent | £0 | £3,500 | £3,500 | £0 |
| Sub Total: Customer and Client Receipts | -£54,101 | -£63,372 | -£48,372 | -£66,872 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Income Total | -£54,101 | -£63,372 | -£48,372 | -£66,872 |
| 3080 - St. Annes-Leisure (Strategic) Total | £81,051 | £76,692 | £91,692 | £100,887 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3081 - Lytham-Leisure (Strategic) | | | | |
| 3081/10022 Salaries - Overtime (1.5) | £667 | £0 | £0 | £0 |
| 3081/10023 Salaries - Overtime (2.0) | £181 | £0 | £0 | £0 |
| Sub Total: Employees | £848 | £0 | £0 | £0 |
| 3081/20103 Other Miscellaneous Repairs | £2,922 | £1,000 | £1,000 | £1,000 |
| 3081/22004 Playground Equipment Mtce | £1,074 | £1,600 | £1,600 | £1,600 |
| 3081/22007 Parks Furniture | £900 | £900 | £900 | £900 |
| 3081/29000 Building & Contents Insurance | £1,933 | £1,933 | £1,933 | £1,933 |
| Sub Total: Premises Related Expenses | £6,829 | £5,433 | £5,433 | £5,433 |
| 3081/46105 Insurance - Miscellaneous | £3,885 | £3,885 | £3,885 | £3,885 |
| Sub Total: Supplies and Services | £3,885 | £3,885 | £3,885 | £3,885 |
| 3081/70101 SS - Accountancy Services | £844 | £802 | £802 | £817 |
| 3081/70102 SS - Finance Administration | £695 | £648 | £648 | £668 |
| 3081/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3081/70507 SS - Accommodation - Snowdon Road Depot | £2,601 | £3,034 | £3,034 | £3,095 |
| 3081/70509 SS - Accommodation - Orders Lane Depot | £1,070 | £1,268 | £1,268 | £1,274 |
| 3081/70512 SS - Accommodation - Ashton Gardens Depot | £52 | £61 | £61 | £61 |
| 3081/70700 SS - Insurance & Risk Mgmt | £257 | £248 | £248 | £246 |
| 3081/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £2,253 |
| 3081/75305 SM - Parks & Coastal Services Team | £6,110 | £5,734 | £5,734 | £9,753 |
| 3081/75308 SM - Parks Mobile & Arbor Team | £2,040 | £2,081 | £2,081 | £2,171 |
| 3081/75309 SM - Play & Projects Team | £1,393 | £1,312 | £1,312 | £1,336 |
| 3081/75600 SM - Technical Services Team | £819 | £382 | £382 | £200 |
| Sub Total: Support Services | £16,204 | £15,912 | £15,912 | £21,874 |
| Expenditure Total | £27,766 | £25,230 | £25,230 | £31,192 |
| 3081/93053 Games Site Fees | -£35 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£35 | £0 | £0 | £0 |
| Income Total | -£35 | £0 | £0 | £0 |
| 3081 - Lytham-Leisure (Strategic) Total | £27,731 | £25,230 | £25,230 | £31,192 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3082 - St. Annes-Leisure (Non-Strategic) | | | | |
| 3082/10022 Salaries - Overtime (1.5) | £158 | £0 | £0 | £0 |
| Sub Total: Employees | £158 | £0 | £0 | £0 |
| 3082/20103 Other Miscellaneous Repairs | £3,092 | £2,000 | £2,000 | £2,000 |
| 3082/22004 Playground Equipment Mtce | £2,389 | £2,940 | £2,940 | £2,940 |
| 3082/22007 Parks Furniture | £2,500 | £2,500 | £2,500 | £2,500 |
| 3082/22009 Fire Extinguisher Maintenance | £202 | £35 | £167 | £167 |
| 3082/29000 Building & Contents Insurance | £149 | £149 | £149 | £149 |
| Sub Total: Premises Related Expenses | £8,332 | £7,624 | £7,756 | £7,756 |
| 3082/40100 Purchase of Equipment | £0 | £260 | £260 | £260 |
| 3082/40505 Sanitary Bins | £0 | £300 | £300 | £300 |
| 3082/41003 Water Coolers | £0 | £240 | £240 | £240 |
| 3082/41600 Protective Clothing Prchse/Rep | £0 | £130 | £130 | £130 |
| Sub Total: Supplies and Services | £0 | £930 | £930 | £930 |
| 3082/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3082/70102 SS - Finance Administration | £730 | £680 | £680 | £701 |
| 3082/70400 SS - Property Management Team | £646 | £685 | £685 | £0 |
| 3082/70507 SS - Accommm - Snowdon Road Depot | £3,468 | £4,046 | £4,046 | £4,126 |
| 3082/70512 SS - Accommm - Ashton Gardens Depot | £260 | £307 | £307 | £304 |
| 3082/70700 SS - Insurance & Risk Mgmt | £515 | £496 | £496 | £492 |
| 3082/70901 SS - Communications and PR | £0 | £0 | £0 | £8,356 |
| 3082/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £2,253 |
| 3082/75304 SM - Head of Place & Culture | £1,291 | £1,159 | £1,159 | £1,181 |
| 3082/75305 SM - Parks & Coastal Services Team | £9,195 | £8,678 | £8,678 | £12,946 |
| 3082/75308 SM - Parks Mobile & Arbor Team | £6,120 | £6,243 | £6,243 | £6,514 |
| 3082/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| 3082/75600 SM - Technical Services Team | £1,801 | £1,204 | £1,204 | £100 |
| Sub Total: Support Services | £31,291 | £30,346 | £30,346 | £43,947 |
| 3082/80000 Capital Charges - Depreciation | £4,799 | £3,300 | £3,300 | £3,300 |
| Sub Total: Deprctn and Impairment Losses | £4,799 | £3,300 | £3,300 | £3,300 |
| Expenditure Total | £44,580 | £42,200 | £42,332 | £55,933 |
| 3082/93010 Crown Green Bowling | -£845 | -£700 | -£700 | -£700 |
| 3082/95003 Other Rent | -£720 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£1,565 | -£700 | -£700 | -£700 |
| Income Total | -£1,565 | -£700 | -£700 | -£700 |
| 3082 - St. Annes-Leisure (Non-Strategic) Total | £43,015 | £41,500 | £41,632 | £55,233 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3083 - Lytham-Leisure (Non-Strategic) | | | | |
| 3083/22004 Playground Equipment Mtce | £953 | £1,740 | £1,740 | £1,740 |
| 3083/22007 Parks Furniture | £1,000 | £1,000 | £1,000 | £1,000 |
| Sub Total: Premises Related Expenses | £1,953 | £2,740 | £2,740 | £2,740 |
| 3083/40100 Purchase of Equipment | £349 | £500 | £500 | £500 |
| 3083/41600 Protective Clothing Prchse/Rep | £316 | £250 | £250 | £250 |
| Sub Total: Supplies and Services | £665 | £750 | £750 | £750 |
| 3083/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3083/70102 SS - Finance Administration | £417 | £389 | £389 | £401 |
| 3083/70400 SS - Property Management Team | £646 | £685 | £685 | £0 |
| 3083/70507 SS - Accommm - Snowdon Road Depot | £3,468 | £4,046 | £4,046 | £4,126 |
| 3083/70512 SS - Accommm - Ashton Gardens Depot | £260 | £307 | £307 | £304 |
| 3083/70700 SS - Insurance & Risk Mgmt | £515 | £496 | £496 | £492 |
| 3083/70901 SS - Communications and PR | £0 | £0 | £0 | £8,356 |
| 3083/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £2,253 |
| 3083/75304 SM - Head of Place & Culture | £1,291 | £1,159 | £1,159 | £1,181 |
| 3083/75305 SM - Parks & Coastal Services Team | £9,195 | £8,678 | £8,678 | £12,946 |
| 3083/75308 SM - Parks Mobile & Arbor Team | £6,120 | £6,243 | £6,243 | £6,514 |
| 3083/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| 3083/75600 SM - Technical Services Team | £1,013 | £1,330 | £1,330 | £0 |
| Sub Total: Support Services | £30,190 | £30,181 | £30,181 | £43,547 |
| 3083/80000 Capital Charges - Depreciation | £11,137 | £8,623 | £8,623 | £8,623 |
| Sub Total: Deprctn and Impairment Losses | £11,137 | £8,623 | £8,623 | £8,623 |
| Expenditure Total | £43,945 | £42,294 | £42,294 | £55,660 |
| 3083 - Lytham-Leisure (Non-Strategic) Total | £43,945 | £42,294 | £42,294 | £55,660 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3086 - Park View-Leisure (Strategic) | | | | |
| 3086/10022 Salaries - Overtime (1.5) | £181 | £0 | £0 | £0 |
| Sub Total: Employees | £181 | £0 | £0 | £0 |
| 3086/22004 Playground Equipment Mtce | £1,250 | £1,000 | £1,000 | £1,000 |
| 3086/22007 Parks Furniture | £0 | £200 | £200 | £200 |
| Sub Total: Premises Related Expenses | £1,250 | £1,200 | £1,200 | £1,200 |
| 3086/35001 Car Mileage Allowance | £0 | £50 | £50 | £50 |
| Sub Total: Transport Related Expenses | £0 | £50 | £50 | £50 |
| 3086/40100 Purchase of Equipment | £75 | £50 | £50 | £50 |
| 3086/41600 Protective Clothing Prchse/Rep | £0 | £50 | £50 | £50 |
| Sub Total: Supplies and Services | £75 | £100 | £100 | £100 |
| 3086/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3086/70700 SS - Insurance & Risk Mgmnt | £386 | £372 | £372 | £369 |
| 3086/75305 SM - Parks & Coastal Services Team | £4,165 | £3,904 | £3,904 | £3,936 |
| 3086/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| Sub Total: Support Services | £11,816 | £11,124 | £11,124 | £11,279 |
| 3086/80000 Capital Charges - Depreciation | £27,199 | £27,200 | £27,200 | £27,200 |
| Sub Total: Deprctn and Impairment Losses | £27,199 | £27,200 | £27,200 | £27,200 |
| Expenditure Total | £40,521 | £39,674 | £39,674 | £39,829 |
| 3086 - Park View-Leisure (Strategic) Total | £40,521 | £39,674 | £39,674 | £39,829 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3087 - Fairhaven Lake and Gardens | | | | |
| 3087/10000 Salaries - Basic Pay | £211,612 | £219,681 | £237,921 | £255,976 |
| 3087/10098 IFRS - Accrued Annual/Flexi Leave Adj | £490 | £0 | £0 | £0 |
| 3087/11000 National Insurance | £20,331 | £27,702 | £29,837 | £32,396 |
| 3087/12000 Pension Costs (Employer Contrbtn) | £32,203 | £33,809 | £36,480 | £18,430 |
| 3087/12002 Surplus Contributions | -£7,628 | -£7,096 | -£7,096 | £0 |
| 3087/12021 Actuarial Valn Adjustments (3 year) | £4,143 | £0 | £0 | £0 |
| 3087/12023 Actuarial Reconciliation Adjs (3 year) | £1,424 | £0 | £0 | £0 |
| 3087/12099 IAS 19 Adjustments | £32,643 | £0 | £0 | £0 |
| 3087/13000 Agency Staff | £162,083 | £198,993 | £176,619 | £172,960 |
| 3087/17003 Training Exps - qualifications | £2,090 | £0 | £0 | £0 |
| 3087/18004 Misc Occupational Health Costs | £385 | £0 | £0 | £0 |
