



# BUDGET BOOK 2020/21 - FINAL DRAFT

## SUMMARY INCOME AND EXPENDITURE 2020/21 (REVENUE)

Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21
<b>Leisure Management</b>					
3.002	Kirkham Baths	£40,249	£41,403	£41,403	£42,347
3.003	St Annes Swimming Pool	£436,885	£314,029	£172,592	£174,148
		<b>£477,134</b>	<b>£355,432</b>	<b>£213,995</b>	<b>£216,495</b>
<b>Sports Development</b>					
3.001	Sports Development	£70,061	£75,246	£75,246	£83,821
		<b>£70,061</b>	<b>£75,246</b>	<b>£75,246</b>	<b>£83,821</b>
<b>Parks and Open Spaces</b>					
3.004	St. Annes-Leisure (Strategic)	£60,106	£47,198	£66,711	£97,167
3.006	Lytham-Leisure (Strategic)	£123,083	£102,121	£113,121	£19,638
3.008	St. Annes-Leisure (Non-Strategic)	£36,672	£31,285	£34,585	£32,634
3.009	Lytham-Leisure (Non-Strategic)	£39,955	£40,287	£37,512	£37,609
3.010	Park View-Leisure (Strategic)	£41,750	£39,129	£39,129	£39,866
3.011	Fairhaven Lake and Gardens	£0	£0	£0	£269,017
3.013	St. Annes-Parks (Strategic)	£470,938	£461,462	£468,422	£443,333
3.015	Lytham-Parks (Strategic)	£243,723	£250,111	£253,246	£92,926
3.017	St. Annes-Parks (Non-Strategic)	£110,720	£120,013	£108,115	£118,948
3.019	Lytham-Parks (Non-Strategic)	£105,285	£104,018	£104,018	£117,816
3.020	Park View-Parks (Strategic)	£17,831	£20,699	£23,699	£25,961
3.023	Parks, Leisure & Cultural ServicesTeam	£0	£0	£0	£0
3.025	Parks & Coastal Services Team	£0	£0	£0	£0
3.027	Parks Mobile & Arbor Team	£0	£0	£0	£0
3.028	Play and Projects Team	£0	£0	£0	£0
3.030	Grounds Maintenance Team	£0	£0	£0	£0
3.031	Lowther - Parks Operational	£0	£0	£0	£0
3.033	Lowther - Leisure & Playground	£0	£0	£0	£0
		<b>£1,250,064</b>	<b>£1,216,323</b>	<b>£1,248,558</b>	<b>£1,294,915</b>

### Parks Development

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<b>Parks Development</b>					
3.021	Parks Development	£121,819	£117,104	£124,557	£112,435
3.022	Parks Devlpmnt - Lytham & St Annes	£114,245	£79,416	£89,416	£92,257
		<b>£236,064</b>	<b>£196,520</b>	<b>£213,973</b>	<b>£204,692</b>
<b>Arts, Culture and Heritage</b>					
3.034	Management of the Arts	£82,598	£77,760	£77,760	£81,176
		<b>£82,598</b>	<b>£77,760</b>	<b>£77,760</b>	<b>£81,176</b>
<b>Tourism &amp; Events</b>					
3.036	Fylde Tourism	£199,346	£249,255	£249,255	£253,772
3.038	Tourism & Cultural Services Team	£0	£0	£0	£0
		<b>£199,346</b>	<b>£249,255</b>	<b>£249,255</b>	<b>£253,772</b>
<b>Coast and Countryside</b>					
3.040	Coast and Countryside	-£218,605	-£195,186	£18,663	£236,582
3.042	Fylde Sand Dunes Project	£8,407	£0	£0	£622
3.043	Persimmon Conservation Project	£0	£0	£0	£412
		<b>-£210,198</b>	<b>-£195,186</b>	<b>£18,663</b>	<b>£237,616</b>
<b>Lowther Gardens Trust</b>					
3.044	Lowther Gardens Trust - Summary	£194,643	£170,031	£218,647	£174,133
		<b>£194,643</b>	<b>£170,031</b>	<b>£218,647</b>	<b>£174,133</b>
<b>External Contracts - Parks</b>					
3.045	Grounds Maintnce Ext Contracts	-£52,683	-£4,364	-£4,164	-£41,147
		<b>-£52,683</b>	<b>-£4,364</b>	<b>-£4,164</b>	<b>-£41,147</b>
<b>T &amp; L Comm - Land and Property</b>					
3.046	Lytham Windmill	£23,177	£14,914	£14,914	£16,707
3.047	Lifeboat House	£10,100	£12,068	£12,068	£7,315

