Dage			Actual Amount	Original Estimate	Latest Estimate	Original Estimate
Page No.		Cost Centre	2019/20	2020/21	2020/21	2021/22
	Leisure Management					
3.002	Kirkham Baths	3065	£41,467	£42,347	£42,347	£42,190
3.003	St Annes Swimming Pool	3066	£244,152	£174,148	£344,227	£247,370
		_	£285,619	£216,495	£386,574	£289,560
	Sports Development	_				
3.001	Sports Development	3060	£77,720	£83,821	£83,821	£84,609
		_	£77,720	£83,821	£83,821	£84,609
	Parks and Open Spaces	_				
3.004	St. Annes-Leisure (Strategic)	3080	£72,748	£97,167	£117,383	£112,872
3.006	Lytham-Leisure (Strategic)	3081	£154,345	£19,638	£20,339	£24,319
3.008	St. Annes-Leisure (Non-Strategic)	3082	£34,960	£32,634	£32,638	£34,435
3.009	Lytham-Leisure (Non-Strategic)	3083	£45,517	£37,609	£40,387	£41,046
3.010	Park View-Leisure (Strategic)	3086	£39,311	£39,866	£39,866	£41,452
3.011	Fairhaven Lake and Gardens	3087	£18	£269,017	£315,523	£363,573
3.013	St. Annes-Parks (Strategic)	3120	£497,038	£443,333	£447,653	£437,267
3.015	Lytham-Parks (Strategic)	3121	£257,505	£92,926	£97,257	£86,110
3.017	St. Annes-Parks (Non-Strategic)	3123	£113,264	£118,948	£118,952	£121,919
3.019	Lytham-Parks (Non-Strategic)	3124	£102,735	£117,816	£117,902	£119,744
3.020	Park View-Parks (Strategic)	3126	£20,336	£25,961	£25,961	£26,985
3.023	Head of Cultural Services	7550	£0	£0	£325	£0
3.025	Parks & Coastal Services Team	7551	£0	£0	-£123	£0
3.027	Parks Mobile & Arbor Team	7553	£0	£0	£8,180	£0
3.028	Play and Projects Team	7554	£0	£0	£2,540	£0
3.030	Grounds Maintenance Team	7555	£0	£0	£1,268	£0
3.031	Projects Team	7558	£0	£0	£0	£0
3.032	Lowther - Parks Operational	Z882	£0	£0	£0	£0
3.034	Lowther - Leisure & Playground	Z883		£0	£0	£0
		_	£1,337,777	£1,294,915	£1,386,051	£1,409,722

## **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

Page	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
Parks Development					
3.021 Parks Development	3135	£122,951	£112,435	£114,617	£105,293
3.022 Parks Devlpmnt - Lytham & St Anne	s 3137	£88,434	£92,257	£101,257	£78,973
	_	£211,385	£204,692	£215,874	£184,266
Arts, Culture and Heritage	_				
3.036 Management of the Arts	3000	£79,517	£81,176	£72,241	£81,135
	_	£79,517	£81,176	£72,241	£81,135
Tourism & Events	_				
3.038 Fylde Tourism	3150	£247,497	£253,772	£200,884	£233,283
3.040 Tourism & Cultural Services Team	7557	£0	£0	£57	£0
			£253,772	£200,941	£233,283
<b>Coast and Countryside</b>	_				
3.041 Coast and Countryside	3142	£41,184	£236,582	£329,712	£429,351
3.043 Fylde Sand Dunes Project	3143	£8,663	£622	£1,610	£1,862
3.044 Persimmon Conservation Project	3144	£6,247	£412	£1,728	£2,191
	_	£56,094	£237,616	£333,050	£433,404
<b>Lowther Gardens Trust</b>	_				
3.045 Lowther Gardens Trust - Summary	3010	£215,098	£174,133		
			£174,133		
External Contracts - Parks					
3.046 Grounds Maintnce Ext Contracts	9051	-£59,492	-£41,147	-£39,176	-£30,469
		-£59,492	-£41,147	-£39,176	-£30,469
T & L Comm - Land and Pro	perty				
3.047 Lytham Windmill	3011	£22,679	£16,707	£16,751	£17,157
3.048 Lifeboat House	3012	£5,014	£7,315	£7,326	£7,268
				BUDGET BOOK 202	4 (22 5: 15 6:

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_	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
Page No.	Cost Centre	2019/20	2020/21	2020/21	2021/22
T & L Comm - Land and Pro	operty				
3.049 Fairhaven Cafe	3805	-£4,862	-£7,769	£1,231	-£15,530
3.050 Fairhaven Kiosk	3816	£423	-£535	-£535	-£528
3.051 Depot - Orders Lane, Kirkham	7804	£0	£0	£0	£0
3.052 Depot - Ashton Gardens	7807	£0	£0	£9,822	£0
	_	£23,253	£15,718	£34,595	£8,367
COMMITTEE TOTAL		£2,474,467	£2,521,191	£2,848,721	£2,871,433

Page No.		Cost Centre	Actual Amount 2019/20	Original Estimate 2020/21	Latest Estimate 2020/21	Original Estimate 2021/22
	Fleet Services - Depot Costs	Centre	2013/20	2020/21	2020/21	2021/22
4.001	Fleet Management Services	7811	£26,047	£35,556	£43,937	£49,994
			£26,047	£35,556	£43,937	£49,994
	Waste Management and Reco	ycling				
4.003	Fylde Waste Schemes	3470	£2,000,812	£2,006,020	£2,137,773	£2,149,909
				-£41,665		
4.007	Recycling Project	3473	-£20,600	£0	-£7,000	£0
4.008	Operational Services Team	7607	£0	£0	£1,089	£0
			£1,881,025	£1,964,355	£2,057,246	£2,125,567
	Public Toilet Provision					
4.010	Public Conveniences	3360	£229.765	£224,526	£257.544	£262.083
		_		£224,526		
	Amenity Cleansing	_				
	Amenity Cleansing					
4.011	Highways Cleansing	3450	£992,086	£1,026,052	£1,097,471	£1,086,116
			£992,086	£1,026,052	£1,097,471	£1,086,116
	Car Parking					
4.013	Car Parks General	4355	£95,131	£96,606	£109,300	£111,957
4.014	North Promenade Car Park	4356	-£50,259	-£61,389	-£60,389	-£61,363
4.015	Stanner Bank Car Park	4357	£4,468	-£9,997	-£9,997	-£13,449
4.016	St Pauls Ave Car Park	4358	£4,365	£1,250	£1,250	£647
4.017	The Island Car Park	4359	-£67,115	-£69,836	-£58,836	-£74,167
4.018	Fairhaven Road Car Park	4360	-£19,671	-£25,157	-£25,157	-£25,119
4.019	Lytham Station Car Park	4361	-£28,137	-£36,085	-£30,085	-£36,052
4.020	Pleasant Street Car Park	4362	-£140,662	-£129,047	-£106,047	-£135,556
4.021	Wood Street Car Park	4363	-£9,564	-£13,392	-£10,392	-£13,354
4.022	Lytham Green Car Park	4364	-£112,009	-£104,274	-£91,274	-£109,770
4.023	North Beach Car Park	4365	-£8,801	-£7,276	-£7,276	-£7,231

## **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

Page No.		Cost Centre	Actual Amount 2019/20	Original Estimate 2020/21	Latest Estimate 2020/21	Original Estimate 2021/22
140.	Car Parking	Centre	2019/20	2020/21	2020/21	2021/22
1.024	St Albans Rd Car Park	4370	£5,419	£4,985	£4,985	£5,029
1.025	St Annes Square Car Park	4371	-£57,797	-£65,537	-£52,537	-£65,524
.026	Public Offices Car Park	4372	-£4,004	-£680	-£4,680	-£889
.027	Town Hall Car Park	4373	-£2,840	-£5,765	-£5,765	-£5,720
.028	Off-Street Parking Enforcement	4390	£45,365	£41,715	£45,715	£40,431
			-£346,111	-£383,879	-£301,185	-£390,130
	Land Charges					
1.029	Land Charges	2600	£56,867	£82,301	£90,274	£89,142
			£56,867	£82,301	£90,274	£89,142
	Customer Access, ICT and	Website				
.031	Customer Services Attendants	7075	£0	£0	£110	£0
			£0	£0	£110	£0
	Coastal Defences					
1.032	Coast Protection	3280	£118,576	£304,206	£516,375	£560,007
			£118,576	£304,206	£516,375	£560,007
	Dog Control					
.033	Dog Control				£104,813	
					£104,813	
	Footway Lighting & Bus Sh	nelters				
1.035	Footway Lighting	4200	£66,242	£65,010	£73,010	£76,849
	Bus Shelters	4411			£31,409	
1.036						
1.036			£86,309	£96,419	£104,419	£109,440
1.036	Transport Planning		£86,309 — — — — — -	£96,419 — — — — — -	£104,419 	£109,440 