| 3087/18100 Insurance - Employers Liability | £1,067 | £1,067 | £1,067 | £1,067 |
| Sub Total: Employees | £460,844 | £474,156 | £474,828 | £480,829 |
| 3087/20103 Other Miscellaneous Repairs | £22,851 | £13,000 | £13,000 | £13,000 |
| 3087/20105 Legionella Testing | £498 | £500 | £500 | £500 |
| 3087/22004 Playground Equipment Mtce | £3,337 | £2,975 | £2,975 | £2,975 |
| 3087/22007 Parks Furniture | £1,200 | £900 | £900 | £900 |
| 3087/22009 Fire Extinguisher Maintenance | £1,460 | £1,020 | £590 | £590 |
| 3087/22013 Drives and Paths | £5,820 | £2,000 | £2,000 | £0 |
| 3087/22014 Reps & Mtce of Capital Schemes | £6,877 | £4,000 | £4,000 | £4,000 |
| 3087/22025 Fairhaven Tennis Courts Annual Maint | £925 | £601 | £601 | £601 |
| 3087/22500 Electricity | £29,371 | £20,380 | £20,380 | £21,380 |
| 3087/22501 Gas | £771 | £6,520 | £6,520 | £7,520 |
| 3087/24000 Water Charges-Metered | £11,228 | £7,800 | £7,800 | £7,800 |
| 3087/24001 Sewerage and Envnmntl Svces | £0 | £917 | £917 | £917 |
| 3087/27001 Trade Refuse Collection | £8,800 | £6,100 | £6,100 | £6,100 |
| 3087/28001 General Maintenance of Grounds | £1,505 | £1,500 | £1,500 | £1,500 |
| 3087/28011 Floral Displays | £1,273 | £1,150 | £1,150 | £1,150 |
| 3087/28013 Trees & Shrubs | £1,758 | £1,500 | £1,500 | £0 |
| 3087/28031 Fertilisers/Pesticides | £4,311 | £3,800 | £3,800 | £3,800 |
| 3087/28032 Grounds Maintenance Materials | £1,570 | £1,200 | £1,200 | £1,200 |
| 3087/28033 Miscellaneous Materials | £17,282 | £16,500 | £16,500 | £16,500 |
| 3087/28035 Sports Field Line Marking | £540 | £500 | £500 | £500 |
| 3087/28042 Sports Turf Reinstatement | £2,572 | £2,500 | £2,500 | £2,500 |
| 3087/28043 Irrigation Systems and Drainage | £4,744 | £4,600 | £4,600 | £4,600 |
| 3087/28054 Memorial Bench Scheme | £12,840 | £0 | £0 | £0 |
| Sub Total: Premises Related Expenses | £141,533 | £99,963 | £99,533 | £98,033 |
| 3087/32000 Rech - Vehicle and Plant Costs | £30,058 | £40,543 | £40,543 | £40,543 |
| 3087/35001 Car Mileage Allowance | £0 | £250 | £250 | £250 |
| Sub Total: Transport Related Expenses | £30,058 | £40,793 | £40,793 | £40,793 |
| 3087/40100 Purchase of Equipment | £11,549 | £10,022 | £19,022 | £1,022 |
| 3087/40101 Prchse of Tools and Implements | £1,581 | £1,500 | £1,500 | £1,500 |
| 3087/40200 Games Apparatus | £827 | £1,000 | £1,000 | £1,000 |
| 3087/40201 Boats Maintenance Etc | £30,691 | £10,000 | £10,000 | £10,000 |
| 3087/40500 Cleaning Materials | £428 | £500 | £500 | £500 |
| 3087/40505 Sanitary Bins | £131 | £500 | £500 | £500 |
| 3087/41003 Water Coolers | £156 | £200 | £200 | £200 |
| 3087/41005 Adventure Golf Consumables | £2,246 | £2,000 | £2,000 | £2,000 |
| 3087/41600 Protective Clothing Prchse/Rep | £5,415 | £2,750 | £2,750 | £2,750 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3087/42500 Security Services | £1,049 | £500 | £500 | £500 |
| 3087/43100 Telephones - Rentals | £451 | £200 | £200 | £200 |
| 3087/43101 Telephones - Call Charges | £1 | £0 | £0 | £0 |
| 3087/43103 Mobile Phones - Calls/Rental | £138 | £379 | £379 | £379 |
| 3087/44000 Subsistence Exp - Officers | £553 | £0 | £0 | £0 |
| 3087/46010 HSBC Bank - Card Processing | £3,414 | £2,200 | £2,200 | £2,200 |
| 3087/46020 Chip & Pin Card Machine Rental | £0 | £600 | £600 | £600 |
| 3087/46100 Insurance Excess | £500 | £0 | £0 | £0 |
| 3087/46104 Insurance - Loss of Profit | £222 | £222 | £222 | £222 |
| 3087/46106 Insurance - Public Liability | £2,817 | £2,817 | £2,817 | £2,817 |
| 3087/46207 Promotions and Marketing Costs | £2,543 | £2,000 | £2,000 | £2,000 |
| 3087/46302 Adventurous Activity License | £1,577 | £985 | £985 | £985 |
| 3087/46608 Events and Attraction Costs | £4,938 | £5,000 | £5,000 | £5,000 |
| Sub Total: Supplies and Services | £71,225 | £43,375 | £52,375 | £34,375 |
| 3087/70101 SS - Accountancy Services | £2,292 | £2,178 | £2,178 | £1,401 |
| 3087/70102 SS - Finance Administration | £6,953 | £6,478 | £6,478 | £6,675 |
| 3087/70200 SS - Computer Services | £4,590 | £4,328 | £4,328 | £4,748 |
| 3087/70300 SS - Human Resources | £6,001 | £5,547 | £5,547 | £5,879 |
| 3087/70301 SS - Payroll Administration | £1,456 | £1,297 | £1,297 | £1,303 |
| 3087/70400 SS - Property Management Team | £2,263 | £2,397 | £2,397 | £0 |
| 3087/70507 SS - Accommodation - Snowdon Road Depot | £12,137 | £14,160 | £14,160 | £14,442 |
| 3087/70512 SS - Accommodation - Ashton Gardens Depot | £208 | £246 | £246 | £243 |
| 3087/70700 SS - Insurance & Risk Mgmt | £1,544 | £1,487 | £1,487 | £1,476 |
| 3087/75302 SM - Tourism & Cultural Services Team | £0 | £25,024 | £25,024 | £19,817 |
| 3087/75304 SM - Head of Place & Culture | £1,291 | £1,159 | £1,159 | £0 |
| 3087/75305 SM - Parks & Coastal Services Team | £3,652 | £3,405 | £3,405 | £3,364 |
| 3087/75308 SM - Parks Mobile & Arbor Team | £17,615 | £18,216 | £18,216 | £18,757 |
| 3087/75309 SM - Play & Projects Team | £18,104 | £2,253 | £2,253 | £17,372 |
| 3087/75403 SM - Corporate Safety | £1,567 | £1,479 | £1,479 | £1,493 |
| 3087/75600 SM - Technical Services Team | £5,601 | £3,057 | £3,057 | £1,600 |
| Sub Total: Support Services | £85,274 | £92,711 | £92,711 | £98,570 |
| 3087/80000 Capital Charges - Depreciation | £67,798 | £41,286 | £41,286 | £41,286 |
| Sub Total: Deprctn and Impairment Losses | £67,798 | £41,286 | £41,286 | £41,286 |
| Expenditure Total | £856,731 | £792,284 | £801,526 | £793,886 |
| 3087/92101 Adventure Golf Refreshments | -£7,483 | -£7,500 | -£10,000 | -£10,000 |
| 3087/92207 Memorial Bench Scheme | -£13,600 | £0 | £0 | £0 |
| 3087/93010 Crown Green Bowling | -£7,602 | -£8,000 | -£8,000 | -£8,000 |
| 3087/93018 Tennis per Court | -£6,087 | -£3,600 | -£3,600 | -£3,600 |
| 3087/93025 Adventure Golf | -£130,831 | -£140,000 | -£140,000 | -£140,000 |
| 3087/93056 Water Sport Activity & School Visits | -£9,017 | -£32,300 | -£16,470 | -£16,470 |
| 3087/93058 Boat Service | -£60,887 | -£88,000 | -£100,000 | -£93,000 |
| 3087/93060 Combined Tickets/Other Fees | -£11,968 | -£14,500 | -£28,500 | -£14,500 |
| 3087/93511 Water Sports Room Hire | -£8,344 | £0 | -£1,830 | -£15,830 |
| 3087/94426 Fairhaven Events & Activities | -£2,386 | -£1,700 | -£1,700 | -£1,700 |
| 3087/95002 Rent of Stands/Site | -£14,100 | -£14,000 | -£14,000 | -£14,000 |
| 3087/95100 Ground Rents | -£6,765 | -£6,443 | -£6,443 | -£6,443 |
| Sub Total: Customer and Client Receipts | -£279,069 | -£316,043 | -£330,543 | -£323,543 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| Income Total | -£279,069 | -£316,043 | -£330,543 | -£323,543 |
| 3087 - Fairhaven Lake and Gardens Total | £577,663 | £476,241 | £470,983 | £470,343 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3088 - Playzone - Ashton Gardens | | | | |
| 3088/22006 Contract Repair and Mtce | £0 | £0 | £0 | £400 |
| 3088/22500 Electricity | £0 | £735 | £735 | £757 |
| Sub Total: Premises Related Expenses | £0 | £735 | £735 | £1,157 |
| 3088/40100 Purchase of Equipment | £0 | £0 | £0 | £500 |
| 3088/42603 Other Fees | £0 | £19,978 | £19,978 | £19,677 |
| 3088/43503 Computer - Program Licnce Chgs | £0 | £576 | £576 | £576 |
| 3088/45500 HNTI - Web/App & Social Media Costs | £0 | £311 | £311 | £338 |
| Sub Total: Supplies and Services | £0 | £20,865 | £20,865 | £21,091 |
| Expenditure Total | £0 | £21,600 | £21,600 | £22,248 |
| 3088/93040 Hire of Playzone - Ashton Gardens | £0 | -£21,600 | -£21,600 | -£22,248 |
| Sub Total: Customer and Client Receipts | £0 | -£21,600 | -£21,600 | -£22,248 |
| Income Total | £0 | -£21,600 | -£21,600 | -£22,248 |
| 3088 - Playzone - Ashton Gardens Total | £0 | £0 | £0 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3120 - St. Annes-Parks (Strategic) | | | | |
| 3120/10000 Salaries - Basic Pay | £173,434 | £177,556 | £178,059 | £183,243 |
| 3120/10022 Salaries - Overtime (1.5) | £3,424 | £0 | £0 | £0 |
| 3120/10023 Salaries - Overtime (2.0) | £1,965 | £0 | £0 | £0 |
| 3120/10027 Salaries - Overtime (Time + 1/3) | £0 | £1,580 | £0 | £0 |
| 3120/10098 IFRS - Accrued Annual/Flexi Leave Adj | £472 | £0 | £0 | £0 |
| 3120/11000 National Insurance | £17,760 | £21,383 | £21,383 | £22,236 |
| 3120/12000 Pension Costs (Employer Contrbtn) | £24,164 | £27,202 | £27,202 | £11,267 |
| 3120/12002 Surplus Contributions | -£5,724 | -£5,709 | -£5,709 | £0 |
| 3120/12021 Actuarial Valn Adjustments (3 year) | £3,108 | £0 | £0 | £0 |
| 3120/12023 Actuarial Reconciliation Adjs (3 year) | £1,068 | £0 | £0 | £0 |
| 3120/12099 IAS 19 Adjustments | £24,493 | £0 | £0 | £0 |
| 3120/13000 Agency Staff | £53,951 | £53,383 | £53,383 | £55,681 |
| 3120/17003 Training Exps - qualifications | £0 | £0 | £1,500 | £1,500 |
| 3120/18100 Insurance - Employers Liability | £868 | £868 | £868 | £868 |
| Sub Total: Employees | £298,982 | £276,263 | £276,686 | £274,795 |
| 3120/20103 Other Miscellaneous Repairs | £6,177 | £4,000 | £4,000 | £4,000 |
| 3120/22002 Other General Repairs and Mtce | £4,690 | £2,000 | £2,000 | £2,000 |
| 3120/22009 Fire Extinguisher Maintenance | £66 | £40 | £121 | £121 |
| 3120/22500 Electricity | £37,294 | £40,661 | £30,661 | £42,661 |