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<b>T &amp; L Comm - Land and Property</b>						
3.048	Lytham Institute	3025	£37,830	£35,580	£28,680	£35,339
3.049	Fairhaven Cafe	3805	-£18,621	-£15,635	-£10,585	-£7,769
3.050	Fairhaven Kiosk	3816	-£882	-£613	-£613	-£535
3.051	Depot - Orders Lane, Kirkham	7804	£0	£0	-£3,700	£0
3.052	Depot - Ashton Gardens	7807	£0	£0	£12,665	£0
			<b>£51,605</b>	<b>£46,314</b>	<b>£53,429</b>	<b>£51,057</b>
<b>COMMITTEE TOTAL</b>			<b>£2,298,634</b>	<b>£2,187,331</b>	<b>£2,365,362</b>	<b>£2,556,530</b>

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<b>Fleet Services - Depot Costs</b>					
4.001	Fleet Management Services	£0	£26,794	£26,794	£35,556
		<b>£0</b>	<b>£26,794</b>	<b>£26,794</b>	<b>£35,556</b>
<b>Waste Management and Recycling</b>					
4.003	Fylde Waste Schemes	£1,982,353	£2,034,338	£1,947,002	£2,006,020
4.005	Trade Waste Service	-£27,007	-£3,895	-£56,895	-£41,665
4.007	Operational Services Team	£0	£0	£0	£0
		<b>£1,955,346</b>	<b>£2,030,443</b>	<b>£1,890,107</b>	<b>£1,964,355</b>
<b>Public Toilet Provision</b>					
4.009	Public Conveniences	£211,110	£205,286	£215,886	£224,526
		<b>£211,110</b>	<b>£205,286</b>	<b>£215,886</b>	<b>£224,526</b>
<b>Amenity Cleansing</b>					
4.010	Highways Cleansing	£891,835	£1,074,602	£1,015,602	£1,026,052
		<b>£891,835</b>	<b>£1,074,602</b>	<b>£1,015,602</b>	<b>£1,026,052</b>
<b>Car Parking</b>					
4.012	Car Parks General	£73,259	£90,163	£94,960	£96,606
4.013	North Promenade Car Park	-£59,745	-£41,519	-£62,019	-£61,389
4.014	Stanner Bank Car Park	-£14,410	£3,872	£3,872	-£9,997
4.015	St Pauls Ave Car Park	-£952	£3,776	£3,776	£1,250
4.016	The Island Car Park	-£68,311	-£54,333	-£74,933	-£69,836
4.017	Fairhaven Road Car Park	-£20,651	-£15,262	-£25,662	-£25,157
4.018	Lytham Station Car Park	-£30,900	-£26,200	-£36,600	-£36,085
4.019	Pleasant Street Car Park	-£140,918	-£120,749	-£138,249	-£129,047
4.020	Wood Street Car Park	-£13,725	-£13,497	-£13,897	-£13,392
4.021	Lytham Green Car Park	-£113,256	-£95,013	-£109,813	-£104,274
4.022	North Beach Car Park	-£6,719	-£2,367	-£7,667	-£7,276
4.023	Eagles Court Car Park	£2,199	£0	£0	£0

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Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21
<b>Car Parking</b>					
4.024	Mill Street Car Park	-£1,633	£0	£0	£0
4.025	Orders Lane Car Park	£2,482	£0	£0	£0
4.026	St Albans Rd Car Park	£5,076	£4,923	£4,923	£4,985
4.027	St Annes Square Car Park	-£62,664	-£62,694	-£64,094	-£65,537
4.028	Public Offices Car Park	-£4,594	£307	-£4,693	-£680
4.029	Town Hall Car Park	-£1,448	-£769	-£5,769	-£5,765
4.030	Off-Street Parking Enforcement	£35,146	£40,338	£45,338	£41,715
		<b>-£421,763</b>	<b>-£289,024</b>	<b>-£390,527</b>	<b>-£383,879</b>
<b>Land Charges</b>					
4.031	Land Charges	£47,720	£84,841	£84,841	£82,301
		<b>£47,720</b>	<b>£84,841</b>	<b>£84,841</b>	<b>£82,301</b>
<b>Customer Access, ICT and Website</b>					
4.033	Computer Services	£0	£0	£39,234	£0
4.035	Customer Services Attendants	£0	£0	£0	£0
4.036	Customer Services Assistants	£0	£0	-£100	£0
4.038	Customer Services Specialists	£0	£0	£5,392	£0
		<b>£0</b>	<b>£0</b>	<b>£44,526</b>	<b>£0</b>
<b>Coastal Defences</b>					
4.040	Coast Protection	£119,872	£121,143	£106,143	£304,206
		<b>£119,872</b>	<b>£121,143</b>	<b>£106,143</b>	<b>£304,206</b>
<b>Dog Control</b>					
4.041	Dog Control	£101,559	£105,271	£105,271	£103,351
		<b>£101,559</b>	<b>£105,271</b>	<b>£105,271</b>	<b>£103,351</b>
<b>Footway Lighting &amp; Bus Shelters</b>					
4.043	Footway Lighting	£61,235	£64,606	£64,606	£65,010