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Page	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
Transport Planning					
4.038 Public Transport Support	4410	£1,763	£1,554	£1,554	£1,583
	_	£2,819	£2,583	£2,583	£2,563
<b>Emergency Planning</b>					
4.039 Emergency Planning	2500	£41,207	£66,510	£66,510	£49,564
		£41,207	£66,510	£66,510	£49,564
Op Mgt Comm-Land and Pro	perty				
4.040 Drain Clearing	3117	£8,255	£7,747	£7,747	£9,416
4.041 Pumping Stations	3338	£32,401	£28,696	£28,696	£36,714
4.042 Surface Water Management	3400	£46,977	£43,462	£41,437	£51,444
4.043 St Annes Square (Maintenance)	3822	£51,047	£56,034	£68,048	£82,908
4.044 Street Seats, Name Plates & Signs	4165	£30,407	£30,216	£30,216	£32,278
4.045 Highways and Footways	4175	£33,282	£29,918	£29,918	£37,252
4.046 Property Management Team	7050	£0	£0	£8,868	£0
4.048 Tech Serv - Eng & Bldng Team	7700	£0	£0	£746	£0
4.050 Depot - Snowdon Road	7806	£0	£0	£8,457	£0
	_	£202,369	£196,073	£224,133	£250,012
COMMITTEE TOTAL		£3,394,953	£3,718,053	£4,264,230	£4,302,619

### **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

Page		Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.		Centre	2019/20	2020/21	2020/21	2021/22
	Hsng, Homelsness & Hsng	Advice				
5.001	Housing Strategy	5000	£51,454	£57,105	£57,105	£69,901
5.002	Registered Social Landlords	5050	£15,952	£15,141	£15,141	£12,396
5.003	Housing Advice	5100	£75,756	£65,134	£65,134	£69,952
5.004	Homelessness	5270	£148,061	£141,345	£206,773	£133,259
5.006	Mortgage Repossessions	5271	£0	£0	£0	£0
5.007	Supporting People	5450	£17,685	£34,018	£34,018	£36,273
5.008	Housing Team	7750	£0	£0	£533	£0
		<del>_</del> ·	£308,908	£312,743	£378,704	£321,781
	Health Development & Pro	motion				
5.010	Public Health Improvement	3331	£32,163	£4,719	£4,719	£4,869
5.011	Smoke Free Premises	3355	£1,543	£1,180	£1,180	£1,237
5.013	Healthy New Towns Project	6200	£0	£0	£0	£0
			£33,706	£5,899	£5,899	£6,106
	DFGs, Enrgy Effncy & Hsng	g Stds				
5.012	Energy Efficiency	5001	£18,500	£6,648	£6,648	£6,240
5.013	Housing Standards	5200	£105,954	£79,558	£127,280	£85,331
			£124,454	£86,206	£133,928	£91,571
	Community Safety (incl CC	CTV)				
5.015	Comm Safety - Delivery Costs	3379	£117,524	£118,658	£103,814	£83,821
5.017	Community Safety Initiatives	3380			£0	£0
				£118,658	£103,814	£83,821
	Env Hith, Protectn & Sustr	nbly				
5.018	Covid-19 Support	3329	£1,030	£0	-£1,259,000	£527,417
5.020	Pollution Control	3330	£98,054	£65,832	£65,832	£92,506
5.021	Other Public Health Risk	3334	£58,174	£66,261	£66,261	£71,678
5.022	Local Air Pollution Control	3335	£11,003	£17,291	£17,291	£16,609

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## **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