| 3120/24000 Water Charges-Metered | £9,262 | £15,000 | £15,000 | £15,000 |
| 3120/24001 Sewerage and Envnmntl Svces | £334 | £264 | £264 | £264 |
| 3120/27001 Trade Refuse Collection | £8,609 | £14,250 | £8,946 | £8,946 |
| 3120/28001 General Maintenance of Grounds | £2,271 | £2,000 | £2,000 | £2,000 |
| 3120/28011 Floral Displays | £14,438 | £12,110 | £12,110 | £12,110 |
| 3120/28031 Fertilisers/Pesticides | £3,297 | £2,450 | £2,450 | £2,450 |
| 3120/28032 Grounds Maintenance Materials | £6,058 | £5,200 | £5,200 | £5,200 |
| 3120/28035 Sports Field Line Marking | £2,266 | £1,000 | £1,000 | £1,000 |
| 3120/28042 Sports Turf Reinstatement | £9,950 | £10,200 | £10,200 | £10,200 |
| 3120/28043 Irrigation Systems and Drainage | £2,409 | £2,000 | £2,000 | £2,000 |
| 3120/28063 Comm Projects & Initiatives | £1,250 | £0 | £0 | £0 |
| 3120/29000 Building & Contents Insurance | £694 | £694 | £694 | £694 |
| Sub Total: Premises Related Expenses | £109,066 | £111,869 | £96,646 | £108,646 |
| 3120/32000 Rech - Vehicle and Plant Costs | £23,289 | £25,590 | £25,590 | £25,590 |
| 3120/35001 Car Mileage Allowance | £147 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £23,435 | £25,590 | £25,590 | £25,590 |
| 3120/40100 Purchase of Equipment | £10,035 | £11,000 | £11,000 | £11,000 |
| 3120/41003 Water Coolers | £156 | £240 | £240 | £240 |
| 3120/41600 Protective Clothing Prchse/Rep | £2,447 | £1,845 | £1,845 | £1,845 |
| 3120/42200 Stationery | £1,479 | £750 | £750 | £750 |
| 3120/43103 Mobile Phones - Calls/Rental | £389 | £95 | £95 | £95 |
| 3120/46106 Insurance - Public Liability | £2,292 | £2,292 | £2,292 | £2,292 |
| Sub Total: Supplies and Services | £16,797 | £16,222 | £16,222 | £16,222 |
| 3120/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3120/70102 SS - Finance Administration | £5,180 | £4,826 | £4,826 | £4,973 |
| 3120/70300 SS - Human Resources | £6,001 | £5,547 | £5,547 | £5,879 |
| 3120/70301 SS - Payroll Administration | £1,456 | £1,297 | £1,297 | £1,303 |
| 3120/70400 SS - Property Management Team | £1,293 | £1,370 | £1,370 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3120/70507 SS - Accommodation - Snowdon Road Depot | £6,936 | £8,092 | £8,092 | £8,252 |
| 3120/70512 SS - Accommodation - Ashton Gardens Depot | £16,628 | £19,669 | £19,669 | £19,455 |
| 3120/70700 SS - Insurance & Risk Mgmt | £1,029 | £992 | £992 | £984 |
| 3120/75304 SM - Head of Place & Culture | £1,291 | £1,159 | £1,159 | £1,181 |
| 3120/75305 SM - Parks & Coastal Services Team | £11,630 | £11,012 | £11,012 | £15,442 |
| 3120/75308 SM - Parks Mobile & Arbor Team | £54,463 | £48,156 | £48,156 | £49,553 |
| 3120/75309 SM - Play & Projects Team | £8,356 | £7,873 | £7,873 | £8,018 |
| 3120/75310 SM - Grounds Maintenance Team | £11,836 | £11,316 | £11,316 | £10,994 |
| 3120/75403 SM - Corporate Safety | £1,567 | £1,479 | £1,479 | £1,493 |
| 3120/75600 SM - Technical Services Team | £4,494 | £1,911 | £1,911 | £1,000 |
| Sub Total: Support Services | £132,462 | £124,986 | £124,986 | £128,819 |
| 3120/80000 Capital Charges - Depreciation | £2,014 | £1,200 | £1,200 | £1,200 |
| Sub Total: Deprctn and Impairment Losses | £2,014 | £1,200 | £1,200 | £1,200 |
| Expenditure Total | £582,758 | £556,130 | £541,330 | £555,272 |
| 3120/94407 Donations | £0 | -£1,000 | -£1,000 | -£1,000 |
| Sub Total: Customer and Client Receipts | £0 | -£1,000 | -£1,000 | -£1,000 |
| 3120/99003 Internal Recharge Income | -£23,102 | -£23,102 | -£23,911 | -£23,102 |
| Sub Total: Recharge Income | -£23,102 | -£23,102 | -£23,911 | -£23,102 |
| Income Total | -£23,102 | -£24,102 | -£24,911 | -£24,102 |
| 3120 - St. Annes-Parks (Strategic) Total | £559,656 | £532,028 | £516,419 | £531,170 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3121 - Lytham-Parks (Strategic) | | | | |
| 3121/17003 Training Exps - qualifications | £0 | £0 | £1,500 | £1,500 |
| Sub Total: Employees | £0 | £0 | £1,500 | £1,500 |
| 3121/20103 Other Miscellaneous Repairs | £5,721 | £2,000 | £2,000 | £2,000 |
| 3121/22500 Electricity | £517 | £0 | £0 | £0 |
| 3121/24000 Water Charges-Metered | £491 | £200 | £200 | £200 |
| 3121/24001 Sewerage and Envnmntl Svces | £212 | £183 | £183 | £183 |
| 3121/28032 Grounds Maintenance Materials | £500 | £0 | £5,000 | £0 |
| Sub Total: Premises Related Expenses | £7,441 | £2,383 | £7,383 | £2,383 |
| 3121/40100 Purchase of Equipment | £396 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £396 | £0 | £0 | £0 |
| 3121/70101 SS - Accountancy Services | £844 | £802 | £802 | £817 |
| 3121/70102 SS - Finance Administration | £695 | £648 | £648 | £668 |
| 3121/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3121/70507 SS - Accommodation - Snowdon Road Depot | £2,601 | £3,034 | £3,034 | £3,095 |
| 3121/70700 SS - Insurance & Risk Mgmt | £257 | £248 | £248 | £246 |
| 3121/75304 SM - Head of Place & Culture | £1,291 | £1,159 | £1,159 | £1,181 |
| 3121/75305 SM - Parks & Coastal Services Team | £10,601 | £10,031 | £10,031 | £14,377 |
| 3121/75308 SM - Parks Mobile & Arbor Team | £58,785 | £41,267 | £41,267 | £42,484 |
| 3121/75309 SM - Play & Projects Team | £2,785 | £2,624 | £2,624 | £2,673 |
| 3121/75310 SM - Grounds Maintenance Team | £11,836 | £11,316 | £11,316 | £10,994 |
| 3121/75600 SM - Technical Services Team | £581 | £382 | £382 | £200 |
| Sub Total: Support Services | £90,599 | £71,853 | £71,853 | £76,735 |
| Expenditure Total | £98,437 | £74,236 | £80,736 | £80,618 |
| 3121 - Lytham-Parks (Strategic) Total | £98,437 | £74,236 | £80,736 | £80,618 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3123 - St. Annes-Parks (Non-Strategic) | | | | |
| 3123/20103 Other Miscellaneous Repairs | £239 | £0 | £0 | £0 |
| 3123/22009 Fire Extinguisher Maintenance | £89 | £0 | £0 | £0 |
| 3123/22500 Electricity | £4,562 | £6,000 | £6,000 | £7,000 |
| 3123/24000 Water Charges-Metered | £1,135 | £800 | £800 | £800 |
| 3123/27001 Trade Refuse Collection | £72 | £150 | £150 | £150 |
| 3123/28011 Floral Displays | £1,221 | £1,300 | £1,300 | £1,300 |
| 3123/28031 Fertilisers/Pesticides | £2,000 | £500 | £500 | £500 |
| 3123/28032 Grounds Maintenance Materials | £1,005 | £750 | £750 | £750 |
| 3123/28035 Sports Field Line Marking | £0 | £200 | £200 | £200 |
| 3123/28042 Sports Turf Reinstatement | £0 | £1,300 | £1,300 | £1,300 |
| 3123/29000 Building & Contents Insurance | £41 | £41 | £41 | £41 |
| Sub Total: Premises Related Expenses | £10,365 | £11,041 | £11,041 | £12,041 |
| 3123/40100 Purchase of Equipment | £2,992 | £2,957 | £2,957 | £2,957 |
| 3123/41600 Protective Clothing Prchse/Rep | £175 | £305 | £305 | £305 |
| Sub Total: Supplies and Services | £3,166 | £3,262 | £3,262 | £3,262 |
| 3123/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3123/70102 SS - Finance Administration | £730 | £680 | £680 | £701 |
| 3123/70400 SS - Property Management Team | £1,293 | £1,370 | £1,370 | £0 |
| 3123/70507 SS - Accommodation - Snowdon Road Depot | £3,468 | £4,046 | £4,046 | £4,126 |
| 3123/70700 SS - Insurance & Risk Mgmt | £515 | £496 | £496 | £492 |
| 3123/75305 SM - Parks & Coastal Services Team | £5,974 | £5,615 | £5,615 | £9,588 |
| 3123/75308 SM - Parks Mobile & Arbor Team | £93,291 | £38,487 | £38,487 | £39,203 |
| 3123/75309 SM - Play & Projects Team | £6,963 | £6,561 | £6,561 | £6,682 |
| 3123/75310 SM - Grounds Maintenance Team | £12,459 | £11,912 | £11,912 | £11,573 |
| 3123/75600 SM - Technical Services Team | £2,825 | £3,278 | £3,278 | £200 |
| Sub Total: Support Services | £127,820 | £72,732 | £72,732 | £72,857 |
| Expenditure Total | £141,351 | £87,035 | £87,035 | £88,160 |
| 3123 - St. Annes-Parks (Non-Strategic) Total | £141,351 | £87,035 | £87,035 | £88,160 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3124 - Lytham-Parks (Non-Strategic) | | | | |
| 3124/27001 Trade Refuse Collection | £0 | £300 | £300 | £300 |
| 3124/28001 General Maintenance of Grounds | £5,319 | £5,000 | £5,000 | £5,000 |
| 3124/28011 Floral Displays | £7,100 | £7,100 | £7,100 | £7,100 |
| 3124/28031 Fertilisers/Pesticides | £1,080 | £500 | £500 | £500 |
| 3124/28032 Grounds Maintenance Materials | £1,082 | £750 | £750 | £750 |
| 3124/29000 Building & Contents Insurance | £299 | £299 | £299 | £299 |
| Sub Total: Premises Related Expenses | £14,880 | £13,949 | £13,949 | £13,949 |
| 3124/40100 Purchase of Equipment | £2,872 | £3,000 | £3,000 | £3,000 |
| 3124/41600 Protective Clothing Prchse/Rep | £0 | £200 | £200 | £200 |
| Sub Total: Supplies and Services | £2,872 | £3,200 | £3,200 | £3,200 |
| 3124/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3124/70102 SS - Finance Administration | £5,980 | £5,571 | £5,571 | £5,741 |
| 3124/70400 SS - Property Management Team | £1,293 | £1,370 | £1,370 | £0 |
| 3124/70507 SS - Accommm - Snowdon Road Depot | £3,468 | £4,046 | £4,046 | £4,126 |
| 3124/70700 SS - Insurance & Risk Mgmnt | £515 | £496 | £496 | £492 |
| 3124/75305 SM - Parks & Coastal Services Team | £5,974 | £5,615 | £5,615 | £9,588 |
| 3124/75308 SM - Parks Mobile & Arbor Team | £82,434 | £31,003 | £31,003 | £31,631 |
| 3124/75309 SM - Play & Projects Team | £5,570 | £5,249 | £5,249 | £5,345 |