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<b>Footway Lighting &amp; Bus Shelters</b>						
4.044	Bus Shelters	4411	£22,210	£20,144	£20,144	£31,409
			<b>£83,445</b>	<b>£84,750</b>	<b>£84,750</b>	<b>£96,419</b>
<b>Transport Planning</b>						
4.045	Concessionary Travel	4400	£1,013	£1,045	£1,045	£1,029
4.046	Public Transport Support	4410	£1,598	£1,550	£1,550	£1,554
			<b>£2,611</b>	<b>£2,595</b>	<b>£2,595</b>	<b>£2,583</b>
<b>Emergency Planning</b>						
4.047	Emergency Planning	2500	£38,824	£40,007	£40,007	£66,510
			<b>£38,824</b>	<b>£40,007</b>	<b>£40,007</b>	<b>£66,510</b>
<b>Op Mgt Comm-Land and Property</b>						
4.048	Drain Clearing	3117	£11,900	£7,690	£7,690	£7,747
4.049	Pumping Stations	3338	£26,209	£28,592	£28,592	£28,696
4.050	Surface Water Management	3400	£47,397	£43,409	£43,409	£43,462
4.051	St Annes Square (Maintenance)	3822	£53,832	£55,822	£55,822	£56,034
4.052	Street Seats, Name Plates & Signs	4165	£22,386	£30,392	£30,392	£30,216
4.053	Highways and Footways	4175	£30,378	£30,253	£30,253	£29,918
4.054	Property Management Team	7050	£0	£0	£31,000	£0
4.056	Tech Serv - Eng & Bldng Team	7700	£0	£0	£0	£0
4.058	Depot - Snowdon Road	7806	£0	£0	-£4,583	£0
			<b>£192,102</b>	<b>£196,158</b>	<b>£222,575</b>	<b>£196,073</b>
<b>COMMITTEE TOTAL</b>			<b>£3,222,661</b>	<b>£3,682,866</b>	<b>£3,448,570</b>	<b>£3,718,053</b>

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<b>Hsng, Homelssness &amp; Hsng Advice</b>						
5.001	Housing Strategy	5000	£57,759	£52,139	£52,139	£57,105
5.002	Registered Social Landlords	5050	£17,099	£15,674	£15,674	£15,141
5.003	Housing Advice	5100	£56,055	£73,681	£73,681	£65,134
5.004	Homelessness	5270	£84,410	£135,870	£130,578	£141,345
5.006	Mortgage Repossessions	5271	£0	£0	£0	£0
5.007	Community Housing Fund	5272	£2,321	£0	£0	-£1,322
5.008	Supporting People	5450	£2,982	£17,401	£17,401	£34,018
5.009	Housing Team	7750	£0	£0	£0	£0
			<b>£220,626</b>	<b>£294,765</b>	<b>£289,473</b>	<b>£311,421</b>
<b>Health Development &amp; Promotion</b>						
5.011	Public Health Improvement	3331	£589	£21,407	£21,407	£4,719
5.012	Smoke Free Premises	3355	£1,597	£1,716	£1,716	£1,180
5.013	Healthy New Towns Project	6200	£1,782	£0	£0	£0
			<b>£3,968</b>	<b>£23,123</b>	<b>£23,123</b>	<b>£5,899</b>
<b>DFGs, Enrgy Effncy &amp; Hsng Stds</b>						
5.014	Energy Efficiency	5001	£21,057	£17,036	£17,036	£6,648
5.015	Housing Standards	5200	£463,864	£107,195	£101,464	£79,558
			<b>£484,921</b>	<b>£124,231</b>	<b>£118,500</b>	<b>£86,206</b>
<b>Community Safety (incl CCTV)</b>						
5.017	Comm Safety - Delivery Costs	3379	£122,974	£128,686	£123,789	£118,658
5.019	Community Safety Initiatives	3380	£0	£0	£0	£0
			<b>£122,974</b>	<b>£128,686</b>	<b>£123,789</b>	<b>£118,658</b>
<b>Env Hlth, Protectn &amp; Sustnbly</b>						
5.020	Pollution Control	3330	£92,912	£89,940	£89,940	£65,832
5.021	Other Public Health Risk	3334	£53,444	£52,108	£52,108	£66,261
5.022	Local Air Pollution Control	3335	£10,992	£11,119	£11,119	£17,291