Page		Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.		Centre	2019/20	2020/21	2020/21	2021/22
E	Env Hlth, Protectn & Sustnbly	/				
5.023 E	Environmental Protection Team	7602	£0	£0	£186	£0
5.025 E	Environmental Health Management	7609	£0	£0	-£389	£0
		_	£168,262	£149,384	-£1,109,819	£708,210
c	Cemetery and Crematorium	_				
						.=0.4.4.0
5.027 C	Cemetery and Crematorium	3258 —	-£/50,/58 — — — — —	-£/04,332 — — — — —	-£649,818 	-£/24,143 — — — — —
		_	-£750,758	-£704,332	-£649,818	-£724,143
F	Food Hygiene					
5.030 F	Food Safety Compliance	3300	£206,609	£194,921	£194,921	£175,411
5.031 Ir	nfectious Disease Control	3333	£13,947	£18,651	£18,651	£19,733
5.032 C	Commercial Team	7601	£0	£0	£1,375	£0
		_	£220,556	£213,572	£214,947	£195,144
P	Pest Control	_				
5.034 P	Pest Control	3325	£18,732	£29,980	£41,868	£0
				 £29,980	£41,868	
c	Community Grants	_				
5.036 C	Community Grants	2700	£155,037	£172,816	£142,816	£145,703
		_		 £172,816		£145,703
L	icensing	_				
5.037 T	axi Licensing	3350	-£18,726	-£12,209	-£9,209	-£11,781
5.039 M	Miscellaneous Licensing	3351	£24,750	£36,103	£36,103	£37,918
5.040 R	Residential Park Homes Licensing	3352	£11,497	£26,273	£26,273	£29,043
5.041 L	icensing Act 2003	3353	-£14,166	-£27,019	-£27,019	-£33,194
5.042 G	Gambling Act 2005	3354	£6,652	£4,369	£4,369	£5,246
5.043 T	ouring Park Licensing	3356	£5,905	£10,791	£10,791	£7,897
5.044 L	icensing Team	7605	£0	£0	£91	£0

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Page	Cost	Actual Amount	Original Estimate		Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
		£15,913	£38,308	£41,399	£35,129
Workplace Health & Safe	ety				
5.046 Health & Safety Compliance	3332	£69,614	£70,767	£70,767	£69,367
		£69,614	£70,767	£70,767	£69,367
Community Developmen	t				
5.047 Health & Wellbeing	3384	£37,877	£56,651	£56,725	£71,439
	 	£37,877	£56,651	£56,725	£71,439
COMMITTEE TOTAL		£519,823	£550,652	-£568,770	£1,004,128

### **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

Page		Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.		Centre	2019/20	2020/21	2020/21	2021/22
	<b>Development Control</b>					
6.001	Development Management	3605	£152,971	£128,155	£228,155	£79,049
6.003	Planning Appeals	3606	£102,228	£147,215	£151,605	£161,267
6.004	Planning Enforcement	3610	£45,591	£59,754	£84,754	£62,394
6.005	Development Management Team	7651	£0	£0	£1,916	£0
			£300,790	£335,124	£466,430	£302,710
	Local Development Framev	work				
6.007	Local Plan	3608	£16,049	£0	£0	£0
6.008	Planning Policy	3655	£345,397	£327,238	£327,238	£331,212
6.009	Planning Policy Team	7652	£0	£0	£30,291	£0
			£361,446	£327,238	£357,529	£331,212
	Economic Development Str	ategy				
6.010	Town Centre Redevelopment	3800	£80,023	£396,743	£96,743	£1,057,613
6.011	Economic Regeneration	3802	£124,633	£95,609	£276,509	£2,230,116
6.012	Regeneration Team	7655	£0	£0	£21,936	£0
			£204,656	£492,352	£395,188	£3,287,729
	<b>Building Control</b>					
6.014	Building Control	3550	£457	-£36,465	-£12,465	-£34,369
6.015	Building Control - Enforcement	3555	£75,815	£70,676	£70,676	£74,334
6.016	Building Control - Other	3560	£99,987	£93,054	£93,054	£97,398
6.017	Building Control Team	7650	£0	£0	£1,991	£0
		_	£176,259	£127,265	£153,256	£137,363
	Strategic and Social Housin	ng				
6.019	Community Housing Fund	5272	£2,461	-£1,322	-£989	£0
			£2,461	-£1,322	-£989	£0
	MITTEE TOTAL	_	C1 045 C11	£1,280,657		£4,059,014