| 3124/75310 SM - Grounds Maintenance Team | £12,459 | £11,912 | £11,912 | £11,573 |
| 3124/75600 SM - Technical Services Team | £1,013 | £1,330 | £1,330 | £0 |
| Sub Total: Support Services | £119,008 | £66,879 | £66,879 | £68,788 |
| Expenditure Total | £136,760 | £84,028 | £84,028 | £85,937 |
| 3124/95100 Ground Rents | -£2,502 | -£950 | -£950 | -£950 |
| Sub Total: Customer and Client Receipts | -£2,502 | -£950 | -£950 | -£950 |
| Income Total | -£2,502 | -£950 | -£950 | -£950 |
| 3124 - Lytham-Parks (Non-Strategic) Total | £134,258 | £83,078 | £83,078 | £84,987 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3126 - Park View-Parks (Strategic) | | | | |
| 3126/22014 Reps & Mtce of Capital Schemes | £0 | £3,000 | £3,000 | £3,000 |
| 3126/27001 Trade Refuse Collection | £3,534 | £4,000 | £4,000 | £4,000 |
| 3126/28001 General Maintenance of Grounds | £3,274 | £300 | £300 | £300 |
| 3126/28032 Grounds Maintenance Materials | £0 | £100 | £100 | £100 |
| 3126/28035 Sports Field Line Marking | £470 | £1,000 | £1,000 | £1,000 |
| Sub Total: Premises Related Expenses | £7,278 | £8,400 | £8,400 | £8,400 |
| 3126/40100 Purchase of Equipment | £0 | £350 | £350 | £350 |
| 3126/41600 Protective Clothing Prchse/Rep | £0 | £100 | £100 | £100 |
| Sub Total: Supplies and Services | £0 | £450 | £450 | £450 |
| 3126/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3126/70700 SS - Insurance & Risk Mgmt | £257 | £248 | £248 | £246 |
| 3126/75305 SM - Parks & Coastal Services Team | £5,974 | £5,615 | £5,615 | £9,588 |
| 3126/75308 SM - Parks Mobile & Arbor Team | £11,345 | £11,902 | £11,902 | £11,989 |
| 3126/75309 SM - Play & Projects Team | £2,785 | £2,624 | £2,624 | £2,673 |
| Sub Total: Support Services | £20,663 | £20,676 | £20,676 | £24,788 |
| Expenditure Total | £27,941 | £29,526 | £29,526 | £33,638 |
| 3126 - Park View-Parks (Strategic) Total | £27,941 | £29,526 | £29,526 | £33,638 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3128 - Open Spaces | | | | |
| 3128/59007 Freckleton PC - Holy Trinity Graveyard G | £0 | £0 | £2,400 | £2,400 |
| Sub Total: Third Party Payments | £0 | £0 | £2,400 | £2,400 |
| Expenditure Total | £0 | £0 | £2,400 | £2,400 |
| 3128 - Open Spaces Total | £0 | £0 | £2,400 | £2,400 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3135 - Parks Development | | | | |
| 3135/28071 Fylde in Bloom | £3,025 | £3,500 | £3,500 | £3,500 |
| Sub Total: Premises Related Expenses | £3,025 | £3,500 | £3,500 | £3,500 |
| 3135/70000 SS - Chief Executive | £2,203 | £0 | £0 | £0 |
| 3135/70101 SS - Accountancy Services | £615 | £583 | £583 | £594 |
| 3135/70102 SS - Finance Administration | £1,669 | £1,555 | £1,555 | £1,602 |
| 3135/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £738 |
| 3135/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £1,671 |
| 3135/70902 SS - Customer Service Assistants | £4,943 | £3,609 | £3,609 | £4,751 |
| 3135/71100 SS - Customer Service Specialists | £3,510 | £3,313 | £3,313 | £3,532 |
| 3135/75302 SM - Tourism & Cultural Services Team | £14,419 | £0 | £0 | £0 |
| 3135/75304 SM - Head of Place & Culture | £1,291 | £1,159 | £1,159 | £1,181 |
| 3135/75305 SM - Parks & Coastal Services Team | £156,465 | £146,959 | £146,959 | £106,109 |
| 3135/75308 SM - Parks Mobile & Arbor Team | £21,115 | £163,158 | £163,158 | £165,658 |
| 3135/75309 SM - Play & Projects Team | £11,141 | £31,804 | £31,804 | £10,691 |
| Sub Total: Support Services | £219,460 | £354,226 | £354,226 | £296,527 |
| 3135/80000 Capital Charges - Depreciation | £29,635 | £29,635 | £29,635 | £29,635 |
| Sub Total: Deprctn and Impairment Losses | £29,635 | £29,635 | £29,635 | £29,635 |
| Expenditure Total | £252,120 | £387,361 | £387,361 | £329,662 |
| 3135 - Parks Development Total | £252,120 | £387,361 | £387,361 | £329,662 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3137 - Parks Devlpmnt - Lytham & St Annes | | | | |
| 3137/22007 Parks Furniture | £5,736 | £6,100 | £6,100 | £6,100 |
| 3137/22013 Drives and Paths | £36,024 | £18,000 | £17,999 | £20,000 |
| 3137/28012 Trees | £0 | £100 | £4,726 | £100 |
| 3137/28013 Trees & Shrubs | £8,174 | £12,800 | £12,800 | £14,300 |
| 3137/28052 Hard Landscape Schemes | £15,680 | £13,500 | £13,500 | £13,500 |
| 3137/28053 Signs and Interpretation | £1,893 | £3,000 | £4,457 | £3,000 |
| 3137/28061 Allotments | £2,074 | £2,000 | £2,000 | £2,000 |
| 3137/28063 Comm Projects & Initiatives | £15,147 | £14,500 | £14,500 | £14,500 |
| 3137/28071 Fylde in Bloom | £3,684 | £4,000 | £4,000 | £4,000 |
| Sub Total: Premises Related Expenses | £88,412 | £74,000 | £80,082 | £77,500 |
| 3137/70600 SS - Head of Governance | £2,593 | £2,593 | £2,593 | £0 |
| 3137/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £0 |
| 3137/75409 SS - Procurement | £1,896 | £1,365 | £1,365 | £0 |
| Sub Total: Support Services | £4,875 | £4,330 | £4,330 | £0 |
| Expenditure Total | £93,287 | £78,330 | £84,412 | £77,500 |
| 3137/91207 Voluntary/Commty Group Ctbns | -£1,650 | £0 | £0 | £0 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£1,650 | £0 | £0 | £0 |
| Income Total | -£1,650 | £0 | £0 | £0 |
| 3137 - Parks Devlpmnt - Lytham & St Annes Total | £91,637 | £78,330 | £84,412 | £77,500 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3142 - Coast and Countryside | | | | |
| 3142/10000 Salaries - Basic Pay | £79,805 | £91,407 | £91,666 | £92,814 |
| 3142/10022 Salaries - Overtime (1.5) | £19,567 | £0 | £0 | £0 |
| 3142/10023 Salaries - Overtime (2.0) | £26,222 | £0 | £0 | £0 |
| 3142/10025 Salaries - OT Bank Hols (1.0) | £782 | £0 | £0 | £0 |
| 3142/10098 IFRS - Accrued Annual/Flexi Leave Adj | £279 | £0 | £0 | £0 |
| 3142/11000 National Insurance | £7,622 | £11,461 | £11,461 | £11,672 |
| 3142/12000 Pension Costs (Employer Contrbtn) | £12,206 | £14,981 | £14,981 | £6,683 |
| 3142/12002 Surplus Contributions | -£2,915 | -£2,045 | -£2,045 | £0 |
| 3142/12021 Actuarial Valn Adjustments (3 year) | £1,684 | £0 | £0 | £0 |
| 3142/12023 Actuarial Reconciliation Adjs (3 year) | £540 | £0 | £0 | £0 |
| 3142/12099 IAS 19 Adjustments | £12,471 | £0 | £0 | £0 |
| 3142/13000 Agency Staff | £29,953 | £56,976 | £56,976 | £60,233 |
| 3142/15000 Recruitment Costs | £249 | £0 | £0 | £0 |
| 3142/18100 Insurance - Employers Liability | £434 | £434 | £434 | £434 |
| Sub Total: Employees | £188,900 | £173,214 | £173,473 | £171,836 |
| 3142/20103 Other Miscellaneous Repairs | £2,461 | £4,000 | £4,000 | £4,000 |
| 3142/22005 Lifebuoys and Ropes | £1,429 | £660 | £660 | £660 |
| 3142/22009 Fire Extinguisher Maintenance | £0 | £40 | £0 | £0 |
| 3142/22500 Electricity | £447 | £141 | £141 | £141 |
| 3142/23500 Business Rates | £561 | £524 | £524 | £524 |
| 3142/24000 Water Charges-Metered | £62 | £200 | £200 | £200 |
| 3142/29000 Building & Contents Insurance | £70 | £70 | £70 | £70 |
| Sub Total: Premises Related Expenses | £5,029 | £5,635 | £5,595 | £5,595 |
| 3142/32000 Rech - Vehicle and Plant Costs | £32,197 | £49,222 | £49,222 | £49,222 |
| 3142/33001 Hire of Plant | £2,711 | £1,200 | £1,200 | £1,200 |
| Sub Total: Transport Related Expenses | £34,908 | £50,422 | £50,422 | £50,422 |
| 3142/40100 Purchase of Equipment | £181 | £0 | £0 | £0 |
| 3142/40804 General Materials | £3,449 | £3,350 | £3,350 | £3,350 |
| 3142/42101 Photocopying Charges | £88 | £206 | £206 | £206 |
| 3142/42665 OFC - Fylde Salt Marsh Project | £26,276 | £34,375 | £34,375 | £35,265 |
| 3142/43103 Mobile Phones - Calls/Rental | £471 | £183 | £183 | £183 |
| 3142/46106 Insurance - Public Liability | £1,145 | £1,145 | £1,145 | £1,145 |
| Sub Total: Supplies and Services | £31,609 | £39,259 | £39,259 | £40,149 |
| 3142/70101 SS - Accountancy Services | £302 | £287 | £287 | £292 |
| 3142/70102 SS - Finance Administration | £4,520 | £4,211 | £4,211 | £4,339 |
| 3142/70200 SS - Computer Services | £4,590 | £4,328 | £4,328 | £4,748 |
| 3142/70300 SS - Human Resources | £1,715 | £1,585 | £1,585 | £1,680 |
| 3142/70301 SS - Payroll Administration | £413 | £368 | £368 | £370 |
| 3142/70400 SS - Property Management Team | £5,532 | £5,877 | £5,877 | £4,435 |
| 3142/70500 SS - Accommodation - Town Hall | £6,953 | £2,646 | £2,646 | £2,700 |
| 3142/70507 SS - Accommm - Snowdon Road Depot | £3,468 | £4,046 | £4,046 | £4,126 |
| 3142/70512 SS - Accommm - Ashton Gardens Depot | £1,039 | £1,229 | £1,229 | £1,216 |
| 3142/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3142/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £8,356 |
| 3142/75304 SM - Head of Place & Culture | £6,454 | £5,793 | £5,793 | £5,906 |
| 3142/75305 SM - Parks & Coastal Services Team | £63,202 | £59,326 | £59,326 | £58,812 |
| 3142/75308 SM - Parks Mobile & Arbor Team | £8,561 | £8,853 | £8,853 | £9,032 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3142/75309 SM - Play & Projects Team | £4,178 | £3,937 | £3,937 | £4,009 |
| 3142/75403 SM - Corporate Safety | £448 | £423 | £423 | £427 |
| 3142/75600 SM - Technical Services Team | £1,260 | £1,547 | £1,547 | £100 |
| Sub Total: Support Services | £114,724 | £106,542 | £106,542 | £110,917 |