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<b>Env Hlth, Protectn &amp; Sustnbly</b>					
5.023	Environmental Protection Team	£0	£0	£0	£0
5.025	Environmental Health Management	£0	£0	£0	£0
		<b>£157,348</b>	<b>£153,167</b>	<b>£153,167</b>	<b>£149,384</b>
<b>Cemetery and Crematorium</b>					
5.026	Cemetery and Crematorium	-£595,533	-£714,219	-£696,323	-£704,332
		<b>-£595,533</b>	<b>-£714,219</b>	<b>-£696,323</b>	<b>-£704,332</b>
<b>Food Hygiene</b>					
5.029	Food Safety Compliance	£187,669	£203,948	£203,948	£194,921
5.030	Infectious Disease Control	£14,425	£15,824	£15,824	£18,651
5.031	Commercial Team	£0	£0	£0	£0
		<b>£202,094</b>	<b>£219,772</b>	<b>£219,772</b>	<b>£213,572</b>
<b>Pest Control</b>					
5.033	Pest Control	£18,006	£31,074	£31,074	£29,980
		<b>£18,006</b>	<b>£31,074</b>	<b>£31,074</b>	<b>£29,980</b>
<b>Community Grants</b>					
5.035	Community Grants	£157,332	£165,262	£165,262	£172,816
		<b>£157,332</b>	<b>£165,262</b>	<b>£165,262</b>	<b>£172,816</b>
<b>Licensing</b>					
5.036	Taxi Licensing	£7,910	£12,907	£1,907	-£12,209
5.037	Miscellaneous Licensing	£16,557	£20,846	£20,846	£36,103
5.038	Residential Park Homes Licensing	£10,347	£15,725	£15,725	£26,273
5.039	Licensing Act 2003	-£20,550	-£12,477	-£22,477	-£27,019
5.040	Gambling Act 2005	£5,845	£7,799	£7,799	£4,369
5.041	Touring Park Licensing	£5,065	£6,150	£6,150	£10,791
5.042	Licensing Team	£0	£0	£0	£0

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		2018/19	2019/20	2019/20	2020/21	
		<b>£25,174</b>	<b>£50,950</b>	<b>£29,950</b>	<b>£38,308</b>	
<b>Workplace Health &amp; Safety</b>						
5.043	Health & Safety Compliance	3332	£76,290	£68,658	£68,658	£70,767
			<b>£76,290</b>	<b>£68,658</b>	<b>£68,658</b>	<b>£70,767</b>
<b>Community Development</b>						
5.044	Partnership Support	3384	£29,975	£64,884	£64,884	£56,651
			<b>£29,975</b>	<b>£64,884</b>	<b>£64,884</b>	<b>£56,651</b>
<b>COMMITTEE TOTAL</b>			<b>£903,175</b>	<b>£610,353</b>	<b>£591,329</b>	<b>£549,330</b>

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<b>Development Control</b>					
6.001	Development Management	£166,347	£131,743	£196,743	£128,155
6.002	Planning Appeals	£165,162	£156,046	£156,046	£147,215
6.003	Planning Enforcement	£41,902	£56,345	£71,345	£59,754
6.004	Development Management Team	£0	£0	-£40,000	£0
		<b>£373,411</b>	<b>£344,134</b>	<b>£384,134</b>	<b>£335,124</b>
<b>Local Development Framework</b>					
6.006	Local Plan	£33,273	£0	£0	£0
6.007	Planning Policy	£304,226	£352,973	£349,973	£327,238
6.008	Planning Policy Team	£0	£0	£0	£0
		<b>£337,499</b>	<b>£352,973</b>	<b>£349,973</b>	<b>£327,238</b>
<b>Economic Development Strategy</b>					
6.010	Town Centre Redevelopment	£172,487	£59,877	£524,877	£396,743
6.011	Economic Regeneration	£61,598	£83,231	£108,492	£95,609
6.012	Regeneration Team	£0	£0	£0	£0
		<b>£234,086</b>	<b>£143,108</b>	<b>£633,369</b>	<b>£492,352</b>
<b>Building Control</b>					
6.014	Building Control	-£5,105	£12,461	-£22,539	-£36,465
6.015	Building Control - Enforcement	£61,082	£74,785	£74,785	£70,676
6.016	Building Control - Other	£84,266	£96,773	£96,773	£93,054
6.017	Building Control Team	£0	£0	£0	£0
		<b>£140,242</b>	<b>£184,019</b>	<b>£149,019</b>	<b>£127,265</b>
<b>COMMITTEE TOTAL</b>		<b>£1,085,238</b>	<b>£1,024,234</b>	<b>£1,516,495</b>	<b>£1,281,979</b>