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### **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
	Centre	2019/20	2020/21	2020/21	2021/22
Revenues & Benefits					
Council Tax Collection Costs	2300	£335,357	£354,715	£411,715	£316,170
Business Rates Administration	2303	£117,182	£122,556	£120,556	£122,542
Rent Allowances	5300	£132,199	£62,920	£162,920	£38,920
Housing Benefit Admin	5350	£454,829	£480,143	£464,143	£475,437
Revs & Bens Central Costs	7520	£0	£0	£4,717	£0
	_	£1,039,567	£1,020,334	£1,164,051	£953,069
Strategic Procurement	_				
Procurement Services	7120	£0	£0	£565	£0
	_	£0	£0	£565	£0
Mayoralty and Civic Function	 s				
Mayoralty	2010	£102,470	£125,228	£110,228	£119,189
Civic Events & Other Civic Costs	2011	£21,116	£20,967	£20,967	£19,733
	_	£123,586	£146,195	£131,195	£138,922
Elections					
Electoral Registration	2400	£140,219	£147,086	£147,086	£149,006
Elections - Borough	2401	£172,037	£9,807	£9,807	£9,677
Elections - Parish	2402	£22,476	£2,523	£2,523	£2,317
Elections - Parliamentary	2403	-£451	£2,104	£0	£0
Elections - LCC	2405	£0	£0	£0	£16,734
Elections - Other/Referendum	2406	£0	£93,906	£79,399	£82,907
Elections - PCC	2408	£0	£11,904	£0	£11,904
Electoral Services Team	7104	£0	£0	£175	£0
		£334,281	£267,330	£238,990	£272,545
Land and Property Gazetteer					
National Land and Property Gazetteer	3680	£8,568	£8,178	£8,178	£9,049
Local Land & Property Gazetteer	7082	£0	£0	£36,999	£0
	Revenues & Benefits  Council Tax Collection Costs Business Rates Administration Rent Allowances Housing Benefit Admin Revs & Bens Central Costs  Strategic Procurement Procurement Services  Mayoralty and Civic Function Mayoralty Civic Events & Other Civic Costs  Elections  Elections Elections - Borough Elections - Parish Elections - Parliamentary Elections - LCC Elections - Other/Referendum Elections - PCC Electoral Services Team  Land and Property Gazetteer	Revenues & Benefits  Council Tax Collection Costs 2300 Business Rates Administration 2303 Rent Allowances 5300 Housing Benefit Admin 5350 Revs & Bens Central Costs 7520 Procurement Services 7120 Mayoralty and Civic Functions  Mayoralty Civic Functions  Elections  Elections  Elections - Parliamentary 2403 Elections - Parliamentary 2403 Elections - Other/Referendum 2406 Elections - PCC 2408 Elections - PCC	Amount Cost           Revenues & Benefits           Council Tax Collection Costs         2300         £335,357           Business Rates Administration         2303         £117,182           Rent Allowances         5300         £132,199           Housing Benefit Admin         5350         £454,829           Revs & Bens Central Costs         7520         £0           £1,039,567           Strategic Procurement           Procurement Services         7120         £0           £0           Mayoralty and Civic Functions           £0           £10           £0           £0           £10           £21,116           £21,2470           £123,586           Elections           £22,476           Elections - Parish         2402	Amount Cost Centre         Estimate 2019/20         2020/21           Revenues & Benefits           Council Tax Collection Costs         2300         £335,357         £354,715           Business Rates Administration         2303         £117,182         £122,556           Rent Allowances         5300         £132,199         £62,920           Housing Benefit Admin         5350         £454,829         £480,143           Revs & Bens Central Costs         7520         £0         £0           £1,039,567         £1,020,334           Strategic Procurement           Procurement Services         7120         £0         £0           Mayoralty and Civic Functions           #102         £0         £0         £0         £0         £0         £0         £0         £0         £0         £0         £0         £0<	Cost Centre         Amount Centre         Estimate (2019/20)         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/21         2020/25 <th< td=""></th<>

## **SUMMARY INCOME AND EXPENDITURE 2021/22 (REVENUE)**

Page	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
		£8,568	£8,178	£45,177	£9,049
<b>Accommodation Project</b>					
7.020 Accommodation Project	2102	£6,920	£0	£0	£0
	<u> </u>	£6,920	£0		£0
Finance Comm-Land and P	roperty				
7.021 Clockhouse Café - St Annes Square	3160	-£6,405	-£7,826	-£1,421	-£7,872
7.022 Miscellaneous Properties	3801	-£20,133	£7,822	£182,258	£14,485
7.023 Pleasure Island/Salters Warf	3804	-£39,050	-£42,611	£26,652	-£42,689
7.024 5 St. Georges Road	3813	£7,683	£9,445	£11,700	£10,056
7.025 7 St. Georges Road	3814	-£4,029	£142	£1,497	-£222
7.026 Carr Bridge Wood Caravan Site	3817	-£30,723	-£27,077	-£30,697	-£30,704
7.027 288-289 Clifton Drive South	3818	£3,690	£1,676	£1,676	£1,662
7.028 5 Moor Street, Kirkham	3820	£1,535	-£185	£11,026	-£1,019
7.029 Fairhaven Cottage	3821	£5,807	£10,000	£10,000	£10,000
7.030 Town Hall	7070	£0	£0	£39,799	£0
7.032 St Annes Public Offices	7071	£0	£0	£27,599	£0
		-£81,625	-£48,614	£280,089	-£46,303
Management Team					
7.046 Chief Executive	7000	£0	£0	£252	£0
7.060 Resources Directorate Mngmt Team	7101	£0	£0	£177	£0
7.069 Development Services Mgt Team	7654	£0	£0	£177	£0
		£0	£0	£606	£0
Financial Services					
7.038 Finance Miscellaneous	2103	£17,123	£1,000	£201,000	£1,000
7.040 Treasury Management	2105	£37,032	£37,459	£37,459	£38,758
7.041 Bank Charges	2106	£91,868	£93,000	£93,000	£93,000
7.044 Retirement Benefits	2200	£113,451	£106,000	£106,000	£106,000
7.045 Parish Council Expenses	2701	£5,106	£5,116	£5,116	£5,378
Produced on: 23/02/2021		2.012	BUDGET BOOK 2021/22 - Final Draft		1/22 - Final Draft