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|--------------------------|-----------------|-----------------|-----------------|-----------------|
| Expenditure Total | £375,170 | £375,072 | £375,291 | £378,919 |
|--------------------------|-----------------|-----------------|-----------------|-----------------|

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|---|-----------------|-----------------|-----------------|-----------------|
| 3142/90074 DEFRA - Our Future Coast Funding | -£24,488 | -£34,375 | -£34,375 | -£35,265 |
| Sub Total: Government Grants | -£24,488 | -£34,375 | -£34,375 | -£35,265 |

| | | | | |
|---|----------------|----------------|----------------|----------------|
| 3142/91211 Miscellaneous Contributions | -£2,588 | -£3,000 | -£3,000 | -£3,000 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£2,588 | -£3,000 | -£3,000 | -£3,000 |

| | | | | |
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| 3142/94406 Miscellaneous Income | -£4 | £0 | £0 | £0 |
| Sub Total: Customer and Client Receipts | -£4 | £0 | £0 | £0 |

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|---------------------|-----------------|-----------------|-----------------|-----------------|
| Income Total | -£27,080 | -£37,375 | -£37,375 | -£38,265 |
|---------------------|-----------------|-----------------|-----------------|-----------------|

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|---|-----------------|-----------------|-----------------|-----------------|
| 3142 - Coast and Countryside Total | £348,090 | £337,697 | £337,916 | £340,654 |
|---|-----------------|-----------------|-----------------|-----------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3143 - Fylde Sand Dunes Project | | | | |
| 3143/10000 Salaries - Basic Pay | £44,305 | £46,385 | £46,516 | £47,870 |
| 3143/10098 IFRS - Accrued Annual/Flexi Leave Adj | £120 | £0 | £0 | £0 |
| 3143/11000 National Insurance | £3,656 | £5,458 | £5,458 | £5,680 |
| 3143/12000 Pension Costs (Employer Contrbtn) | £7,516 | £8,832 | £8,832 | £3,447 |
| 3143/12002 Surplus Contributions | -£1,770 | £0 | £0 | £0 |
| 3143/12021 Actuarial Valn Adjustments (3 year) | £918 | £0 | £0 | £0 |
| 3143/12023 Actuarial Reconciliation Adjs (3 year) | £332 | £0 | £0 | £0 |
| 3143/12099 IAS 19 Adjustments | £7,576 | £0 | £0 | £0 |
| 3143/18100 Insurance - Employers Liability | £228 | £228 | £228 | £228 |
| Sub Total: Employees | £62,881 | £60,903 | £61,034 | £57,225 |
| 3143/40100 Purchase of Equipment | £3,284 | £0 | £0 | £0 |
| 3143/40111 Hire of Equipment | £46 | £0 | £0 | £0 |
| 3143/42651 Environmental Projects | £851 | £0 | £0 | £0 |
| 3143/43103 Mobile Phones - Calls/Rental | £252 | £0 | £0 | £0 |
| 3143/46106 Insurance - Public Liability | £603 | £603 | £603 | £603 |
| 3143/46901 Miscellaneous Expenses | £6,788 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £11,823 | £603 | £603 | £603 |
| Expenditure Total | £74,704 | £61,506 | £61,637 | £57,828 |
| 3143/91031 Other Miscellaneous Grants | -£69,488 | -£59,425 | -£59,425 | -£61,133 |
| Sub Total: Oth Grants Rembsmts and Ctbns | -£69,488 | -£59,425 | -£59,425 | -£61,133 |
| Income Total | -£69,488 | -£59,425 | -£59,425 | -£61,133 |
| 3143 - Fylde Sand Dunes Project Total | £5,216 | £2,081 | £2,212 | -£3,305 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3145 - Splash and Paddling Pool | | | | |
| 3145/13000 Agency Staff | £41,603 | £47,168 | £40,168 | £49,032 |
| Sub Total: Employees | £41,603 | £47,168 | £40,168 | £49,032 |
| 3145/20103 Other Miscellaneous Repairs | £64 | £0 | £0 | £0 |
| 3145/22024 Annual Commission/Decommission | £10,458 | £6,500 | £6,500 | £6,500 |
| 3145/22500 Electricity | £11,219 | £3,651 | £3,651 | £3,651 |
| 3145/24000 Water Charges-Metered | £15,008 | £6,000 | £6,000 | £6,000 |
| 3145/29000 Building & Contents Insurance | £180 | £180 | £180 | £180 |
| Sub Total: Premises Related Expenses | £36,930 | £16,331 | £16,331 | £16,331 |
| 3145/40801 Chemicals | £4,185 | £2,700 | £11,700 | £2,700 |
| 3145/40804 General Materials | £1,379 | £300 | £300 | £300 |
| Sub Total: Supplies and Services | £5,563 | £3,000 | £12,000 | £3,000 |
| 3145/70000 SS - Chief Executive | £2,203 | £0 | £0 | £0 |
| 3145/70101 SS - Accountancy Services | £2,656 | £2,521 | £2,521 | £2,568 |
| 3145/70102 SS - Finance Administration | £3,477 | £3,239 | £3,239 | £3,338 |
| 3145/70103 SS - Internal Audit | £4,171 | £4,049 | £4,049 | £4,382 |
| 3145/70700 SS - Insurance & Risk Mgmt | £1,029 | £992 | £992 | £984 |
| 3145/70901 SS - Communications and PR | £0 | £0 | £0 | £1,671 |
| 3145/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £3,379 |
| 3145/75304 SM - Head of Place & Culture | £3,872 | £3,476 | £3,476 | £0 |
| 3145/75305 SM - Parks & Coastal Services Team | £14,247 | £13,354 | £13,354 | £13,334 |
| 3145/75309 SM - Play & Projects Team | £2,785 | £2,624 | £2,624 | £2,673 |
| 3145/75310 SM - Grounds Maintenance Team | £1,246 | £1,191 | £1,191 | £1,157 |
| 3145/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| 3145/75600 SM - Technical Services Team | £1,292 | £0 | £0 | £0 |
| Sub Total: Support Services | £36,978 | £31,446 | £31,446 | £36,898 |
| Expenditure Total | £121,075 | £97,945 | £99,945 | £105,261 |
| 3145/93061 Splash Entry Fee | -£12,168 | -£65,000 | -£29,000 | -£60,000 |
| 3145/95003 Other Rent | -£2,500 | -£3,500 | -£3,500 | -£3,500 |
| Sub Total: Customer and Client Receipts | -£14,668 | -£68,500 | -£32,500 | -£63,500 |
| Income Total | -£14,668 | -£68,500 | -£32,500 | -£63,500 |
| 3145 - Splash and Paddling Pool Total | £106,407 | £29,445 | £67,445 | £41,761 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3146 - St.Annes Beach Hub | | | | |
| 3146/22500 Electricity | £0 | £2,400 | £2,400 | £2,400 |
| 3146/25100 Purchase of Fittings | £0 | £0 | £5,000 | £0 |
| Sub Total: Premises Related Expenses | £0 | £2,400 | £7,400 | £2,400 |
| Expenditure Total | £0 | £2,400 | £7,400 | £2,400 |
| 3146 - St.Annes Beach Hub Total | £0 | £2,400 | £7,400 | £2,400 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|---|------------------|----------------------|------------------|----------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3150 - Fylde Tourism and Events | | | | |
| 3150/10000 Salaries - Basic Pay | £35,907 | £50,512 | £50,655 | £52,129 |
| 3150/10021 Salaries - Overtime (1.0) | £23,353 | £0 | £0 | £0 |
| 3150/10025 Salaries - OT Bank Hols (1.0) | £438 | £0 | £0 | £0 |
| 3150/10098 IFRS - Accrued Annual/Flexi Leave Adj | £70 | £0 | £0 | £0 |
| 3150/11000 National Insurance | £4,564 | £4,694 | £4,694 | £4,868 |
| 3150/12000 Pension Costs (Employer Contrbtn) | £5,946 | £8,057 | £8,057 | £3,754 |
| 3150/12002 Surplus Contributions | -£1,412 | -£1,691 | -£1,691 | £0 |
| 3150/12021 Actuarial Valn Adjustments (3 year) | £784 | £0 | £0 | £0 |
| 3150/12023 Actuarial Reconciliation Adjs (3 year) | £263 | £0 | £0 | £0 |
| 3150/12099 IAS 19 Adjustments | £6,043 | £0 | £0 | £0 |
| 3150/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 3150/17002 Staff Development Training | £0 | £0 | £1,000 | £0 |
| 3150/18100 Insurance - Employers Liability | £251 | £251 | £251 | £251 |
| Sub Total: Employees | £76,386 | £61,823 | £62,966 | £61,002 |
| 3150/32000 Rech - Vehicle and Plant Costs | £8,168 | £9,647 | £9,647 | £9,647 |
| 3150/34000 Train Fares - Officers | £240 | £203 | £203 | £203 |
| 3150/35001 Car Mileage Allowance | £21 | £0 | £0 | £0 |
| Sub Total: Transport Related Expenses | £8,429 | £9,850 | £9,850 | £9,850 |
| 3150/40403 Amenity and Information Signs | £4,554 | £3,500 | £3,500 | £3,500 |
| 3150/41500 Uniforms Purchase/Repair | £199 | £150 | £150 | £150 |
| 3150/42000 Printing | £250 | £250 | £250 | £250 |
| 3150/42101 Photocopying Charges | £26 | £60 | £60 | £60 |
| 3150/42200 Stationery | £0 | £25 | £25 | £25 |
| 3150/43000 Postage | £414 | £500 | £500 | £500 |
| 3150/43103 Mobile Phones - Calls/Rental | £113 | £12 | £12 | £12 |
| 3150/44201 Conference Expenses - Officers | £1,014 | £1,000 | £655 | £1,000 |
| 3150/45300 Subscrptns and Levies General | £6,347 | £6,075 | £6,075 | £6,075 |
| 3150/46106 Insurance - Public Liability | £662 | £662 | £662 | £662 |
| 3150/46200 Advertising | £11,926 | £13,000 | £12,345 | £13,000 |
| 3150/46207 Promotions and Marketing Costs | £10,651 | £12,329 | £12,329 | £12,329 |
| 3150/46606 Christmas Lights & Trees | £15,250 | £18,641 | £21,491 | £19,641 |
| 3150/46608 Events and Attraction Costs | £10,005 | £8,000 | £11,000 | £48,000 |
| 3150/46616 1940`s Lytham Wartime Festival | £49,996 | £35,000 | £48,000 | £35,000 |
| 3150/46624 Kite Festival | £50,997 | £30,000 | £46,000 | £30,000 |
| Sub Total: Supplies and Services | £162,403 | £129,204 | £163,054 | £170,204 |
| 3150/58002 Land Registry Fees | £7 | £0 | £0 | £0 |
| Sub Total: Third Party Payments | £7 | £0 | £0 | £0 |
| 3150/70000 SS - Chief Executive | £6,608 | £7,601 | £7,601 | £0 |
| 3150/70102 SS - Finance Administration | £7,927 | £7,385 | £7,385 | £7,610 |
| 3150/70300 SS - Human Resources | £4,286 | £3,962 | £3,962 | £4,199 |
| 3150/70301 SS - Payroll Administration | £1,036 | £923 | £923 | £927 |
| 3150/70400 SS - Property Management Team | £6,595 | £6,993 | £6,993 | £1,600 |
| 3150/70500 SS - Accommodation - Town Hall | £2,508 | £954 | £954 | £974 |
| 3150/70700 SS - Insurance & Risk Mgmt | £386 | £372 | £372 | £369 |
| 3150/70901 SS - Communications and PR | £1,703 | £1,714 | £1,714 | £16,713 |
| 3150/70902 SS - Customer Service Assistants | £28,894 | £21,098 | £21,098 | £27,772 |
| 3150/71100 SS - Customer Service Specialists | £7,176 | £6,656 | £6,656 | £7,104 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3150/75302 SM - Tourism & Cultural Services Team | £54,792 | £53,830 | £53,830 | £48,530 |
| 3150/75305 SM - Parks & Coastal Services Team | £1,195 | £1,137 | £1,137 | £1,123 |
| 3150/75308 SM - Parks Mobile & Arbor Team | £5,762 | £6,009 | £6,009 | £6,098 |
| 3150/75309 SM - Play & Projects Team | £2,785 | £2,624 | £2,624 | £2,673 |
| 3150/75403 SM - Corporate Safety | £1,120 | £1,057 | £1,057 | £1,066 |
| 3150/75405 SM - Licensing Team | £4,421 | £3,221 | £3,221 | £0 |
| 3150/75600 SM - Technical Services Team | £964 | £1,257 | £1,257 | £1,600 |
| Sub Total: Support Services | £138,158 | £126,793 | £126,793 | £128,358 |