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<b>Revenues &amp; Benefits</b>					
7.001	Council Tax Collection Costs	£345,074	£399,013	£313,394	£354,715
7.002	Business Rates Administration	£123,681	£104,781	£122,781	£122,556
7.003	Rent Allowances	-£38,199	-£135,000	£183,000	£62,920
7.004	Housing Benefit Admin	£440,843	£365,749	£448,368	£480,143
7.005	Revs & Bens Central Costs	£0	£0	£5,470	£0
		<b>£871,399</b>	<b>£734,543</b>	<b>£1,073,013</b>	<b>£1,020,334</b>
<b>Strategic Procurement</b>					
7.006	Procurement Services	£0	£0	£0	£0
		<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>
<b>Mayoralty and Civic Functions</b>					
7.007	Mayoralty	£103,176	£108,732	£108,732	£125,228
7.008	Civic Events & Other Civic Costs	£21,691	£20,065	£21,065	£20,967
		<b>£124,867</b>	<b>£128,797</b>	<b>£129,797</b>	<b>£146,195</b>
<b>Elections</b>					
7.009	Electoral Registration	£156,512	£145,846	£143,846	£147,086
7.010	Elections - Borough	£58,026	£177,708	£177,708	£9,807
7.011	Elections - Parish	£17,829	£29,501	£29,501	£2,523
7.012	Elections - Parliamentary	-£10,606	£0	£0	£2,104
7.013	Elections - Other/Referendum	£0	£0	£0	£93,906
7.014	Elections - PCC	£0	£0	£0	£11,904
7.015	Electoral Services Team	£0	£0	£0	£0
		<b>£221,762</b>	<b>£353,055</b>	<b>£351,055</b>	<b>£267,330</b>
<b>Land and Property Gazetteer</b>					
7.016	National Land and Property Gazetteer	£7,848	£8,243	£8,243	£8,178
7.017	Local Land & Property Gazetteer	£0	£0	£0	£0
		<b>£7,848</b>	<b>£8,243</b>	<b>£8,243</b>	<b>£8,178</b>

# BUDGET BOOK 2020/21 - FINAL DRAFT

## SUMMARY INCOME AND EXPENDITURE 2020/21 (REVENUE)

Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21
<b>Accommodation Project</b>					
7.018	Accommodation Project	£8,489	£0	£0	£0
		<b>£8,489</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>
<b>Finance Comm-Land and Property</b>					
7.019	Clockhouse Café - St Annes Square	-£8,883	-£8,887	-£8,887	-£7,826
7.020	Miscellaneous Properties	-£68,539	-£6,799	-£48,335	£7,822
7.021	Pleasure Island/Salters Warf	-£56,594	-£39,395	-£46,876	-£42,611
7.022	5 St. Georges Road	£4,180	£7,648	£7,248	£9,445
7.023	7 St. Georges Road	-£4,532	-£223	-£223	£142
7.024	Carr Bridge Wood Caravan Site	-£30,225	-£27,183	-£27,183	-£27,077
7.025	288-289 Clifton Drive South	£4,610	£1,548	£1,548	£1,676
7.026	5 Moor Street, Kirkham	-£4,276	-£3,467	-£3,467	-£185
7.027	Fairhaven Cottage	£128	£10,000	£11,200	£10,000
7.028	Town Hall	£0	£0	£27,233	£0
7.030	St Annes Public Offices	£0	£0	£30,828	£0
		<b>-£164,130</b>	<b>-£66,758</b>	<b>-£56,914</b>	<b>-£48,614</b>
<b>Management Team</b>					
7.045	Chief Executive	£0	£0	£0	£0
7.059	Resources Directorate Mngmt Team	£0	£0	£0	£0
7.068	Development Services Mgt Team	£0	£0	£0	£0
		<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>
<b>Financial Services</b>					
7.036	Finance Miscellaneous	£32,958	£151,579	£1,000	£1,000
7.038	Treasury Management	£38,610	£36,681	£36,681	£37,459
7.039	Bank Charges	£83,453	£72,000	£93,000	£93,000
7.042	Retirement Benefits	£103,959	£106,000	£106,000	£106,000
7.043	Parish Council Expenses	£4,683	£5,079	£5,079	£5,116
7.047	Accountancy Services (incl s151 Officer)	£0	£0	£3,000	£0