Page		Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.		Centre	2019/20	2020/21	2020/21	2021/22
	Financial Services					
7.048	Accountancy Services (incl s151 Office	er)7021	£0	£0	£1,061	£0
7.050	Finance Administration	7022	£0	£0	-£2	£0
			£264,580	£242,575	£443,634	£244,136
	Governance	_				
7.033	Members Expenses	2000	£372,716	£408,707	£408,707	£378,421
7.035	Member Development	2002	£44,066	£39,223	£39,223	£33,023
7.039	External Audit Fees	2104	£47,539	£49,000	£49,000	£47,000
7.042	Freedom Of Information	2108	£117,453	£112,390	£112,390	£112,636
7.044	Benefit Fraud Investigation	5351	£0	£0	£0	£0
7.047	Executive & Mayoral Support Team	7001	£0	£0	-£143	£0
7.052	Insurance & Risk Management	7023	£0	£0	-£25,154	£0
7.055	Head of Governance	7080	£0	£0	£130	£0
7.056	Legal Services Team	7081	£0	£0	£21,078	£0
7.058	Internal Audit	7100	£0	£0	£508	£0
7.062	Democratic Team	7103	£0	£0	£310	£0
7.067	Corporate Fraud Service	7134	£0	£0	£0	£0
7.068	Corporate Safety Team	7603	£0	£0	£0	£0
			£581,774	£609,320	£606,049	£571,080
	Human Resources and Payro	oll				
7.053	Human Resources	7040	£0	£0	-£10,000	£0
7.054	Payroll Administration	7041		£0		£0
				£0		
	Corporate & Democratic Cor	<b>e</b>				
7.036	Corporate & Democratic Core	2100	£1,355,577	£962,621		
				£962,621		
	Other Corporate Costs	_				

Page	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
Other Corporate Costs					
7.034 Corporate Subscriptions	2001	£11,794	£11,500	£11,500	£11,500
7.043 Organisational Improvement	2117	£185,719	£188,309	£188,309	£163,049
7.064 Corporate Services Team	7130	£0	£0	£1,006	£0
7.066 Communications and PR	7131	£0	£0	£9,931	£0
	_	£197,513	£199,809	£210,746	£174,549
Customer Services ICT Ser	rvices				
7.070 Computer Services	7035	£0	£0	£35,620	£0
7.072 Customer Services Assistants	7132	£0	£0	£61	£0
7.074 Customer Services Specialists	7170	£0	£0	£17,649	£13,201
	_	£0	£0	£53,330	£13,201
Lytham Institute Trust					
7.076 Lytham Institute	3025	£262,722	£35,339	£38,817	£36,623
	_	£262,722	£35,339	£38,817	£36,623
COMMITTEE TOTAL		£4,093,464	£3,443,087	£4,167,974	£3,288,367

Page	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
Contingency					
8.001 Savings Targets & Contingency	2113	£0	-£300,000	-£300,000	-£300,000
		£0	-£300,000	-£300,000	-£300,000
COMMITTEE TOTAL		£0	-£300,000	-£300,000	-£300,000

Page	Cost	Actual Amount	Original Estimate	Latest Estimate	Original Estimate
No.	Centre	2019/20	2020/21	2020/21	2021/22
<b>Use of Earmarked Reserves</b>					
9.001 Trf from Earmarked Reserves	9411	-£974,318	-£3,880,000	-£2,566,000	-£4,604,000
	_	-£974,318	-£3,880,000	-£2,566,000	-£4,604,000
COMMITTEE TOTAL		-£974,318	-£3,880,000	-£2,566,000	-£4,604,000