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|--------------------------|-----------------|-----------------|-----------------|-----------------|
| Expenditure Total | £385,383 | £327,670 | £362,663 | £369,414 |
|--------------------------|-----------------|-----------------|-----------------|-----------------|

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|---|------------------|------------------|------------------|------------------|
| 3150/94303 Lytham St Annes Street Map | -£413 | £0 | £0 | £0 |
| 3150/94406 Miscellaneous Income | -£4,265 | -£1,000 | -£6,000 | -£1,000 |
| 3150/94420 Income - 1940`s Lytham Wartime Festiva | -£24,205 | -£18,000 | -£35,000 | -£18,000 |
| 3150/94424 Income - Kite Festival | -£15,018 | -£20,000 | -£16,000 | -£20,000 |
| 3150/95006 Lytham Festival | -£110,000 | -£113,000 | -£104,000 | -£116,000 |
| Sub Total: Customer and Client Receipts | -£153,902 | -£152,000 | -£161,000 | -£155,000 |

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|---------------------|------------------|------------------|------------------|------------------|
| Income Total | -£153,902 | -£152,000 | -£161,000 | -£155,000 |
|---------------------|------------------|------------------|------------------|------------------|

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| 3150 - Fylde Tourism and Events Total | £231,481 | £175,670 | £201,663 | £214,414 |
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BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
| | 2024/25 | 2025/26 | 2025/26 | 2026/27 |
| 3805 - Fairhaven Cafe | | | | |
| 3805/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3805/70102 SS - Finance Administration | £417 | £389 | £389 | £401 |
| 3805/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3805/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £1,334 | £1,295 | £1,295 | £4,387 |
| Expenditure Total | | | | |
| | £1,334 | £1,295 | £1,295 | £4,387 |
| 3805/95001 Café Rent | -£25,000 | -£25,000 | -£25,000 | -£25,000 |
| Sub Total: Customer and Client Receipts | -£25,000 | -£25,000 | -£25,000 | -£25,000 |
| Income Total | | | | |
| | -£25,000 | -£25,000 | -£25,000 | -£25,000 |
| 3805 - Fairhaven Cafe Total | | | | |
| | -£23,666 | -£23,705 | -£23,705 | -£20,613 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 3816 - Fairhaven Kiosk | | | | |
| 3816/70101 SS - Accountancy Services | £594 | £564 | £564 | £574 |
| 3816/70102 SS - Finance Administration | £139 | £130 | £130 | £134 |
| 3816/70400 SS - Property Management Team | £323 | £342 | £342 | £0 |
| 3816/75409 SS - Procurement | £0 | £0 | £0 | £3,412 |
| Sub Total: Support Services | £1,056 | £1,036 | £1,036 | £4,120 |
| 3816/83001 Rev Exp funded from Capital | £12,314 | £0 | £0 | £0 |
| Sub Total: Deprctn and Impairment Losses | £12,314 | £0 | £0 | £0 |
| Expenditure Total | £13,370 | £1,036 | £1,036 | £4,120 |
| 3816/95003 Other Rent | -£2,676 | -£2,676 | -£2,676 | -£2,676 |
| Sub Total: Customer and Client Receipts | -£2,676 | -£2,676 | -£2,676 | -£2,676 |
| Income Total | -£2,676 | -£2,676 | -£2,676 | -£2,676 |
| 3816 - Fairhaven Kiosk Total | £10,694 | -£1,640 | -£1,640 | £1,444 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7550 - Service Director of Operations | | | | |
| 7550/10000 Salaries - Basic Pay | £58,282 | £60,091 | £60,261 | £62,014 |
| 7550/10071 Salaries - Honorarium | £5,000 | £5,000 | £5,000 | £5,000 |
| 7550/10098 IFRS - Accrued Annual/Flexi Leave Adj | £101 | £0 | £0 | £0 |
| 7550/11000 National Insurance | £5,981 | £8,264 | £8,264 | £8,552 |
| 7550/12000 Pension Costs (Employer Contrbtn) | £9,619 | £9,944 | £9,944 | £4,465 |
| 7550/12002 Surplus Contributions | -£2,285 | -£2,087 | -£2,087 | £0 |
| 7550/12021 Actuarial Valn Adjustments (3 year) | £1,268 | £0 | £0 | £0 |
| 7550/12023 Actuarial Reconciliation Adjs (3 year) | £425 | £0 | £0 | £0 |
| 7550/12099 IAS 19 Adjustments | £9,776 | £0 | £0 | £0 |
| 7550/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7550/18004 Misc Occupational Health Costs | £50 | £0 | £0 | £0 |
| 7550/18100 Insurance - Employers Liability | £302 | £302 | £302 | £302 |
| Sub Total: Employees | £88,699 | £81,514 | £81,684 | £80,333 |
| 7550/35000 Essential User Allowance | £963 | £964 | £964 | £964 |
| 7550/35001 Car Mileage Allowance | £0 | £1,000 | £1,000 | £1,000 |
| Sub Total: Transport Related Expenses | £963 | £1,964 | £1,964 | £1,964 |
| 7550/42101 Photocopying Charges | £382 | £898 | £898 | £898 |
| 7550/43000 Postage | £31 | £156 | £156 | £156 |
| 7550/43103 Mobile Phones - Calls/Rental | £269 | £154 | £154 | £154 |
| 7550/43503 Computer - Program Licnce Chgs | £0 | £3,000 | £3,000 | £3,000 |
| 7550/46106 Insurance - Public Liability | £798 | £798 | £798 | £798 |
| Sub Total: Supplies and Services | £1,481 | £5,006 | £5,006 | £5,006 |
| 7550/70101 SS - Accountancy Services | £4,292 | £4,066 | £4,066 | £3,959 |
| 7550/70103 SS - Internal Audit | £2,336 | £2,716 | £2,716 | £2,899 |
| 7550/70200 SS - Computer Services | £7,761 | £7,303 | £7,303 | £7,308 |
| 7550/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7550/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7550/70400 SS - Property Management Team | £527 | £563 | £563 | £4,907 |
| 7550/70500 SS - Accommodation - Town Hall | £14,020 | £5,335 | £5,335 | £5,444 |
| 7550/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7550/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7550/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £36,732 | £26,276 | £26,276 | £30,824 |
| Expenditure Total | £127,875 | £114,760 | £114,930 | £118,127 |
| 7550/99000 Support Service Recharge | -£127,875 | -£114,760 | -£114,760 | -£118,127 |
| Sub Total: Recharge Income | -£127,875 | -£114,760 | -£114,760 | -£118,127 |
| Income Total | -£127,875 | -£114,760 | -£114,760 | -£118,127 |
| 7550 - Service Director of Operations Total | £0 | £0 | £170 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7551 - Parks & Coastal Services Team | | | | |
| 7551/10000 Salaries - Basic Pay | £212,669 | £220,070 | £220,693 | £227,114 |
| 7551/10098 IFRS - Accrued Annual/Flexi Leave Adj | £422 | £0 | £0 | £0 |
| 7551/11000 National Insurance | £21,871 | £28,511 | £28,511 | £29,567 |
| 7551/12000 Pension Costs (Employer Contrbtn) | £32,242 | £34,173 | £34,173 | £14,053 |
| 7551/12002 Surplus Contributions | -£7,650 | -£7,172 | -£7,172 | £0 |
| 7551/12021 Actuarial Valn Adjustments (3 year) | £4,206 | £0 | £0 | £0 |
| 7551/12023 Actuarial Reconciliation Adjs (3 year) | £1,426 | £0 | £0 | £0 |
| 7551/12099 IAS 19 Adjustments | £32,733 | £0 | £0 | £0 |
| 7551/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7551/18004 Misc Occupational Health Costs | £2,210 | £0 | £0 | £0 |
| 7551/18100 Insurance - Employers Liability | £1,094 | £1,094 | £1,094 | £1,094 |
| Sub Total: Employees | £301,404 | £276,676 | £277,299 | £271,828 |
| 7551/32000 Rech - Vehicle and Plant Costs | £60,668 | £74,459 | £74,459 | £74,459 |
| 7551/35000 Essential User Allowance | £963 | £1,928 | £1,928 | £1,928 |
| 7551/35001 Car Mileage Allowance | £431 | £2,000 | £2,000 | £2,000 |
| Sub Total: Transport Related Expenses | £62,062 | £78,387 | £78,387 | £78,387 |
| 7551/42101 Photocopying Charges | £248 | £583 | £583 | £583 |
| 7551/43000 Postage | £13 | £11 | £11 | £11 |
| 7551/43103 Mobile Phones - Calls/Rental | £726 | £779 | £779 | £779 |
| 7551/46106 Insurance - Public Liability | £2,889 | £2,889 | £2,889 | £2,889 |
| Sub Total: Supplies and Services | £3,876 | £4,262 | £4,262 | £4,262 |
| 7551/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7551/70103 SS - Internal Audit | £2,336 | £2,716 | £2,716 | £2,899 |
| 7551/70200 SS - Computer Services | £11,605 | £10,919 | £10,919 | £10,928 |
| 7551/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7551/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7551/70400 SS - Property Management Team | £788 | £842 | £842 | £7,340 |
| 7551/70500 SS - Accommodation - Town Hall | £20,973 | £7,981 | £7,981 | £8,143 |
| 7551/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7551/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7551/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| 7551/75409 SS - Procurement | £4,073 | £2,956 | £2,956 | £0 |
| Sub Total: Support Services | £53,012 | £36,824 | £36,824 | £40,972 |
| Expenditure Total | £420,353 | £396,149 | £396,772 | £395,449 |
| 7551/99000 Support Service Recharge | -£420,353 | -£396,149 | -£396,149 | -£395,449 |
| Sub Total: Recharge Income | -£420,353 | -£396,149 | -£396,149 | -£395,449 |
| Income Total | -£420,353 | -£396,149 | -£396,149 | -£395,449 |
| 7551 - Parks & Coastal Services Team Total | £0 | £0 | £623 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7553 - Parks Mobile & Arbor Team | | | | |
| 7553/10000 Salaries - Basic Pay | £141,875 | £168,849 | £171,944 | £178,095 |
| 7553/10022 Salaries - Overtime (1.5) | £1,171 | £1,500 | £0 | £0 |
| 7553/10023 Salaries - Overtime (2.0) | £1,279 | £500 | £0 | £0 |
| 7553/10098 IFRS - Accrued Annual/Flexi Leave Adj | £274 | £0 | £0 | £0 |
| 7553/11000 National Insurance | £14,252 | £20,827 | £23,290 | £22,214 |
| 7553/12000 Pension Costs (Employer Contrbtn) | £22,720 | £25,841 | £25,841 | £12,823 |
| 7553/12002 Surplus Contributions | -£5,380 | -£5,423 | -£5,423 | £0 |
| 7553/12021 Actuarial Valn Adjustments (3 year) | £2,914 | £0 | £0 | £0 |
| 7553/12023 Actuarial Reconciliation Adjs (3 year) | £1,005 | £0 | £0 | £0 |
| 7553/12099 IAS 19 Adjustments | £23,023 | £0 | £0 | £0 |
| 7553/13000 Agency Staff | £63,390 | £61,270 | £61,270 | £64,412 |
| 7553/18100 Insurance - Employers Liability | £828 | £828 | £828 | £828 |
| Sub Total: Employees | £267,352 | £274,192 | £277,750 | £278,372 |
| 7553/32000 Rech - Vehicle and Plant Costs | £64,430 | £79,610 | £79,610 | £79,610 |
| Sub Total: Transport Related Expenses | £64,430 | £79,610 | £79,610 | £79,610 |
| 7553/40100 Purchase of Equipment | £106 | £0 | £0 | £0 |
| 7553/41600 Protective Clothing Prchse/Rep | £5,304 | £0 | £5,304 | £5,304 |
| 7553/43103 Mobile Phones - Calls/Rental | £462 | £123 | £123 | £123 |
| 7553/43503 Computer - Program Licnce Chgs | £5,000 | £6,000 | £6,000 | £6,000 |
| 7553/46106 Insurance - Public Liability | £2,187 | £2,187 | £2,187 | £2,187 |
| Sub Total: Supplies and Services | £13,059 | £8,310 | £13,614 | £13,614 |
| 7553/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7553/70102 SS - Finance Administration | £856 | £800 | £800 | £802 |
| 7553/70300 SS - Human Resources | £4,799 | £4,487 | £4,487 | £4,781 |
| 7553/70301 SS - Payroll Administration | £667 | £587 | £587 | £587 |
| 7553/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7553/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7553/75305 SM - Parks & Coastal Services Team | £31,156 | £30,186 | £30,186 | £29,433 |
| 7553/75403 SM - Corporate Safety | £746 | £766 | £766 | £766 |
| Sub Total: Support Services | £45,249 | £42,396 | £42,396 | £41,897 |
| Expenditure Total | £390,089 | £404,508 | £413,370 | £413,493 |
| 7553/99000 Support Service Recharge | -£390,089 | -£404,508 | -£404,508 | -£413,493 |
| Sub Total: Recharge Income | -£390,089 | -£404,508 | -£404,508 | -£413,493 |
| Income Total | -£390,089 | -£404,508 | -£404,508 | -£413,493 |
| 7553 - Parks Mobile & Arbor Team Total | £0 | £0 | £8,862 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7554 - Play and Projects Team | | | | |
| 7554/10000 Salaries - Basic Pay | £56,707 | £58,546 | £58,712 | £60,939 |
| 7554/10022 Salaries - Overtime (1.5) | £553 | £0 | £0 | £0 |
| 7554/10027 Salaries - Overtime (Time + 1/3) | £0 | £2,000 | £2,000 | £2,000 |
| 7554/10098 IFRS - Accrued Annual/Flexi Leave Adj | £177 | £0 | £0 | £0 |
| 7554/11000 National Insurance | £5,980 | £7,282 | £7,282 | £7,641 |
| 7554/12000 Pension Costs (Employer Contrbtn) | £9,325 | £8,745 | £8,745 | £4,388 |
| 7554/12002 Surplus Contributions | -£2,207 | -£1,835 | -£1,835 | £0 |
| 7554/12021 Actuarial Valn Adjustments (3 year) | £1,193 | £0 | £0 | £0 |
| 7554/12023 Actuarial Reconciliation Adjs (3 year) | £412 | £0 | £0 | £0 |
| 7554/12099 IAS 19 Adjustments | £9,446 | £0 | £0 | £0 |
| 7554/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7554/17002 Staff Development Training | £885 | £0 | £0 | £0 |
| 7554/18100 Insurance - Employers Liability | £286 | £286 | £286 | £286 |
| Sub Total: Employees | £82,936 | £75,024 | £75,190 | £75,254 |
| 7554/32000 Rech - Vehicle and Plant Costs | £20,445 | £26,192 | £26,192 | £26,192 |
| Sub Total: Transport Related Expenses | £20,445 | £26,192 | £26,192 | £26,192 |
| 7554/42101 Photocopying Charges | £14 | £34 | £34 | £34 |
| 7554/43103 Mobile Phones - Calls/Rental | £337 | £829 | £829 | £829 |
| 7554/46106 Insurance - Public Liability | £754 | £754 | £754 | £754 |