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## SUMMARY INCOME AND EXPENDITURE 2020/21 (REVENUE)

Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21	
<b>Financial Services</b>						
7.049	Finance Administration	7022	£0	£0	£35,000	£0
			<b>£263,663</b>	<b>£371,339</b>	<b>£279,760</b>	<b>£242,575</b>
<b>Governance</b>						
7.031	Members Expenses	2000	£365,687	£398,660	£398,660	£408,707
7.033	Member Development	2002	£28,781	£46,887	£46,887	£39,223
7.037	External Audit Fees	2104	£49,429	£43,000	£47,560	£49,000
7.040	Freedom Of Information	2108	£80,239	£98,560	£98,560	£112,390
7.044	Benefit Fraud Investigation	5351	£637	£0	£0	£0
7.046	Executive & Mayoral Support Team	7001	£0	£0	£0	£0
7.051	Insurance & Risk Management	7023	£0	£0	£20,000	£0
7.054	Head of Governance	7080	£0	£0	£0	£0
7.055	Legal Services Team	7081	£0	£0	£52,000	£0
7.057	Internal Audit	7100	£0	£0	-£6,360	£0
7.061	Democratic Team	7103	£0	£0	£0	£0
7.066	Corporate Fraud Service	7134	£0	£0	£0	£0
7.067	Corporate Safety Team	7603	£0	£0	£0	£0
			<b>£524,773</b>	<b>£587,107</b>	<b>£657,307</b>	<b>£609,320</b>
<b>Human Resources and Payroll</b>						
7.052	Human Resources	7040	£0	£0	-£7,500	£0
7.053	Payroll Administration	7041	£0	£0	£0	£0
			<b>£0</b>	<b>£0</b>	<b>-£7,500</b>	<b>£0</b>
<b>Corporate &amp; Democratic Core</b>						
7.034	Corporate & Democratic Core	2100	£1,865,482	£946,200	£946,200	£962,621
			<b>£1,865,482</b>	<b>£946,200</b>	<b>£946,200</b>	<b>£962,621</b>
<b>Other Corporate Costs</b>						
7.032	Corporate Subscriptions	2001	£11,703	£11,500	£11,500	£11,500

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### SUMMARY INCOME AND EXPENDITURE 2020/21 (REVENUE)

Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21
<b>Other Corporate Costs</b>					
7.041	Organisational Improvement	2117	£174,006	£177,846	£188,309
7.063	Corporate Services Team	7130	£0	£0	£0
7.065	Communications and PR	7131	£0	£10,000	£0
			<b>£185,709</b>	<b>£189,346</b>	<b>£199,809</b>

#### COMMITTEE TOTAL

£3,909,863

£3,251,872

£3,580,307

£3,407,748

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### SUMMARY INCOME AND EXPENDITURE 2020/21 (REVENUE)

Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21	
<b>Contingency</b>						
8.001	Savings Targets & Contingency	2113	£0	-£300,000	-£350,000	-£300,000
			-----	-----	-----	-----
			£0	-£300,000	-£350,000	-£300,000
			-----	-----	-----	-----
<b>COMMITTEE TOTAL</b>			£0	-£300,000	-£350,000	-£300,000



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## SUMMARY INCOME AND EXPENDITURE 2020/21 (REVENUE)

Page No.	Cost Centre	Actual Amount 2018/19	Original Estimate 2019/20	Latest Estimate 2019/20	Original Estimate 2020/21	
<b>Use of Earmarked Reserves</b>						
9.001	Trf from Earmarked Reserves	9411	-£774,415	-£2,291,000	-£1,856,261	-£3,880,000
			-£774,415	-£2,291,000	-£1,856,261	-£3,880,000
<b>COMMITTEE TOTAL</b>			<b>-£774,415</b>	<b>-£2,291,000</b>	<b>-£1,856,261</b>	<b>-£3,880,000</b>