| Sub Total: Supplies and Services | £1,106 | £1,617 | £1,617 | £1,617 |
| 7554/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7554/70102 SS - Finance Administration | £524 | £490 | £490 | £491 |
| 7554/70103 SS - Internal Audit | £2,336 | £2,716 | £2,716 | £2,899 |
| 7554/70200 SS - Computer Services | £3,844 | £3,617 | £3,617 | £3,619 |
| 7554/70300 SS - Human Resources | £1,600 | £1,496 | £1,496 | £1,594 |
| 7554/70301 SS - Payroll Administration | £221 | £195 | £195 | £195 |
| 7554/70400 SS - Property Management Team | £261 | £279 | £279 | £2,433 |
| 7554/70500 SS - Accommodation - Town Hall | £6,953 | £2,646 | £2,646 | £2,700 |
| 7554/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7554/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7554/75305 SM - Parks & Coastal Services Team | £11,759 | £11,127 | £11,127 | £10,854 |
| 7554/75403 SM - Corporate Safety | £249 | £255 | £255 | £255 |
| Sub Total: Support Services | £34,772 | £28,391 | £28,391 | £30,568 |
| Expenditure Total | £139,259 | £131,224 | £131,390 | £133,631 |
| 7554/99000 Support Service Recharge | -£139,259 | -£131,224 | -£131,224 | -£133,631 |
| Sub Total: Recharge Income | -£139,259 | -£131,224 | -£131,224 | -£133,631 |
| Income Total | -£139,259 | -£131,224 | -£131,224 | -£133,631 |
| 7554 - Play and Projects Team Total | £0 | £0 | £166 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7555 - Grounds Maintenance Team | | | | |
| 7555/10000 Salaries - Basic Pay | £30,074 | £30,962 | £31,050 | £31,953 |
| 7555/10022 Salaries - Overtime (1.5) | £0 | £1,000 | £0 | £0 |
| 7555/10023 Salaries - Overtime (2.0) | £0 | £500 | £0 | £0 |
| 7555/10098 IFRS - Accrued Annual/Flexi Leave Adj | £56 | £0 | £0 | £0 |
| 7555/11000 National Insurance | £2,921 | £3,894 | £3,894 | £4,043 |
| 7555/12000 Pension Costs (Employer Contrbtn) | £4,600 | £4,872 | £4,872 | £2,301 |
| 7555/12002 Surplus Contributions | -£1,090 | -£1,022 | -£1,022 | £0 |
| 7555/12021 Actuarial Valn Adjustments (3 year) | £592 | £0 | £0 | £0 |
| 7555/12023 Actuarial Reconciliation Adjs (3 year) | £203 | £0 | £0 | £0 |
| 7555/12099 IAS 19 Adjustments | £4,663 | £0 | £0 | £0 |
| 7555/18100 Insurance - Employers Liability | £153 | £153 | £153 | £153 |
| Sub Total: Employees | £42,172 | £40,359 | £38,947 | £38,450 |
| 7555/43103 Mobile Phones - Calls/Rental | £96 | £157 | £157 | £157 |
| 7555/46106 Insurance - Public Liability | £404 | £404 | £404 | £404 |
| Sub Total: Supplies and Services | £500 | £561 | £561 | £561 |
| 7555/70101 SS - Accountancy Services | £265 | £252 | £252 | £245 |
| 7555/70102 SS - Finance Administration | £304 | £284 | £284 | £285 |
| 7555/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7555/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7555/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7555/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7555/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7555/75305 SM - Parks & Coastal Services Team | £6,582 | £6,377 | £6,377 | £6,218 |
| 7555/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £19,620 | £18,638 | £18,638 | £18,853 |
| Expenditure Total | £62,291 | £59,558 | £58,146 | £57,864 |
| 7555/99000 Support Service Recharge | -£62,291 | -£59,558 | -£59,558 | -£57,864 |
| Sub Total: Recharge Income | -£62,291 | -£59,558 | -£59,558 | -£57,864 |
| Income Total | -£62,291 | -£59,558 | -£59,558 | -£57,864 |
| 7555 - Grounds Maintenance Team Total | £0 | £0 | -£1,412 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7557 - Tourism & Cultural Services Team | | | | |
| 7557/10000 Salaries - Basic Pay | £49,028 | £106,143 | £106,444 | £108,309 |
| 7557/10098 IFRS - Accrued Annual/Flexi Leave Adj | £119 | £0 | £0 | £0 |
| 7557/11000 National Insurance | £5,457 | £14,421 | £14,421 | £14,746 |
| 7557/12000 Pension Costs (Employer Contrbtn) | £7,478 | £7,531 | £7,531 | £7,798 |
| 7557/12002 Surplus Contributions | -£1,775 | -£1,581 | -£1,581 | £0 |
| 7557/12021 Actuarial Valn Adjustments (3 year) | £980 | £0 | £0 | £0 |
| 7557/12023 Actuarial Reconciliation Adjs (3 year) | £331 | £0 | £0 | £0 |
| 7557/12099 IAS 19 Adjustments | £7,596 | £0 | £0 | £0 |
| 7557/14008 Mobile Phone Allowance | £180 | £0 | £0 | £0 |
| 7557/16100 Redundancy Payments | £15,351 | £0 | £0 | £0 |
| 7557/18100 Insurance - Employers Liability | £231 | £231 | £231 | £231 |
| Sub Total: Employees | £84,974 | £126,745 | £127,046 | £131,084 |
| 7557/35001 Car Mileage Allowance | £116 | £1,600 | £1,600 | £1,600 |
| Sub Total: Transport Related Expenses | £116 | £1,600 | £1,600 | £1,600 |
| 7557/40100 Purchase of Equipment | £994 | £0 | £0 | £0 |
| 7557/43103 Mobile Phones - Calls/Rental | £120 | £0 | £0 | £0 |
| 7557/44000 Subsistence Exp - Officers | £4 | £0 | £0 | £0 |
| 7557/46106 Insurance - Public Liability | £609 | £609 | £609 | £609 |
| Sub Total: Supplies and Services | £1,727 | £609 | £609 | £609 |
| 7557/70101 SS - Accountancy Services | £2,151 | £2,037 | £2,037 | £1,984 |
| 7557/70103 SS - Internal Audit | £4,673 | £5,432 | £5,432 | £5,798 |
| 7557/70200 SS - Computer Services | £19,367 | £18,222 | £18,222 | £18,236 |
| 7557/70300 SS - Human Resources | £2,399 | £2,244 | £2,244 | £2,391 |
| 7557/70301 SS - Payroll Administration | £334 | £294 | £294 | £294 |
| 7557/70400 SS - Property Management Team | £523 | £558 | £558 | £4,867 |
| 7557/70500 SS - Accommodation - Town Hall | £13,906 | £5,292 | £5,292 | £5,399 |
| 7557/70902 SS - Customer Service Assistants | £3,890 | £2,609 | £2,609 | £2,606 |
| 7557/71100 SS - Customer Service Specialists | £2,870 | £2,709 | £2,709 | £2,677 |
| 7557/75302 SM - Tourism & Cultural Services Team | £0 | £0 | £0 | £15,586 |
| 7557/75304 SM - Head of Place & Culture | £5,258 | £4,691 | £4,691 | £0 |
| 7557/75403 SM - Corporate Safety | £373 | £383 | £383 | £383 |
| 7557/75409 SS - Procurement | £1,629 | £1,183 | £1,183 | £0 |
| Sub Total: Support Services | £57,373 | £45,654 | £45,654 | £60,221 |
| Expenditure Total | £144,190 | £174,608 | £174,909 | £193,514 |
| 7557/99000 Support Service Recharge | -£144,190 | -£174,608 | -£174,608 | -£193,514 |
| Sub Total: Recharge Income | -£144,190 | -£174,608 | -£174,608 | -£193,514 |
| Income Total | -£144,190 | -£174,608 | -£174,608 | -£193,514 |
| 7557 - Tourism & Cultural Services Team Total | £0 | £0 | £301 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7558 - Projects Team | | | | |
| 7558/10000 Salaries - Basic Pay | £39,239 | £62,277 | £62,453 | £67,941 |
| 7558/10098 IFRS - Accrued Annual/Flexi Leave Adj | £284 | £0 | £0 | £0 |
| 7558/11000 National Insurance | £4,160 | £7,842 | £7,842 | £8,691 |
| 7558/12000 Pension Costs (Employer Contrbtn) | £5,964 | £10,043 | £10,043 | £4,892 |
| 7558/12002 Surplus Contributions | -£1,414 | -£2,108 | -£2,108 | £0 |
| 7558/12021 Actuarial Valn Adjustments (3 year) | £772 | £0 | £0 | £0 |
| 7558/12023 Actuarial Reconciliation Adjs (3 year) | £264 | £0 | £0 | £0 |
| 7558/12099 IAS 19 Adjustments | £6,050 | £0 | £0 | £0 |
| 7558/14008 Mobile Phone Allowance | £0 | £200 | £200 | £200 |
| 7558/18100 Insurance - Employers Liability | £310 | £310 | £310 | £310 |
| Sub Total: Employees | £55,629 | £78,564 | £78,740 | £82,034 |
| 7558/46106 Insurance - Public Liability | £819 | £819 | £819 | £819 |
| Sub Total: Supplies and Services | £819 | £819 | £819 | £819 |
| 7558/70200 SS - Computer Services | £7,761 | £7,303 | £7,303 | £7,308 |
| 7558/70300 SS - Human Resources | £800 | £748 | £748 | £797 |
| 7558/70301 SS - Payroll Administration | £112 | £99 | £99 | £99 |
| 7558/75403 SM - Corporate Safety | £124 | £128 | £128 | £128 |
| Sub Total: Support Services | £8,797 | £8,278 | £8,278 | £8,332 |
| Expenditure Total | £65,245 | £87,661 | £87,837 | £91,185 |
| 7558/99000 Support Service Recharge | -£65,245 | -£87,661 | -£87,661 | -£91,185 |
| Sub Total: Recharge Income | -£65,245 | -£87,661 | -£87,661 | -£91,185 |
| Income Total | -£65,245 | -£87,661 | -£87,661 | -£91,185 |
| 7558 - Projects Team Total | £0 | £0 | £176 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7804 - Depot - Orders Lane, Kirkham | | | | |
| 7804/20004 Alarms Maintenance | £0 | £600 | £600 | £600 |
| 7804/20103 Other Miscellaneous Repairs | -£60 | £2,000 | £2,000 | £2,000 |
| 7804/22009 Fire Extinguisher Maintenance | £265 | £180 | £400 | £400 |
| 7804/22500 Electricity | £2,520 | £3,000 | £3,000 | £3,000 |
| 7804/23000 Rents | £7,776 | £8,888 | £8,888 | £8,888 |
| 7804/23500 Business Rates | £3,194 | £2,934 | £2,934 | £2,934 |
| 7804/24000 Water Charges-Metered | £629 | £1,200 | £1,200 | £1,200 |
| 7804/27001 Trade Refuse Collection | £5,301 | £4,500 | £4,500 | £4,500 |
| Sub Total: Premises Related Expenses | £19,624 | £23,302 | £23,522 | £23,522 |
| 7804/41003 Water Coolers | £156 | £240 | £240 | £240 |
| 7804/42500 Security Services | £0 | £565 | £565 | £565 |
| 7804/43100 Telephones - Rentals | £78 | £0 | £0 | £0 |
| Sub Total: Supplies and Services | £234 | £805 | £805 | £805 |
| 7804/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 7804/70102 SS - Finance Administration | £382 | £356 | £356 | £367 |
| 7804/75600 SM - Technical Services Team | £871 | £618 | £618 | £500 |
| Sub Total: Support Services | £1,545 | £1,251 | £1,251 | £1,149 |
| Expenditure Total | £21,402 | £25,358 | £25,578 | £25,476 |
| 7804/99000 Support Service Recharge | -£21,402 | -£25,358 | -£25,358 | -£25,476 |
| Sub Total: Recharge Income | -£21,402 | -£25,358 | -£25,358 | -£25,476 |
| Income Total | -£21,402 | -£25,358 | -£25,358 | -£25,476 |
| 7804 - Depot - Orders Lane, Kirkham Total | £0 | £0 | £220 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 7807 - Depot - Ashton Gardens | | | | |
| 7807/20103 Other Miscellaneous Repairs | £3,107 | £5,000 | £5,000 | £5,000 |
| 7807/22009 Fire Extinguisher Maintenance | £93 | £305 | £148 | £148 |
| 7807/24000 Water Charges-Metered | £137 | £0 | £0 | £0 |
| 7807/27001 Trade Refuse Collection | £7,599 | £6,000 | £6,000 | £6,000 |
| Sub Total: Premises Related Expenses | £10,936 | £11,305 | £11,148 | £11,148 |
| 7807/41003 Water Coolers | £312 | £105 | £105 | £105 |
| 7807/42500 Security Services | £0 | £750 | £750 | £750 |
| Sub Total: Supplies and Services | £312 | £855 | £855 | £855 |
| 7807/70101 SS - Accountancy Services | £292 | £277 | £277 | £282 |
| 7807/70102 SS - Finance Administration | £70 | £65 | £65 | £67 |
| 7807/75600 SM - Technical Services Team | £1,427 | £618 | £618 | £500 |
| Sub Total: Support Services | £1,789 | £960 | £960 | £849 |
| 7807/80000 Capital Charges - Depreciation | £7,750 | £11,468 | £11,468 | £11,468 |
| Sub Total: Deprctn and Impairment Losses | £7,750 | £11,468 | £11,468 | £11,468 |
| Expenditure Total | £20,787 | £24,588 | £24,431 | £24,320 |
| 7807/99000 Support Service Recharge | -£20,787 | -£24,588 | -£24,588 | -£24,320 |
| Sub Total: Recharge Income | -£20,787 | -£24,588 | -£24,588 | -£24,320 |
| Income Total | -£20,787 | -£24,588 | -£24,588 | -£24,320 |
| 7807 - Depot - Ashton Gardens Total | £0 | £0 | -£157 | £0 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 9051 - Grounds Maintnce Ext Contracts | | | | |
| 9051/10098 IFRS - Accrued Annual/Flexi Leave Adj | £244 | £0 | £0 | £0 |
| 9051/12099 IAS 19 Adjustments | £32,796 | £0 | £0 | £0 |
| Sub Total: Employees | £33,040 | £0 | £0 | £0 |
| 9051/70101 SS - Accountancy Services | £885 | £840 | £840 | £856 |
| 9051/70102 SS - Finance Administration | £4,832 | £4,502 | £4,502 | £4,639 |
| 9051/70300 SS - Human Resources | £5,144 | £4,755 | £4,755 | £5,039 |
| 9051/70301 SS - Payroll Administration | £1,246 | £1,110 | £1,110 | £1,115 |
| 9051/70507 SS - Accom - Snowdon Road Depot | £12,138 | £14,161 | £14,161 | £14,441 |
| 9051/70509 SS - Accom - Orders Lane Depot | £19,263 | £22,826 | £22,826 | £22,930 |
| 9051/70700 SS - Insurance & Risk Mgmt | £1,801 | £1,735 | £1,735 | £1,722 |
| 9051/75305 SM - Parks & Coastal Services Team | £21,979 | £20,776 | £20,776 | £24,726 |
| 9051/75308 SM - Parks Mobile & Arbor Team | £2,040 | £2,081 | £2,081 | £2,171 |
| 9051/75309 SM - Play & Projects Team | £1,393 | £1,312 | £1,312 | £1,336 |
| 9051/75310 SM - Grounds Maintenance Team | £12,459 | £11,912 | £11,912 | £11,573 |
| 9051/75403 SM - Corporate Safety | £1,343 | £1,268 | £1,268 | £1,280 |
| Sub Total: Support Services | £84,523 | £87,278 | £87,278 | £91,828 |
| Expenditure Total | £117,563 | £87,278 | £87,278 | £91,828 |
| 9051/99007 Ctrbn to O/head on Ext Contract | -£262,802 | -£132,112 | -£138,954 | -£131,480 |
| Sub Total: Recharge Income | -£262,802 | -£132,112 | -£138,954 | -£131,480 |
| Income Total | -£262,802 | -£132,112 | -£138,954 | -£131,480 |
| 9051 - Grounds Maintnce Ext Contracts Total | -£145,239 | -£44,834 | -£51,676 | -£39,652 |

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Tourism Leisure and Culture

| Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|------------------|----------------------|------------------|----------------------|
| 2024/25 | 2025/26 | 2025/26 | 2026/27 |

Tourism Leisure and Culture

£3,869,040

£3,173,296

£3,393,146

£3,758,473

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Contingency

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|---|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 2113 - Savings Targets & Contingency | | | | |
| 2113/10000 Salaries - Basic Pay | £0 | -£300,000 | -£300,000 | -£300,000 |
| Sub Total: Employees | £0 | -£300,000 | -£300,000 | -£300,000 |
| Expenditure Total | | | | |
| | £0 | -£300,000 | -£300,000 | -£300,000 |
| 2113/90057 New Burdens Grant | £0 | -£77,000 | -£77,000 | £0 |
| Sub Total: Appropriations | £0 | -£77,000 | -£77,000 | £0 |
| Income Total | | | | |
| | £0 | -£77,000 | -£77,000 | £0 |
| 2113 - Savings Targets & Contingency Total | | | | |
| | £0 | -£377,000 | -£377,000 | -£300,000 |

| | | | | |
|--------------------|-----------|------------------|------------------|------------------|
| Contingency | £0 | -£377,000 | -£377,000 | -£300,000 |
|--------------------|-----------|------------------|------------------|------------------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Use of Earmarked Reserves

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 9411 - Trf from Earmarked Reserves | | | | |
| 9411/Z9552 Contrbtn to/(from) Specified Reserves | -£2,884,860 | £0 | £0 | £0 |
| Sub Total: Balance Sheet and Holding | -£2,884,860 | £0 | £0 | £0 |
| Expenditure Total | | | | |
| | -£2,884,860 | £0 | £0 | £0 |
| 9411 - Trf from Earmarked Reserves Total | | | | |
| | -£2,884,860 | £0 | £0 | £0 |

| | | | | |
|----------------------------------|--------------------|-----------|-----------|-----------|
| Use of Earmarked Reserves | -£2,884,860 | £0 | £0 | £0 |
|----------------------------------|--------------------|-----------|-----------|-----------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Use of General Fund Balances

| | Actual Amount 2024/25 | Original Estimate 2025/26 | Latest Budget 2025/26 | Original Estimate 2026/27 |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| 9850 - Use of GF Balances in Year | | | | |
| 9850/Z9551 Contributions to Reserves | £366,307 | £0 | £0 | £0 |
| 9850/Z9553 Use of Balances in Year | -£533,976 | £0 | -£366,000 | £0 |
| Sub Total: Balance Sheet and Holding | -£167,669 | £0 | -£366,000 | £0 |
| Expenditure Total | | | | |
| | -£167,669 | £0 | -£366,000 | £0 |
| 9850 - Use of GF Balances in Year Total | | | | |
| | -£167,669 | £0 | -£366,000 | £0 |

| | | | | |
|-------------------------------------|------------------|-----------|------------------|-----------|
| Use of General Fund Balances | -£167,669 | £0 | -£366,000 | £0 |
|-------------------------------------|------------------|-----------|------------------|-----------|

BUDGET BOOK 2026/27
DETAIL INCOME AND EXPENDITURE
Use of General Fund Balances

| Actual Amount | Original Estimate | Latest Budget | Original Estimate |
|------------------|----------------------|------------------|----------------------|
| 2024/25 | 2025/26 | 2025/26 | 2026/27 |

Portfolio

| | | | |
|--------------------|--------------------|--------------------|--------------------|
| £16,139,679 | £13,933,928 | £14,188,715 | £14,736,457 |
|--------------------|--------------------|--------------------|--------------------|